

Austria	520.22	Indonesia	Rp3100	Portugal	Ecu100
Bahrain	Dhs2.655	Iraq	Nrs3.55	S. Arabia	Rsd.00
Belgium	557.48	Italy	L1.000	Shapoorji	SRs10.00
Canada	520.22	Jordan	Yer200	Spain	Pts25
Croatia	520.22	Korea	Wn1.00	Turkey	L1.000
Denmark	Dkr2.75	Kuwait	Fr1.00	Venezuela	Bs100.00
Egypt	ED2.40	Liberia	Ls1.25	Sweden	SEK2.00
Finland	Fmk2.00	Lithuania	Lt1.00	Switzerland	SF2.25
France	520.22	Malta	Mrs1.25	Taiwan	Nrs2.00
Germany	DM2.20	Morocco	Dir1.00	Tunisia	ED2.25
Greece	Dr2.20	Mosambique	Met1.00	Uganda	Ush1.00
Hong Kong	HK\$3.22	Morocco	Dir1.00	Turkey	L1.000
India	Rs15	Norway	Nkr8.00	UAE	Dhs4.00
		Norway	Nkr8.00	USA	\$1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,385

Tuesday November 10 1987

D 8523 A

Sweden: Where the job policies succeed almost too well, Page 2

World News

Business Summary

Worldwide climate threatened, Senate told

World-wide temperatures would rise dramatically in the next 20 years with severe effects on weather and climate, unless mankind reduced its dependence on fossil fuels, scientists told a Senate hearing in Washington.

Meanwhile in Denmark a climate expert told an environmental conference organised by the European Parliament and Danish Environment Protection Agency that pollution was a "global bomb" which could raise global temperatures to dangerous levels.

In Bonn, West German scientists said a three-year study had revealed that North Sea pollution was worse than presumed. The sea was absorbing heavy metals carried by winds from industries in mid-west England and the German Ruhr area.

European space row

France and Britain clashed over Western Europe's proposed space programme, with the UK suggesting that the 13 European Space Agency nations were being asked to spend large sums on projects aimed at meeting French aspirations. Page 28

N-test negotiations

The US and Soviet Union started their first negotiations in seven years on curbing nuclear test explosions. A US official in Geneva said two agreements could be ready in six months.

Lebanese peace call

More than 60,000 Christian and Moslem Lebanese tore down barriers along Beirut's "Green Line" and embraced in a united demand for an end to their war. Protestors in Tripoli, Saida and Tyre clamoured for the Government's downfall.

Terrorist N-threat

The risk was rising that terrorists could steal radioactive materials and use them to build nuclear weapons, a US Defence Department report said.

Colombo bombs kill 32

Thirty-two people were killed and 100 wounded by car-bombs in a number of Colombo, Sri Lanka, while President Junius Jayewardene was discussing two bills aimed at ending the four-year Tamil rebellion. Earlier report, Page 28

US bases discussed

Negotiations between the US and Greece on the future of the four major military bases in Greece began in Athens. The present agreement on their operation expires in December next year. Page 28

Dhaka demo violence

At least 20 people were injured when police shot tear-gas and batons to break up crowds of opposition supporters defying a ban on demonstrations in the Bangladeshi capital.

EC to aid Africans

EC ministers approved a \$120m aid programme aimed at helping sub-Saharan African states pay for vital imports. Page 28

Referendums shunned

Early results indicated a low turn-out by Italians for referendums on legal reforms and nuclear power. Page 28

FAO chief re-elected

Edouard Saouma of Lebanon, director-general of the UN Food and Agriculture Organisation, was elected to an unprecedented third six-year term. Page 3

Ruhr Olympics bid

West Germany's Ruhr industrial region applied to host the next available Summer Olympics, either in 1992 or later.

Robots guard church

Fourteen small robot fire engines are to be installed in an historic wooden church on Elizhi Island, Soviet Karelia.

Toyota to expand US car plant facilities

TOYOTA, leading Japanese car manufacturer, said it would add a \$300m investment and take a 50 per cent stake in the \$600m car assembly operation which it is already constructing in the US. Page 28

UNISYS, US computer manufacturer, has agreed to acquire Timex, vehicle data networking technology company, with estimated sales of \$150m on revenues of \$15.2m for year ended June 30. Page 28

LONDON: Uncertainty over the direction of the dollar and overseas markets left share prices sharply lower. Gilt yields higher on prospects for a further

rise in interest rates. The FT-SE 100 index closed down 55.6 at 1,565 and the FT Ordinary index lost 42.0 to 1,221. Page 28

TOKYO: Worries over the year's continued rise against the dollar depressed equities for the second consecutive session. The Nikkei average lost 218.6 to close at 22,418.37. Page 28

WALL STREET: At 2pm the Dow Jones industrial average was down 54.94 at 1,904.51. Page 28

DIVERSEX: Industries diversified engineering group, in negotiations with Orenstein and Koppel of West Germany to merge some of the two companies' earthmoving machinery businesses. Page 28

ROYAL Bank of Canada is holding talks with Dominion Securities and other Canadian investment dealers, but will make a brokerage acquisition only at the right time and price, it said. Page 28

PARIBAS, recently privatised French banking group, raised profits 5 per cent in the first half to FFr7.93m (\$170.7m), excluding minorities. Page 28

MOULINEX, troubled French kitchen equipment manufacturer, should be breaking even by the year end and is sticking to its forecast of a FFr1.2m (\$7.37m) loss this year, after losing FF7.62m in the first half of the financial year. Page 28

CANADIAN forest products companies, after nearly five years of strong recovery, are watching for signs of recession coming in 1988 after the US presidential elections. Page 28

MAKING PLASTIC: leading Japanese machine tool builder, suffered its first loss since listing its shares in 1984, with sales down 14.9 per cent to Y18.1bn (\$132.8m) in six months to September. Page 28

TEIJIN, leading Japanese textile manufacturer, reported pre-tax profits jumped 40 per cent from a year earlier to Y15.6b (\$112.2m) even though sales dropped 12 per cent to Y15.5bn. Page 28

FLETCHER Challenge, New Zealand's largest dairy company and its major competitor, NZ Forest Products, turned down by the Commerce Commission. Page 28

PREMIER Group, diversified South African food and milling group, reported a further 66 per cent rise in pre-tax profits to R88.8m (£45.1m) in the six months to September after a record 7.5 per cent jump in the year to March. Page 28

Mr Raymond Barre, who wants a law to allow public financing of political parties in France. Page 2

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New Materials

Stock markets: Resources

Wall Street

London

Technology

Unit Trusts

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World Index

"DOLE'S DOLLS" of Russell, Kansas, have become the six "grandmas for Dole" in the 27 years since they helped Senator Robert Dole win his first congressional election in 1960.

But on Sunday night they and several hundred mainly Republican women turned out in force at the Veterans of Foreign Wars building in the senator's home town to wish the 64-year-old candidate well as he prepared to launch formally a campaign for the presidency which has been in full swing for at least two years and has a \$10m war chest.

The announcement came yesterday in the centre of Russell, a tiny mid-Western town of 5,000 people in the heart of the American grain belt.

It is of course no accident that Mr Dole, whose sharp tongue and conservative views encouraged President Gerald Ford to select him as his vice-president

his days as a "node-jerk" working part-time during his high school days at the local drug store. The man who now political analysts believe, and the polls show, has the best chance of denying vice-president George Bush the Republican Presidential nomination, told them on a thinly veiled attack on Mr Bush: "I offer a record, not a resume... common sense answers to the complex questions facing America in its third century."

It is of course no accident that Mr Dole, whose sharp tongue and conservative views encouraged President Gerald Ford to select him as his vice-president

trial running mate in 1976, chose once again to launch an election campaign from his home town.

In a presidential election in which political ideology is playing a minor role and questions of character and experience are being identified as more important in the minds of the voters, Mr Dole is presenting himself as the token small-town, working, former small-time kid who can understand what ordinary Americans want from a president because he has never lost touch with his humble origins.

There can be no question about his resilience or the gen-

uineness of his feelings for his home town. These are the people who made his political career possible, helped first to pay his medical bills as he fought to recover from the near-fatal war wounds he suffered in Italy and which left him with a right arm which he cannot use, even to shake hands.

That experience left him with a compassion for the infirm, the poor and the disadvantaged, not qualities voters traditionally identify with the Republican Party.

But Mr Dole's character has a dark side. Some in Washington are convinced that he will be unable to shake off the "hatchet-man" image which surfaced most notably during his 1976 vice-presidential election campaign and that the acid wit

Continued on Page 23

Small-town kid sets his sights on the political big time



Robert Dole back at the soda bar where he once worked

Central bankers call for action to ease turmoil in markets

BY ANDREW FISHER IN BASLE, SIMON HOLBERTON IN LONDON AND RODERICK ORAM IN NEW YORK

LEADING world central bank governors yesterday met to try to defuse the tension on the currency scene as the dollar hit new lows against major currencies and stock markets remained under selling pressure while investors awaited the outcome of US budget negotiations to give them a lead.

Despite several hours spent discussing the turbulence on world financial markets at a regular monthly meeting of the International Monetary Fund in Washington, the central bankers came up with no new measures to deal with the situation.

The dollar fall below DM 1.67 in London where the stock market had opened weaker on nervousness over the US budget talks, also fell further when Wall Street began trading at levels lower than those prevailing on Friday.

The BIS meeting was not designed to find solutions to the economic problems that have led to collapsing share prices in Germany and work against US attempts to solve its own economic problems.

However, in a diplomatically worded statement, the governors of the Group of Ten said they had agreed to maintain the smooth functioning of the financial system and reaffirmed their commitment to that end.

The joint statement of the Group of Ten governors said they had agreed in their analysis of the present financial situation and on the policies needed to deal with it.

They assessed the importance of the large amounts of money available for international countries to adopt fiscal policies with the objectives of reducing existing payments imbalances, promoting exchange rate stability and maintaining non-inflationary growth," the statement added.

In recent weeks, the US and especially Mr James Baker, US Treasury Secretary, has been criticised for its tight monetary policy, and last week, in a speech to the US Congress, Mr Greenspan said that the US should not be afraid to use interest rates to combat inflation.

The governors referred to the intervention by their central banks aimed at trying to restore the slide in the dollar and restore order to markets. They expressed their satisfaction at

recent measures taken to maintain the smooth functioning of the financial system and reaffirmed their commitment to that end.

Mr Lamberto Dini, deputy governor of the Bank of Italy, said he doubted that there would be a co-ordinated round of interest cuts. He also dismissed any possibility of a second Lombard rate cut to encourage stability.

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EUROPEAN NEWS

Barre puts his presidential poll rivals on the spot

BY IAN DAVIDSON IN PARIS

MR RAYMOND BARRE, currently the leading right-wing candidate for next spring's French presidential election, has stepped up his campaign pressure on Mr Jacques Chirac, his Gaullist rival, by calling for legislation to allow public finance for political parties.

The question of party finances has become an important political issue, as a result of the series of political scandals which have been pushed into the newspaper headlines in recent weeks. One of the central allegations in *l'affaire Luchaire*, the scandal which

reached a new peak last week, was that arms sold to Iran when the Socialists were in power had helped finance the Socialist party.

The timing of the emergence of new details on the Luchaire scandal seems predestined to have been engineered by the maximum distaste of the Socialists for Mr Barre, and indirectly on President François Mitterrand.

Mr Mitterrand is still ahead of all other political figures in the presidential race, if he decides to stand. Many observers have assumed that the re-launching of this scandal just now was designed by the Gaullists in the

hope of deterring him from standing.

The most immediate impact, however, has been to draw attention to the lack of any effective rules governing party finances in France, and to the widespread assumption that there is something more than a little tricky about the finances of the political parties.

As a man without an established party machine, Mr Barre is well placed to use this issue to claim that his moral credentials are superior to those of his rivals on the right and the left. Over the weekend he promised that, if elected next May, he

would hold a referendum on public finance for political parties with a ceiling on the level of electoral expenditures.

All of a sudden, Mr Barre's initiative has triggered a series of improvised and often conflicting statements on party finances, with the Gaullists showing the greatest embarrassment.

Mr Pierre Maheuguer, president of the Centrists and Minister for Equipment and Housing, argued for a committee of inquiry to produce a report by the time of the election. But the senators in his party voted down a rather cautious draft law, which would not provide

for state contributions to political parties but would make political contributions tax-deductible.

The Gaullist party, widely assumed to have the richest source of funds from the business sector, has reacted without initial enthusiasm to any of these ideas. Mr Edouard Balladur, the Finance Minister, argued over the weekend against public funding, and has echoed

by Charles Pasqua (Interior) and Alain Juppe (Budget), both of whom questioned innocently if it would be wise, in a period of austerity, for the taxpayers to foot the bill.

It seems unlikely, however, that the Gaullists can really afford to adopt too tough a line on this issue. The latest *Sofres* opinion poll, published in the *Nouvel Observateur* weekly, shows that French politicians enjoy a very low reputation with the general public, especially for their financial dealings.

Of those questioned, 48 per cent thought the world of money had more power than the President, 36 per cent thought that politics was not a very honourable activity, and 56 per cent thought that politicians were mainly concerned by their personal interests.

Prague softens its view of Dubcek

By Leslie Collitt in Berlin

CZECHOSLOVAKIA'S leader, Mr Gustav Husak, has hinted that a reassessment has taken place in the official view of Mr Alexander Dubcek, the reformist party leader in 1969 who was ousted after the Soviet-led occupation of country.

A senior Soviet historian, Mr Georg Smirnov, caused a stir last week when he spoke of a need to rethink over the events of 1968 at the invitation of Mr Husak.

In another development, a Soviet official acknowledged that Mr Dubcek sent a telegram congratulating the Soviet leader, Mr Mikhail Gorbachev, on the 70th anniversary of the Bolsheviks.

The former Czechoslovak party secretary lives as a retired Forestry Ministry official in Bratislava.

In a speech in Prague marking the Soviet anniversary, Mr Husak, who succeeded Mr Dubcek, digressed from his main theme and spoke of the "crisis" which had developed in Czechoslovak society in the 1960s. His speech, delivered last Friday, has only just become fully available in the West.

Confront crisis

He noted that the party tried to "actively confront" the crisis at a central committee session in August 1968. Although he did not say so, this was the meeting which elected Mr Dubcek to become First Secretary of the Czechoslovak party, replacing the disgraced Mr Antonin Novotny.

Mr Husak explained that the results of the central committee session "presented the possibility" of solving a long overdue need to "perfect the administration of society and the economy". Diplomacy in Prague said it amounted to the first political reassessment of Mr Dubcek's rise to power since the present leadership replaced him in April 1969.

However, Mr Husak noted that thanks to the "weakness" of the party leadership and the activity of "right-wing and anti-socialist forces" the crisis deepened.

Significantly, he failed to mention the Warsaw Pact intervention in August 1968 which, until last year, was repeatedly cited by the Prague leadership as a positive step taken by Moscow to avoid "counter-revolution". Mr Husak also omitted reference to "demands from the crisis," which until now was obligatory in official remarks about the events of 1968.

Bishops warn of dangers to Poland

By Christopher Bobinski in Warsaw

THE POLISH bishops, meeting at the weekend, have warned that the country is in an "exceptionally dangerous and difficult situation". They are demanding "radical economic reforms" as well as political changes.

The message is not specific, but the church has greater political freedom in mind, as well as economic reforms, much along the lines proposed by the authorities.

However, the bishops stopped short of expressing an opinion on whether or how to vote in a national referendum on November 29 in which the Government is seeking support for reforms which will reduce many people's real living standards.

The bishops merely say that the present situation should be resolved "by a common effort undertaken by the whole population."

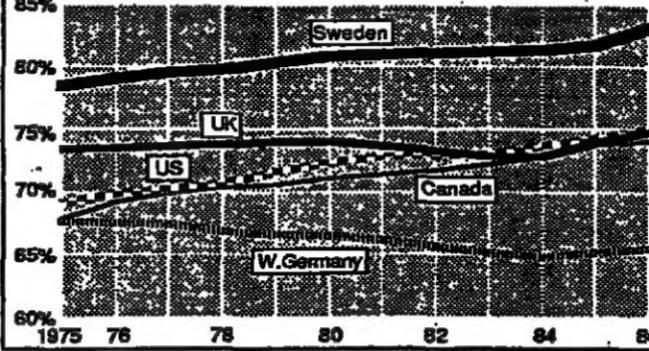
They also forbear to comment on the prospects for the establishment in Poland of a Christian democratic political party which would be autonomous but subordinate to the Communist Party.

This is being mooted by some Catholic moderates who will no doubt discuss the idea with Mr Flaminio Piccoli, head of the Christian Democratic International organisation who is scheduled to arrive in Warsaw on Thursday and is expected to see General Wojciech Jaruzelski, the Polish party leader.

Sara Webb looks at employment policies that are becoming almost too successful

Commitment to jobs keeps Sweden at work

Participation rates (15-64)



the employment figures, the unemployment rate is still only about 4 per cent.

Sweden's employment-population ratio is high at 80 per cent, compared with 67.9 per cent for the US and 65.1 per cent for the UK. This is chiefly because of the high participation rate for women. Last year, 81 per cent of all women aged 16

more jobs for women in the hospital and childcare sectors.

At the same time, conditions have improved for women who want or need to work. Childcare facilities are cheap and widely available and training programmes and labour market policies have helped women to find jobs. The percentage of

women in labour market train-

While in other parts of Europe, employers find job vacancies are heavily oversubscribed, in Sweden

the grumblings are commonly about the shortage of blue-collar workers, technicians and engineers.

ing schemes rose from about 20 per cent in the 1960s to nearly 50 per cent in the 1980s.

There are several reasons why women have made such an impression on the workforce. The growth of the public sector in the 1970s - which accounted for about 75 per cent of the increase in employment - meant

in addition, changes in the tax system mean that spouses are now taxed separately and with individual allowances, rather than per household, which has made it more financially rewarding for women to work.

"Youth teams" introduced in 1984 had the biggest effect on youth unemployment - up to then unemployment had been highest in the 16 to 19-year-old age group.

The youth team system means that the employment office has three weeks to find a job for an 18 or 19-year-old. If they are still unemployed after three weeks, the youth team may find them work, usually in the childcare, school or hospital sectors, usually for four hours a day. The "wage" is equivalent to what they would receive in unemployment benefit and is fully subsidised by the state. If they refuse to take the job, they have no entitlement to benefits.

The teams have proved highly successful in reducing the number of registered unemployed teenagers. The only problem is that some youngsters find the youth teams too pleasant and don't want to move on to a proper job," according to Mr Ake Dahlberg, assistant under-secretary at the labour ministry.

He believes that an active labour market policy combined with the way the unemployment benefit system operates has played an important part in discouraging long-term unemployment, which has fallen from about 25 per cent of all unemployed in the early 1980s to 24 per cent last year.

A person who belongs to an unemployment benefit fund is entitled to benefits for 300 days, if they are below 55 years old. If after 300 days they still do not have a job, they have a legal right to a temporary job from the employment office for six months, which then enables

them to qualify for a new round of unemployment benefits.

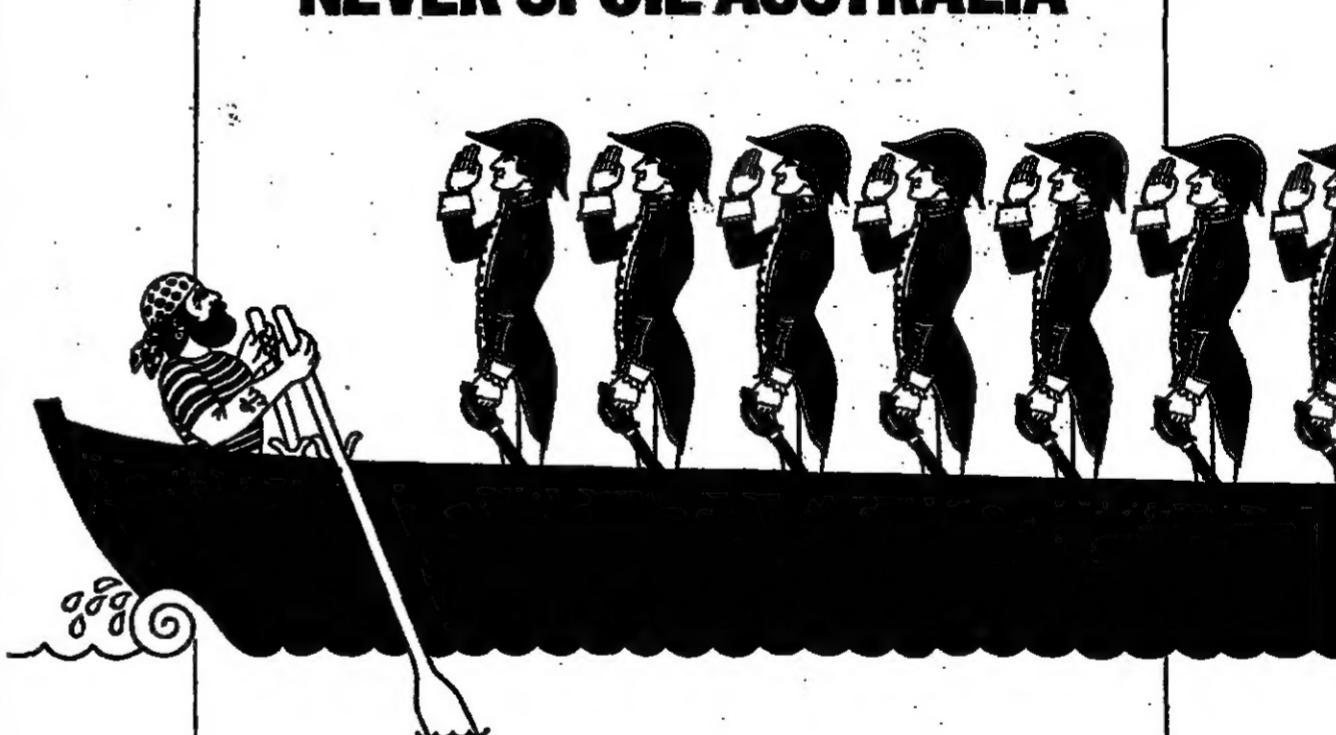
If an unemployed person refuses to take work offered by the employment office, this is reported to the unions or insurance fund - and it is then up to the fund to decide whether to continue paying benefit. The employment office can offer several job and training opportunities and put pressure on the person to take a job - it is not easy for people to misuse benefits," Mr Dahlberg says.

Government expenditure on labour market programmes amounts to some 3 per cent of GNP, with the most emphasis today being placed on the employment service and training.

Some 5,400 people are involved in counselling or direct placement activities in the employment offices - roughly one for every 14 unemployed, or one for every 825 in the labour force. By contrast, in Britain last year, there were about 8,000 Manpower Services Commission staff involved in the employment service - roughly one for every 375 unemployed or one for every 2,600 in the labour force.

The employment offices build up company contacts so that they have someone who is familiar with every big company in the country and knows about the company's requirements and training schemes. This allows them to offer training subsidies if the company is willing to employ a long-term unemployed person, handicapped person or other people with special difficulties.

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EUROPEAN NEWS

Saouma wins surprise third term at FAO

BY JOHN WYLES IN ROME

MR EDOUARD SAOUMA, the 61-year-old Lebanese, yesterday trounced Mr Moise Mensah from Benin to secure a controversial third six-year term as director-general of the UN's Food and Agriculture Organisation.

His winning margin of 94 votes to 89 in a secret ballot at the FAO's biennial conference confounded the confident predictions of Mr Mensah's supporters who included leading donor countries like the US and Britain that their man was set to displace the incumbent.

A plausible theory explaining the size of Mr Saouma's victory is that the 42-nation African bloc deserted their candidate in significant numbers, despite the strong backing promised him by the Organisation of African Unity.

In the end the signs of apparent support for donor countries' candidate in an organisation with its share of 'north-south' divisions may



have been too great a handicap for the challenger, currently an assistant vice-president at the International Fund for Agricultural Development.

For his part, Mr Saouma is respected by many Third World governments as a strong leader who tends to put their interests first. Allegations of corruption he is actually doing the organisation's effectiveness directly caused little weight.

Nevertheless, his victory could lead to severe internal strains within the FAO unless he moves to head off donor countries' criticisms of his allegedly autocratic style and failure to develop priorities.

Mr Saouma's acceptance speech was a coded response to his critics. He laid great stress on the unprecedented number of problems facing the UN system and put particular emphasis on the US failures to make its full contributions to the

Kohl urges CDU to close ranks

BY DAVID MARSH IN BONN

CHANCELLOR Helmut Kohl of West Germany called on his governing Christian Democratic Union (CDU) to close ranks after a run of political setbacks culminating in this autumn's 'dirty tricks' scandal in Schleswig-Holstein.

In a mainly defensive speech to the party's annual federal congress, he said the scandal had thrown a shadow over the country's political scene. Politicians would have to show 'soberness and sensitivity', which won back voters' confidence.

Confirming doubts about his leadership, he told the party's annual federal conference in Bonn yesterday, he was re-elected to the CDU chairmanship yesterday afternoon with a reduced majority. He won 579 votes from delegates with 82 against and 55 abstentions and one invalid vote. In the last party election in March 1985, Mr Kohl won a 687-45 vote with 15 abstentions.

Mr Kohl, facing one of his most difficult party conferences in 14 years as CDU chairman, urged his party to come to terms

with the lessons of the murky affair in Schleswig-Holstein, the country's northwestern state. This was the so-called 'dirty tricks' scandal of Mr Uwe Barwisch, the state's former Prime Minister, who was accused of organising an electoral smear campaign to discredit the leader of the Schleswig-Holstein Social Democratic Party.

The Chancellor, whose party has suffered a falling share of the vote in a string of elections this year, was given only a reluctant statement of warning at the end of his speech.

Mr Kohl mentioned only fleetingly and in highly general terms the 'turmoil' on world financial markets and the risks for West Germany's export-oriented economy. The turbulence underlined, he said, 'that we must stick to our clear, future-oriented and reliable economic policy.'

He maintained an attack on the East German leadership by calling it a Communist dictatorship. But added, in the last minute, 'Mr Kohl said some important things'.

He said power brought dan-

gers and called on the party to reflect both on possible mistakes and on a fairer way of treating its political adversaries. 'We are all responsible that our democracy is not damaged,' he said.

Mr Heiner Geissler, the Christian Democrats' general secretary, referred to the scandal in more robust terms, saying the party was facing 'a crisis of consciousness and of confidence.'

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Gorbachev to visit Belgrade next month

BY ALEXANDER LEKI IN BELGRADE

THE long-awaited visit of Mr Mikhail Gorbachev to Yugoslavia will take place in December after his summit trip to Washington, Mr Boško Krunic, president of the Yugoslav Communist Party, said yesterday after his return from Moscow.

Mr Gorbachev agreed in principle on a visit some time ago but a date had never been fixed. The last visit to Yugoslavia by a Soviet leader was in 1986.

The meeting is expected to confirm the Belgrade and Moscow declarations of 1985 and 1986, which assert the right of all parties and states to their own independent internal and foreign policies.

Yugoslavs, who have been experimenting with economic decentralisation and political openness for many years, feel vindicated by the move towards reform in the Soviet Union and by recent statements by Mr Gorbachev that there is no leading role for the Communist movement, nor uniform policies for all.

There is a feeling that success for Mr Gorbachev would strengthen the position of Yugoslav reformers, and that his failure would give a new impetus to Yugoslavia's conservatives. Even if Soviet reform continues, however, the severe problems facing Yugoslavia's self-government may serve as a useful example of the pitfalls it needs to avoid.

Diplomats will also concern bilateral trade, in which Yugoslavia's deficit exceeds \$1.5bn. The volume of trade has not gone down but the value of Soviet exports, mainly oil and gas, has done so.

As the two countries have a bilateral clearing arrangement, trade has to be balanced within two years. Since the Soviet side cannot find other goods to import, Yugoslav experts will have to be consulted and overall trade projected at \$3.5bn over 1988-90, is going to suffer.

In the first week of November the Yugoslav side was pressurised by 13.4% per cent against a basket of seven currencies of its main Western trading partners. Since the beginning of the year depreciation amounted to 14.3 per cent.

He maintained an attack on the East German leadership by calling it a Communist dictatorship. But added, in the last minute, 'Mr Kohl said some important things'.

He said power brought dan-

POLITICIANS CONCERNED AT REBUKE BY VOTERS

Low turnout in Italian referendum

BY JOHN WYLES IN ROME

ITALIANS boycotted last weekend's referendum on nuclear power and legal reform in greater numbers than ever before, while delivering the comfortable majorities requested by most political parties.

Early results suggested that little more than 65 per cent of those eligible actually bothered to vote. At this level, turnout was far lower than in the four previous popular polls held since the referendum was introduced in Italy in 1976.

Before the poll, it was clear that many Italians were concerned about the issues at stake and unable to understand why the politicians could not sort them out through normal parliamentary procedures.

Leading politicians were clearly uneasy about the turnout last night, some hinting that it was a predictable rebuke from the electorate. The Socialists and the Radicals - two of the parties most anxious to have the

referendum - blamed the mass media for depicting the exercise as fraudulent and the fact that Italians are unused to voting in the autumn.

Although parties representing more than 90 per cent of the voters registered in the last general election campaigned in favour of 'yes' votes to four of the five referendum questions, the actual majorities look likely to be smaller.

All of the questions were about whether or not existing legislation should be struck from the statute book. The question is the general most heated - the law limiting very tight limits on the disciplining of magistrates for professional misconduct - was receiving around 80 per cent in favour of its removal by evening.

The three laws touching on nuclear power which radicals and ecologists have treated as a plebiscite on whether or not Italy should retain and add to its

existing three nuclear stations were all also heading for burial.

One which will allow the Government to overrule local authority opposition on the siting of a nuclear station was showing a majority for its removal of around 81 per cent.

A second allowing the payment of incentives to persuade communities to accept a nuclear station was heading for a majority in favour of removal of 80 per cent. The third, which allows Italy to take part in the Superphénix fast breeder reactor project in France looks likely to be struck down by a majority of around 71 per cent.

Well over 80 per cent of voters cast backed the call to do away with a special parliamentary committee which is supposed to inquire into allegations of wrongdoing by politicians. All say they want to replace this by a more credible institution.

The volume of spoiled ballots was being watched with great

anxiety by the top management of RAI, the Italian radio and television service, after an extraordinarily embarrassing performance by one of their star performers on Saturday night.

Adriano Celentano, a balding pop star who hosts RAI's most popular variety programme, 'Fantastico', interrupted the live transmission to deliver a diatribe against hunting which ended with an appeal to voters to write 'hunting is anti-love, we don't want it' on their ballot paper.

Mr Celentano was rapidly informed behind the scenes that he might have broken his 'no hunting' rule of the national television laws, since he was inciting people to spoil their ballot papers. He went back in front of the cameras to deliver a *mea culpa*, urging people instead to write anti-hunting missives to President Cossiga containing the phrase: 'We are children of the seal, don't make our mothers cry.'

EC farm trade threatened by failure of radiation level talks

BY QUENTIN PEEL IN BRUSSELS

THE COLLAPSE of negotiations to agree common safety standards for radiation in EC food imports in the event of a nuclear accident could disrupt farm trade severely between member states, officials in Brussels fear.

Diplomats warned yesterday that it may prove impossible to negotiate any common long-term system, with a deadlock between the position of West Germany, demanding the strictest possible standards, and that of Britain, France and Spain, insisting on a more relaxed regime.

The emergency meeting of EC ministers summoned on Sunday night failed to narrow the gap between the protagonists, and therefore failed to reach the safety standards imposed on EC food imports in the wake of the Chernobyl nuclear disaster.

The Foreign Ministry said in February that the Russian Republic's criminal code, which serves as the basis for legal codes throughout the USSR, was being reviewed and revised.

It added that the committee was considering removal of 'anti-Soviet agitation and propaganda' from the list of punishable offences.

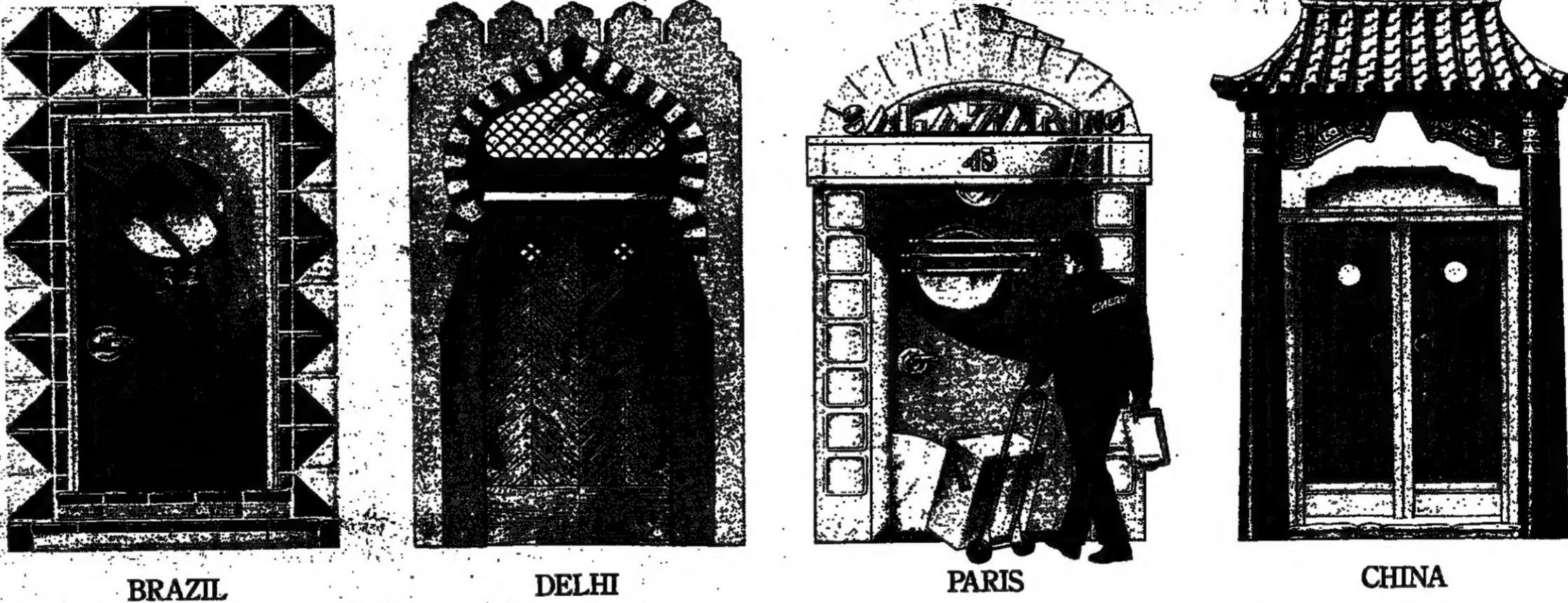
The whole debate on what constitutes 'safe' levels of radiation has become caught up not only in arguments about scientific evidence, but also in the extent to which reassurance of public opinion must be taken into account, and the continual battle for power between the institutions of the EC.

Britain, France and Spain have hitherto blocked any continuation of the present post-Chernobyl regime until agreement is reached on a long-term policy, based on the proposals of national experts.

All three argue that the long-term standards - which would be imposed automatically in the event of any future Chernobyl-type accident - must reflect the conclusions of the European Article 21 committee.

Whereas the levels fixed in the wake of Chernobyl were of only 370 becquerels per kilo (bq/kg) for caesium in dairy products, and 600 bq/kg in other foods, the Euratom scientists recommended 4,000 and 5,000 bq/kg respectively.

West Germany, backed most strongly by the Netherlands, Luxembourg, Portugal and Ireland, wants the present strict



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AMERICAN NEWS



Pinochet's promotions strengthen his band of army loyalists

LAST MONTH during a luncheon with army generals in the La Moneda palace, General Augusto Pinochet, the Chilean President, distributed two works by anti-communist authors. One was a thirty-five page pamphlet entitled *Chilean Christianity or Socialism?* The other was *Victory Without War: Moscow's Attempts at World Domination* by Count Hans Van Huyn. Several of the Chilean officers present asked for extra copies of the books.

The recent round of promotions among the Chilean army's corps of generals has further

strengthened Gen. Pinochet's position in one of the most hierarchical and rigidly disciplined military institutions in Latin America.

This support becomes crucial as the commanders of Chile's navy, air force and national police have repeatedly indicated they will not support any plan to prolong Gen. Pinochet's presidency after 1989, when his current term in office ends.

The new list of 53 generals released in a brief communiqué by the Chilean defence ministry indicated that, with few exceptions, only those officers in whom Gen. Pinochet has com-

plete confidence have been placed in strategic posts.

Of the 11 generals acting as either division commanders or vice-commanders, almost all have held previous posts in Santiago in which they worked closely with Gen. Pinochet and, presumably, demonstrated their loyalty.

The key post of army inspector general, one of the few offices involving contact with all army units, has gone to Gen. Alfredo Calderon, another officer whose adherence to Gen. Pinochet's leadership is not in doubt.

The only possible dissenter

Chile's President is still promoting his supporters, reports Mary Helen Spooner

among the new appointees is Gen Roberto Soto, the new army chief of staff and former military rector at the University of Chile.

General Soto's civilian suc-

cessor at the university had attempted to undertake a cost cutting and restructuring programme which provoked weeks of student and professor demonstrations and sharp criticism even from conservative political circles.

In the minds of some officials, General Soto was at least indirectly responsible for this unrest and one regime functionary commented that "a certain Marxist infiltration" had taken place at the University of Chile under his administration.

For these reasons Gen. Pinochet was reportedly reluctant to promote Gen. Soto, who is due to retire in another year. But his

army career had been impeccable and he was widely respected by other Chilean officers.

The US, which cut off military training programmes and arms sales to the Pinochet regime in the mid-1970s, has sought to renew some of its contacts with the Chilean army in an effort to gain influence and possibly nudge the military toward democratic reforms.

But the Pinochet regime seems well aware of these intentions.

Last month four Chilean army

officers arrived in Washington under the US Information Agency programme for foreign visitors. A Chilean military analyst predicted that such overtures were unlikely to produce the intended effect of increasing US influence.

He suggested that a more effective course for the US to take would be to improve relations with the country's navy and air force, while turning a cold shoulder to the army. Such a stance might more clearly demonstrate what the Chilean army stands to gain or lose from its relations with the US, he said.

At present the Chilean army seems unlikely to liberalise its own accord.

Sarney faces growing criticism over debt accord with banks

A DEBT ACCORD between Brazil and its bank creditors is under attack from the country's main opposition party, placing President Jose Sarney's beleaguered Government under fresh political strain, nearer reports from São Paulo.

Last week Brazil signed a preliminary agreement which in effect ended the interest moratorium on the country's \$70bn foreign bank debt which President Sarney announced in February.

Brazil undertook to pay \$1.5bn interest arrears in exchange for \$30bn in short-term loans.

Under strong pressure from the banks, the Government also under-

took to seek an International Monetary Fund programme and gambled it could sell the package to the majority Brazilian Democratic Movement Party (PMDB).

But the PMDB traditionally opposes any agreement with the IMF, and party president Mr Ulysses Guimaraes, generally considered a more weighty political figure than President Sarney, has maintained silence on the debt accord negotiations in New York. Such silences normally indicate strong disapproval, and other party figures are grumbling openly.

The PMDB will have great difficulty accepting what is published

"in the agreement," said Mr Fernando Henrique Cardoso, party leader in the Brazilian Senate.

Another prominent PMDB senator, Mr Severo Gomes, said in an article published in Sunday's Folha de São Paulo newspaper: "This is an agreement which cannot be kept."

The PMDB will have its say. Brazil has abandoned the moratorium in exchange for nothing. We handed over our greatest trump card in the debt negotiations for a plate of beans."

A straw poll of ordinary Brazilians displayed growing disenchantment with President Sarney's Government.

The Government had severe problems before last week's debt

announcement, and the nation's cartoonists have revelled in President Sarney's difficulties. They depicted President Sarney hanging by one hand to a flimsy branch growing out of a cliff, lying dismembered on the floor with nuts and bolts scattered about him and wading through water up to his chin.

"You don't need to have a very sensitive nose to perceive that the Sarney Government has started to decompose," said Mr Luciano Martins de Almeida, political science professor at Campinas university.

Record inflation, now expected to be about 350 per cent for 1987, has seriously undermined the Govern-

ment's credibility and even raised questions about the survival of democracy.

Democracy returned to Brazil in 1985 after 21 years of military dictatorship with high hopes that the new civilian Government would build a fairer society and tackle the problem of mass poverty.

Opinion polls make clear the degree of disillusionment. A poll carried out by Folha de São Paulo and published on Sunday showed that 31 per cent favoured a return of the military, with 58 per cent against.

The same number, 32 per cent, favoured a socialist revolution, with 58 per cent against.

The Swire Group

Industrial production in Brazil falls sharply

BRAZILIAN industrial output is falling rapidly, with September figures showing a seasonally-adjusted 6.3 per cent decline against the same month last year, according to government figures, writes Ivo

Opinion polls make clear the degree of disillusionment. A poll carried out by Folha de São Paulo and published on Sunday showed that 31 per cent favoured a return of the military, with 58 per cent against.

Nevertheless, the underlying downward trend in the third quarter combined with

mounting inflation and unemployment is worrying economists. According to one analysis, the year-end figures are likely to be the worst since 1983 with industrial growth over the 12 months unlikely to exceed 6.5 per cent.

Mr Luiz Carlos Bresser-Pereira, the finance minister, has revised down Brazil's target for overall growth from an original 6 per cent to 3.5 per cent of gross domestic product.

Seasonal factors, including a fall off in coffee sales, are also expected to hit October's trade figures.

US ready to intervene over jump jet project

By David Suchen, Defence Correspondent
THE US Administration is ready to try to save its biggest single Nato arms collaboration programme - the Anglo-American AV8B version of the Harrier jump jet - from becoming a casualty in the drive to reduce US public spending and the budget deficit, officials said yesterday.

But government officials and executives of McDonnell-Douglas, co-producer of the AV8B with British Aerospace, stressed that Administration intervention might not be needed. Negotiators of the Senate and the House of Representatives seeking a compromise defence authorisation bill have not yet agreed to "zero out" some \$500m for the 32 AV8B aircraft requested by the Administration in the coming year, though they are set to do so if total approved defence spending for the 1988 fiscal year drops below \$220bn.

Even elimination of one year's funding for the AV8B programme, which is essentially a McDonnell-Douglas refinement of the UK Harrier design to suit the needs of the US Marine Corps, could cause major problems for the programme, McDonnell-Douglas said yesterday.

It would also affect not only BAE which makes part of the aircraft, but UK companies such as Rolls-Royce which supplies the engines, Smith Industries which is providing cockpit displays and Dowty which is providing part of the AV8B's landing gear.

However, the AV8B Harrier programme has been hit before and has survived. In the late 1970s the winds of opposition blew from the Pentagon. Ironically, when Congress that then called it going.

The lobbying on Capitol Hill for the AV8B programme is being forcefully led by the Marine Corps and ex-Marines such as Senator John Glenn, against the jump jet's main current opponent, Representative Les Aspin, chairman of the House Armed Services Committee. Another aircraft which could be moved for the chop by defence budget cutters is the US Navy's A-6 attack aircraft made by Grumman.

The total value of the McDonnell-Douglas and BAE programme to produce 328 AV8B aircraft for the US Marines and 60 Harrier GR Mark Five aircraft for the Royal Air Force is put at \$12bn, with the US paying \$9bn. It is therefore virtually the only one of the defence programme with a Nato ally. Its elimination could make a significant contribution to closing the US budget deficit.

By the same token, however, it has acquired a symbolic significance of the Administration's much-publicised drive to open US defence procurement to foreign collaboration, officials in Washington concede. This goes beyond the considerable British interest in the programme.

Israeli president visits Washington

PRESIDENT Chaim Herzog of Israel opened talks yesterday with Mr George Shultz, US Secretary of State, AP reports from Washington.

The visit is the first to Washington by an Israeli president and will be largely ceremonial. However, he is expected to touch on the condition of Jews in the Soviet Union, Syria and Ethiopia, as well as on peace prospects in the Middle East.

Court candidate scrutiny

By NANCY DUNNE IN WASHINGTON

THE REAGAN Administration is running into difficulty with conservatives in its attempt to find a third candidate to fill the vacant seat on the US Supreme Court.

Judge Anthony Kennedy, a California appeal court judge and the leading candidate among those who may be nominated, was reported as being questioned at the Justice Department, which has been roundly criticised for failing to check thoroughly Judge Doug-

glasburg, the second nominee.

Judge Glasburg withdrew his nomination at the weekend after admitting that he had smoked marijuana. Judge Robert Bork, the first nominee, was rejected by the Senate.

Conservative Senator Jesse Helms, who has blocked other nominations, said he would fight against Judge Kennedy being confirmed, and Senator Orrin Hatch indicated his lack of enthusiasm for the judge in a television interview.

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OVERSEAS NEWS

India attacks Lanka over legislation plan

IN NEW DELHI

India has only given "firm assurances" that, if, over the coming months, difficulties arise, the Sri Lankan Government will make such changes as are found necessary.

This could cause problems among Tamil communities both in Sri Lanka and in the southern India state of Tamil Nadu. It might also sharpen attacks on Mr Gandhi's policies planned by India's opposition parties for the winter session of Parliament which began last Friday.

The lower house of India's Parliament yesterday approved a six-month extension of the system of President's Rule in the troubled northern state of Punjab where about 1,100 people have been killed this year.

President's Rule, which puts the state under the direct control of New Delhi, was imposed on May 11.

On ground on Gulf sides Arab summit

IN AMMAN

Western observers in Amman are gloomy about prospects of a solid resolution on the Iran-Iraq war that would help underpin UN efforts to bring about a ceasefire in the long-running conflict.

The West, notably the US and Britain, have been pressing for an arms embargo against whichever party to the conflict fails to implement a Security Council call for an immediate ceasefire and withdrawal to pre-war boundaries.

Iran and Iraq have been locked in complicated diplomatic negotiations with Mr Javier Pérez de Cuellar, UN Secretary-General, but indications are that the two sides remain far apart.

Iran is demanding that Iraq be named the "aggressor" before it is prepared to agree to a ceasefire. Baghdad, which is willing to accept an inquiry into the origins of the war, says this condition is unacceptable.

Meanwhile, Iraq is maintaining its criticism of the Arab summit, issuing its second hard-line message in two days.

Bank in bid to Zambia economy

IN LUSAKA

The World Bank has agreed to visit Zambia to discuss urgent talks on how to end the economic crisis of the last year.

Funds are on the heels of the President as he returns to a get-austerity deal. Lusaka once owned by the officials' currency, the kwacha, is valued in the same amount as much as

40 per cent from the present rate of \$3 to the US dollar.

In May Dr Kaunda broke with the IMF, revalued and fixed the rate of the kwacha, reintroduced price controls and severely restricted payment of foreign creditors.

Since then flows of foreign aid money have been sharply reduced, leading to widespread shortages. The World Bank has suspended disbursement of new money because of Zambian arrears now totalling some \$22m. The IMF has declared Zambian ineligible for further funds because of arrears of \$20m. Most exporters, including the vital copper miners, have been severely affected by the currency revaluation.

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New broom sweeps into power in Tunisia

By Francis Ghislain in Tunis

MR ZINE EL ABIDINE BEN Ali's decision to remove the 87-year-old Tunisian head of state from office was taken last Friday after Mr Habib Bourguiba told his then Prime Minister of his decision to reopen the trial of 90 Islamic activists which ended last month.

Two of the defendants were hanged while the leader of the Movement of the Islamic Tendency, Mr Hashid Al Ghannoushi, was sentenced to hard labour for life.

Mr Bourguiba was infuriated at the refusal of two of the judges to condemn Mr Ghannoushi to death. The former head of state said he hoped 50 of the 90 defendants would be condemned to death.

Two former ministers, Mr Mohamed Sayah, a traditional hardliner, and Mr Mansour Sikri, supported the President. The rest of the Cabinet and Mr Ben Ali were only too aware that such action could easily lead to serious unrest in Tunisia. The first two days of Mr Ben Ali's presidency have been marked by the release from house arrest of Mr Habib Achour, the former prime minister, and the return from exile in France of Mr Driss Guiga, who was Minister of the Interior until the bread riot of January 1984.

Other prominent exiles such as Mr Mohamed Hammoudi, Minister of Foreign Affairs at the time of Tunisia's abortive union with Libya in January 1974, are also expected to return.

Members of the family of Mr Mohamed Mzali, the former Minister who fled into exile in September 1986, have had their passports restored.

The leading opposition parties, such as the Movement of Social Democrats, have welcomed Mr Ben Ali's accession.

The former head of state for his part is reported to have the presidential palace in Carthage shortly for a residence near the southern port of Sfax, where the new prime minister, Mr Hedi Baccouche, has made clear he will be treated with all the respect due to the founding father of modern Tunisia.

For the political class, what has become in recent weeks a nightmare, and one which many feared would erupt into civil strife, is at an end.

Those former ministers, such as Mr Mohamed Sayah and Mansour Sikri and other members of the previous government, such as Mr Mohamed Belhassen, who calculated that backing the ageing leader in all circumstances would one day win them power, have lost what proved to be a reckless gamble.

The new Tunisian government is full of talent. The Prime Minister, Mr Hammoud Sousse, is a wily yet thoughtful politician who has been responsible for conducting delicate negotiations with Libya.

He is also highly respected in Algeria, which matters, as Tunisia has been since 1983, a close relationship with its powerful western neighbour.

The new Minister of Education is Mr Tijani Chelli. He will need all the support he can muster to reform an education system whose quality has been severely eroded in recent years.

Mr Ismail Khellil, recently appointed Governor of the Central Bank, remains.

Good results this year belie the outlook, Andrew Buckoke reports

Clouds gather for Kenyan economy

THE KENYAN economy appears to be defying gravity. Despite the drop in tea and coffee prices this year and the rise in oil prices, growth of over 5 per cent is expected to be maintained. Both the Government and World Bank agree that the balance of payments deficit will be limited to around \$20m, compared with last year's surplus of \$90m.

Though such a record is the envy of most African nations - especially in Uganda and Tanzania, where war and mismanagement respectively have devastated their economies - the future is far from rosy.

This year's good performance is largely a carry-over from the boom in 1986, when high coffee and tea prices combined with low oil prices to boost growth by 5.7 per cent from an average of 3.4 per cent in 1978-85. Earnings from coffee, long the country's primary source of foreign exchange, are expected to drop from \$490m in 1986 to under \$300m this year.

Tourism may move into first place for the first time with an expected improvement on last year, when 250,000 visitors brought in a record \$310m. Despite a serious decline in occupancy rates at coast hotels due to concern about AIDS in Kenya, greater interest in activity holidays means the more lucrative safari business is inland is booming.

But if tourism and non-traditional exports such as horticultural products fail to cushion the impact of price fluctuations in coffee and tea prices, they cannot protect it from long term declines.

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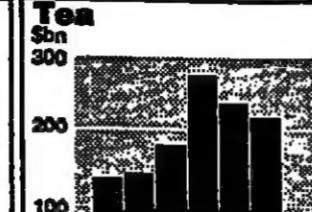
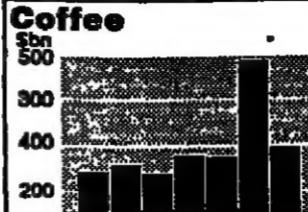
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with the basic structure of the economy and the implementation of the proposed remedies. At their root is the country's 4 per cent population growth rate and the shortage of unused fertile land - only 17 per cent of the total land area is described as arable.

Manufacturing industry offers the only hope of giving jobs and incomes to the 300,000 school-leavers a year, but even in the 1986 boom only 20,000 formal jobs were created. Though the industrial sector grew by 5 per cent last year, its share of gross domestic product has only increased from 8 per cent in 1984 to 13 per cent in 1986.

Yet there is strong opposition to the Government's declared policy of reducing import barriers and opening up the three main areas of more competition.

Many local companies are controlled by people with high political connections. Even with balance of payments support from the IMF and bilateral donors it may prove impossible significantly to reduce import barriers anyway unless there is a dramatic improvement in Kenya's terms of trade. Despite new procedures streamlining import licence applications, companies report increasing difficulties getting approval even for essential machinery and spare parts.

The reduction of the role of the parastatals is another area where the Government has promised but not yet delivered much action. The details of proposed reforms of the Kenya National Cereals and Produce Board, whose vast overheads contributed heavily to the jump in the government deficit from 4 per cent to 7 per cent of GDP last year, are promised by the end of the year.

But the question remains whether the country's leaders will have the political will to push through the necessary reforms while Kenya has the resources to undertake them, or whether they will be swayed by the short term gains.

Kim names martial law general as adviser

By Maggie Ford in Seoul

MR KIM YOUNG SAM, the South Korean opposition leader, yesterday surprised voters at his party's nominating convention with the announcement of a new supporter - the military commander who was overthrown by President Chun Doo Hwan in the 1979 coup.

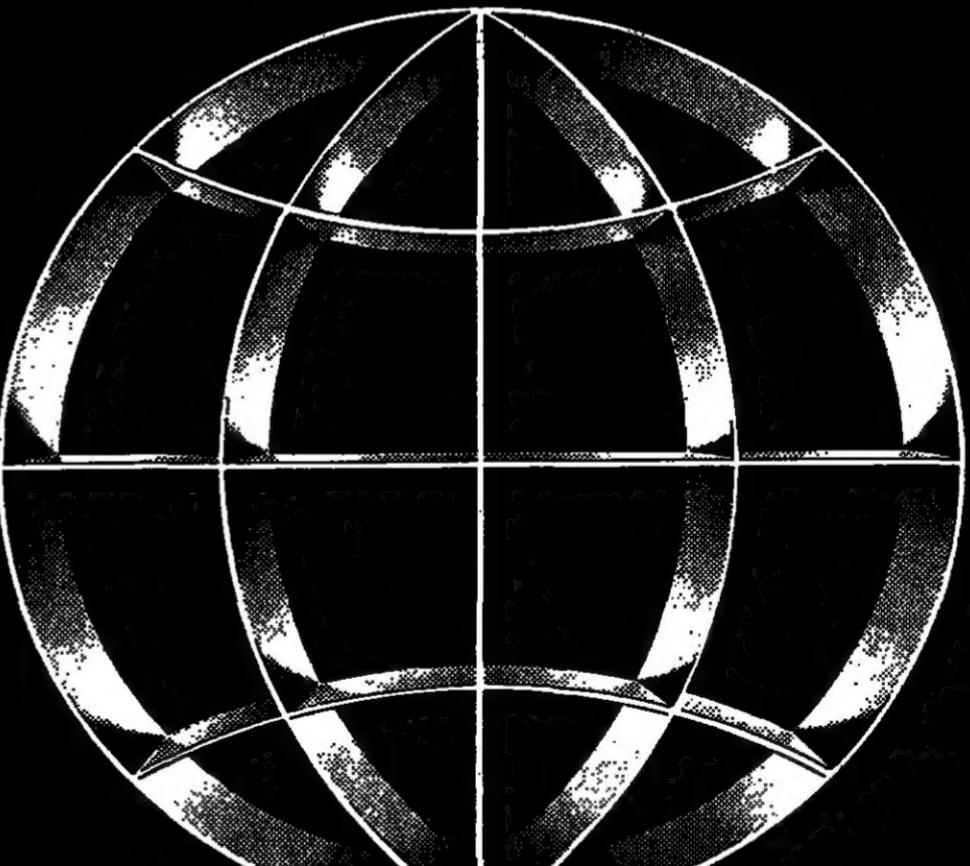
General Chung Sung Hwa, who is to become a permanent adviser to Mr Kim's Reunification Democratic Party, was martial law commander and army chief of staff in Seoul after the assassination of Mr Chun's predecessor in 1979. He was briefly jailed in the early days of the Chun regime.

His decision to support Mr Kim adds strength to the widely held view that the South Korean military now wishes to refrain from intervention in politics. Gen Chung appears to be regarded as a man devoted to the professional role of the army.

Mr Kim yesterday said that he was the only presidential candidate who could guarantee to remove the military from politics. In his acceptance speech he promised to heal the scars of regional discrimination, and make efforts towards reunification with the communist North, including joint participation in the Olympic Games next year.

Stressing his plan to run a government free of corruption, he pledged to continue South Korea's economic growth but to spread the benefits more fairly. He reiterated his view that the candidate of the ruling party, Mr Roh Tae Woo, must take responsibility for his role in the 1979 military coup which brought Mr Chun to power.

Mr Roh is to be questioned on this matter in an interview with senior South Korean journalists later this week.



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Why do you drink Perrier?

You drink it, of course, because you like it.

Because it is pure, French, naturally sparkling, refreshing.

Or you drink it because you are usually given Perrier when you ask for mineral water.

Or because you ask for Perrier and not for mineral water, using the name as a generic.

None of which quite answers the question.

Why Perrier?

Why not some other mineral water?

Why mineral water at all?

To answer those questions, we must go back eleven years.

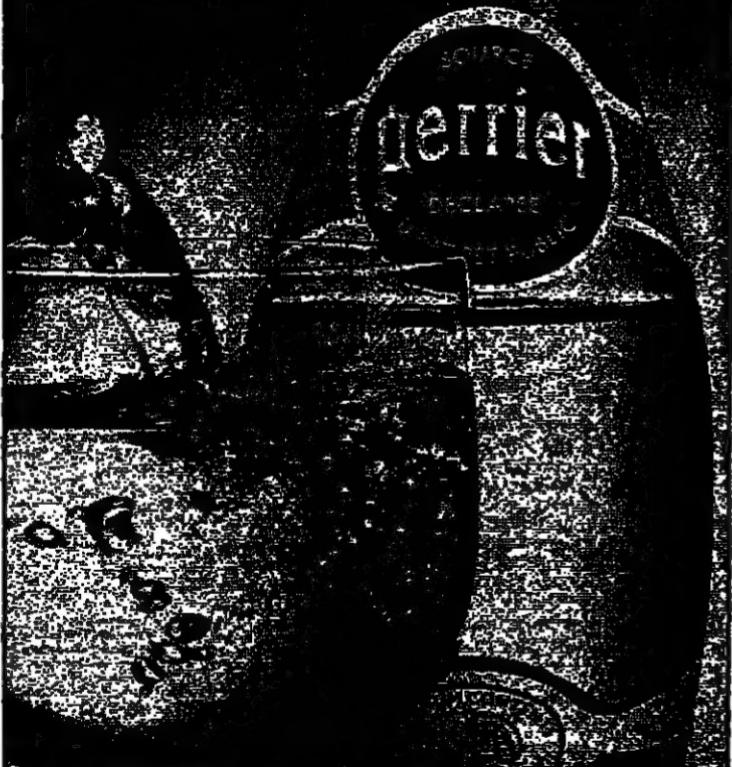
In 1976, the British bought 6 million bottles of mineral water.

Fewer than 3 million of them were bottles of Perrier.

And somebody expressed the not unreasonable opinion that the British would never pay for water.

In 1978, Leo Burnett ran this modest four-sheet poster in London:

Eau-la-la.



Since then, a lot of water has flowed under the bridge.

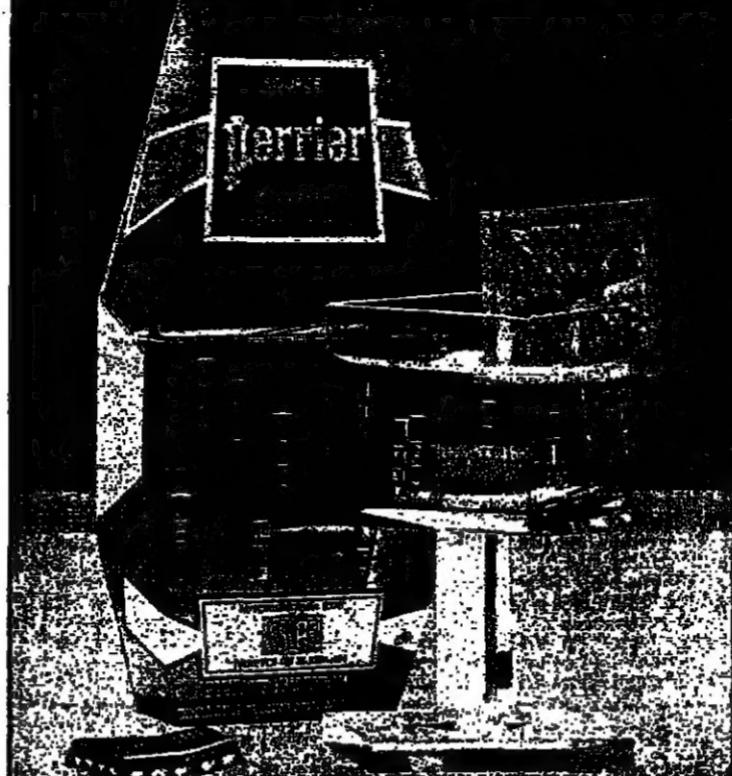
Last year, the British bought 128 million bottles of mineral water.

More than 77 million of them were bottles of Perrier.

In the last 12 months, Perrier have sold more than 100 million bottles and sold 4 million in one week alone.

It has a bigger share of that much

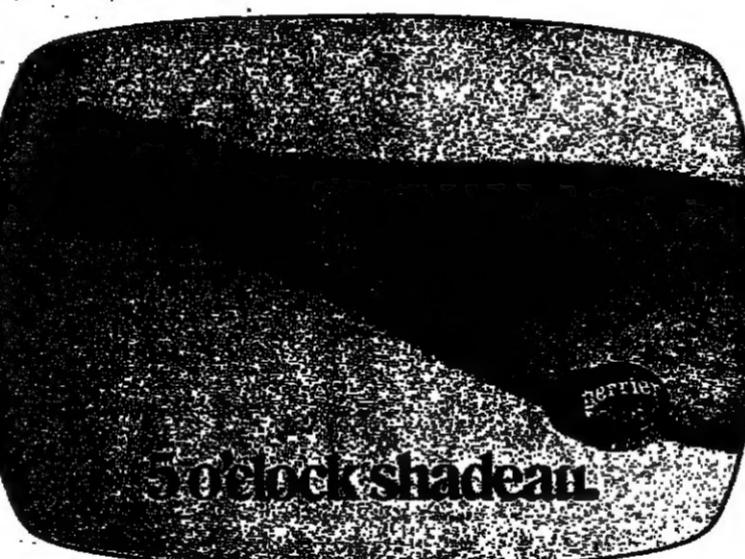
Picasseau.



bigger market and is still far and away the brand leader.

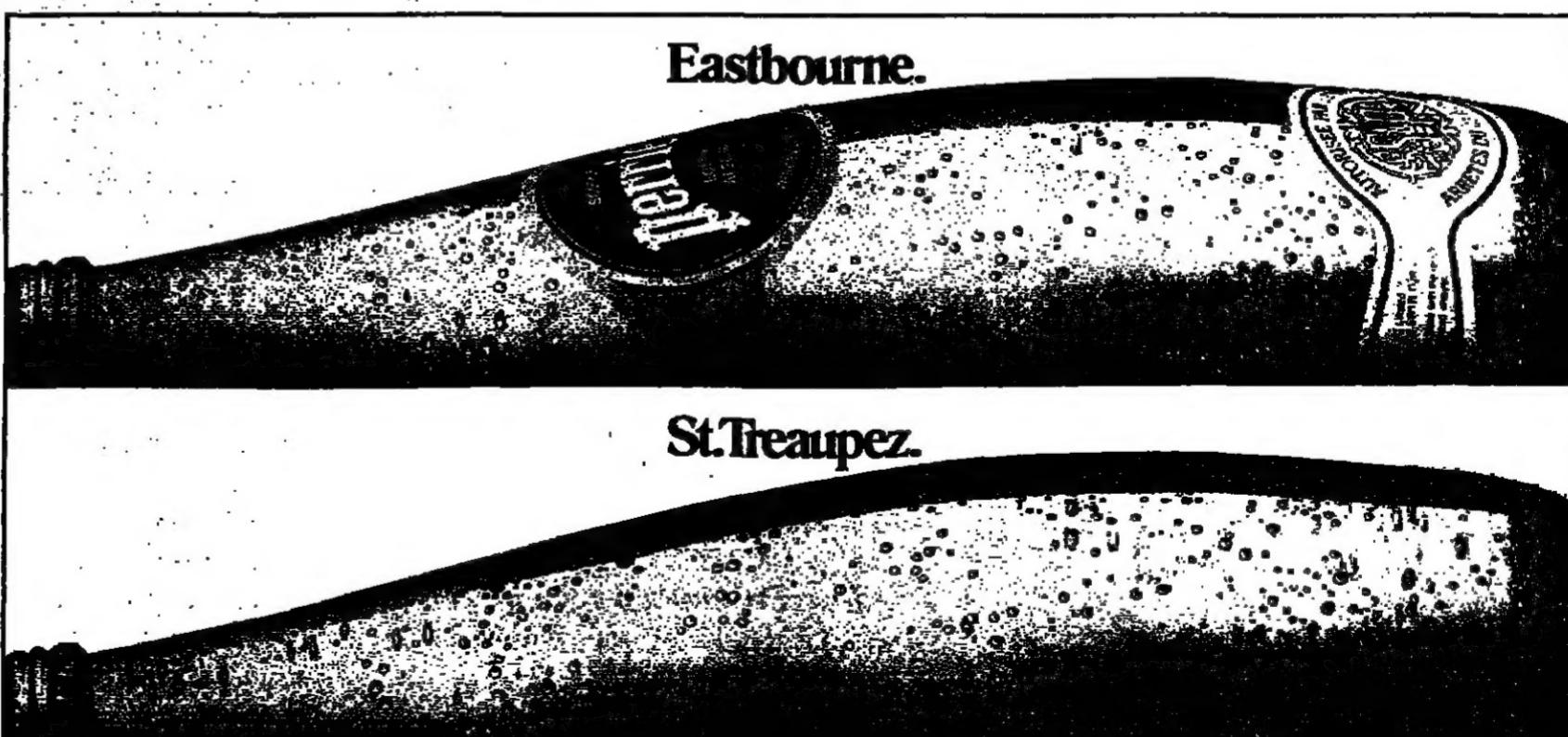
Despite the coming of many new waters.

Despite even the competition of own-label.



Not much, though, has happened to the advertising.

It appears in more media and more



parts of the country, but the campaign is still the same.

Not because we are complacent or have run out of ideas.

But because it is still building the brand and increasing the sales.

Its success, in fact, is deceptive.

The Perrier campaign looks far bigger than it is because it is long-running and consistent.

Which brings with it an added advantage:

Having built a brand, you can extend it.

Last year, Perrier introduced Perrier flavours.

We considered other campaigns, but this was the launch advertisement:



Perrier flavours have now sold more than 15 million bottles.

The advertising, of course, isn't the only reason.

Perrier is an excellent product, as you know.

But, without the advertising, would you have known it?

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UK NEWS

Manufacturing costs fall for second month

BY SIMON HOLBERTON

THREE generally favourable outlook for prices in Britain was underlined yesterday by official figures showing a fall in manufacturers' costs last month for the second month in succession.

The outlook remains favourable despite an unexpectedly large rise in factory gate prices, which was attributed to what appears to be a one-off rise in prices in the food, tobacco and drinks industries.

According to the Department of Trade and Industry, the cost of industry's materials and fuels rose by 5.1 per cent in the 12 months to October, compared with a rise of 7.1 per cent in the year to September. In October itself, manufacturers' costs fell by 0.7 per cent on a seasonally

adjusted basis.

A leading factor was a fall in petroleum products prices, which was only partly offset by an increase in metals prices during the month.

Sterling's continued strength, together with generally weaker commodity prices worldwide, should moderate upward pressure in the prices industry pays for fuel and materials. The pound's strength should also have a moderating effect on British industry's prices because of the need to remain competitive with imported man-

In his Autumn Statement, Mr Nigel Lawson, Chancellor of the Exchequer, forecast a rise in retail prices of 4.5 per cent in 1988. This is generally regarded as being on line with, or slightly higher than, their forecasts.

Prices in other manufacturing activity, however, remained fairly stable.

Ford hit by unofficial action

BY CHARLES LEADBEATER, LABOUR STAFF

PRODUCTION at Ford Motor Company's Halewood and Dagenham car plants was disrupted yesterday by unofficial action in protest at the company's three-year pay offer.

The company lost production of about 1,100 cars after 800 skilled maintenance workers walked out at Halewood, in north-west England. They were particularly angered by Ford's proposal to break down pay lines between skilled and semi-skilled workers.

Production is expected to return to normal later today after a backlog of faults has been cleared.

About 1,000 supervisors at the Dagenham plant and the company's research centre at Dunton, both in the London area, walked out after a mass meeting yesterday morning. Officials of ASTMS, the technicians' union, predicted further industrial action unless the company will

draws its offer which includes far-reaching changes to the role of supervisors.

Officials of the manual unions, the Transport and General Workers Union, the AEU engineering union and the EETPU electricians' union, are expected to reject large parts of the company's offer at pay talks tomorrow.

Customs fears on Tunnel drug traffic

BY JIMMY BURNS, LABOUR STAFF

IF CUSTOMS controls are carried out on board trains arriving at the British end of the proposed Channel Tunnel, UK efforts to curb international drug smuggling could be undermined, civil servant unions representing 40,000 uniformed customs officers said yesterday.

The warning came in response to a parliamentary bill authorising the Channel Tunnel project which would provide for on-board customs controls for trains arriving in the UK and journeying beyond London.

Union officials said it was normal practice for UK customs officials to search ships and aircraft after passengers and crew had disembarked. If the same practice was not pursued on trains, "real dangers would exist of smugglers concealing drugs on the train for retrieval after the customs controls were completed."

Union clears itself of print plant allegations

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the EETPU electricians' union have cleared the union of charges that it broke the Trades Union Congress' conduct guidelines at Mr Rupert Murdoch's News International's Wapping plant.

The EETPU's executive council yesterday received the re-

port of an internal inquiry examining charges that the union continued to be involved at Wapping against TUC instructions.

The TUC's instruction followed a year-long dispute which began in January 1986.

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Granada launches £222m bid for Electronic Rentals

BY NIKKI TAIT

GRANADA, the TV and leisure group, yesterday became the first British company to launch a major takeover bid since the collapse in world stock markets, with a £222m offer for Electronic Rentals, the consumer electronics business.

These prices rose 2.4 per cent in the year to October, compared to 1.6 per cent in the year to September. In October, they posted a monthly gain of 0.8 per cent. The DTI said this index rose chiefly because of increases in bread and milk, and cigarettes and beer, which had not risen during the year.

Prices in other manufacturing activity, however, remained fairly stable.

retail interests overseas.

The large market share which a combined group would command immediately led to market fears that the bid would provoke a reference to the Monopolies and Mergers Commission.

Almost immediately, its advi-

ers went into the market, picking up a 14.6 per cent stake in Electronic Rentals in enough for over 20 Electronic Rentals. With Granada down 25p to 241p yesterday, analysts were valuing the preference shares at 105p.

Electronic Rentals was seen as a strong growth company in the mid-1970s, but it has suffered from high borrowings in the wake of some less than successful acquisitions over the past two years.

Pre-tax profits in the year to end-March reached £18.5m on sales of £308.7m, and analysts expect a fairly strong recovery to £22m in the current 12 months.

Granada, meanwhile, takes in four divisions, of which TV and video rental/retail is the largest - accounting for 60 per cent of trading profits and sales of over £250m.

Pre-tax profits in the year to end-September 1986 totalled £22.4m and the company is expected to make over £10m in the year just ended.

See Page 22; Analysis Page 35

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APT 911

Irritability is just one effect of jet-lag. (You want to argue about it?)

The longer your journey the shorter your temper, your attention span and your memory. You may also feel exhausted, fuzzy-headed, sleepy during walking hours, and hungry outside meal times.

Jet lag (or circadian dysrhythmia if you're a boffin) is the result of your physical and mental faculties literally lagging behind those of people living in the country you're visiting. At least, that's true if you're flying east. Flying west you'll be ahead, so 'jet lead' might be more appropriate.

Either way, you're unlikely to be at your best when you land.

(Of course, while this may help you it may also drive those around you crazy.)

Once you're on the plane, take it easy generally. It's not the jet that causes jet-lag, but the speed that it carries across time zones.

You could start by being young. Children adjust to time changes much more quickly than adults. (Babies under three months haven't yet formed any clear biological rhythms, as many a sleepless parent will testify.)

Being fit and healthy helps, too.

You can also try some pre-flight adaptation. If you're going east, go to bed and get up earlier; going west, make it later. Also shift your meal times in the appropriate direction.

WHAT'S LARKEE DAN YER DO?

There are ways of reducing the effects of jet lag.

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So if you can't sleep, relax. If you have to drink, drink plenty of water or fruit juice and go easy on the alcohol. If you want to eat, remember your digestive system is all over the place.

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We realise that all airlines talk about service and comfort as if they have a monopoly.

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And so long as you're with us, we also think you deserve the best. So if you do feel like a drink or you are hungry, we give you a choice of the best wines and the tastiest food.

Bear in mind that any problems you may have on a flight will be exacerbated by the length of the journey. For instance, a slightly uncomfortable seat may be bearable for an hour or two but will become an obsession beyond that.

Qantas have been flying longer flights longer than anyone. In fact, after KLM we've been flying passengers longer than anyone, so we think we've learned a bit about flying long distances.

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WHEN YOU GET
DOWN UNDER
HOW LONG WILL
YOU BE BELOW
OUR GUESTS?

There are over 50 physiological and psychological rhythms that can be upset by jet lag, and they don't all get back to normal at the same rate.

As a rough guide, it takes about a day per time zone to recover fully. To get to Australia, you cross through ten.

Since time is money, recovering fully can be expensive. But so can making a bad decision. (Tests have shown that jet lag can cause up to a 10% decrease in mental speed, accuracy and vigilance.)

What can you do about it?

It's best to start with some time off to relax and acclimatise. Don't rush into any meetings. (If you can arrange it, arrive on a Saturday and have the weekend to yourself.)

Try to fit in with the new routine. This may mean propping up your eye-lids with matchsticks, but it's easier to will yourself to stay awake than it is to will yourself to sleep. Walk around and take in the sights - activity is a good antidote to sleepiness.

When you do fix a meeting, make sure it's at a time when you'd be awake at home. Otherwise you could be caught napping.

Australia is a long way to go to make a mistake. So before you take off, make sure you're flying with an airline that cares about your well-being on and off the ground.

If you do make a mistake going out, never mind. You can always correct it coming back.



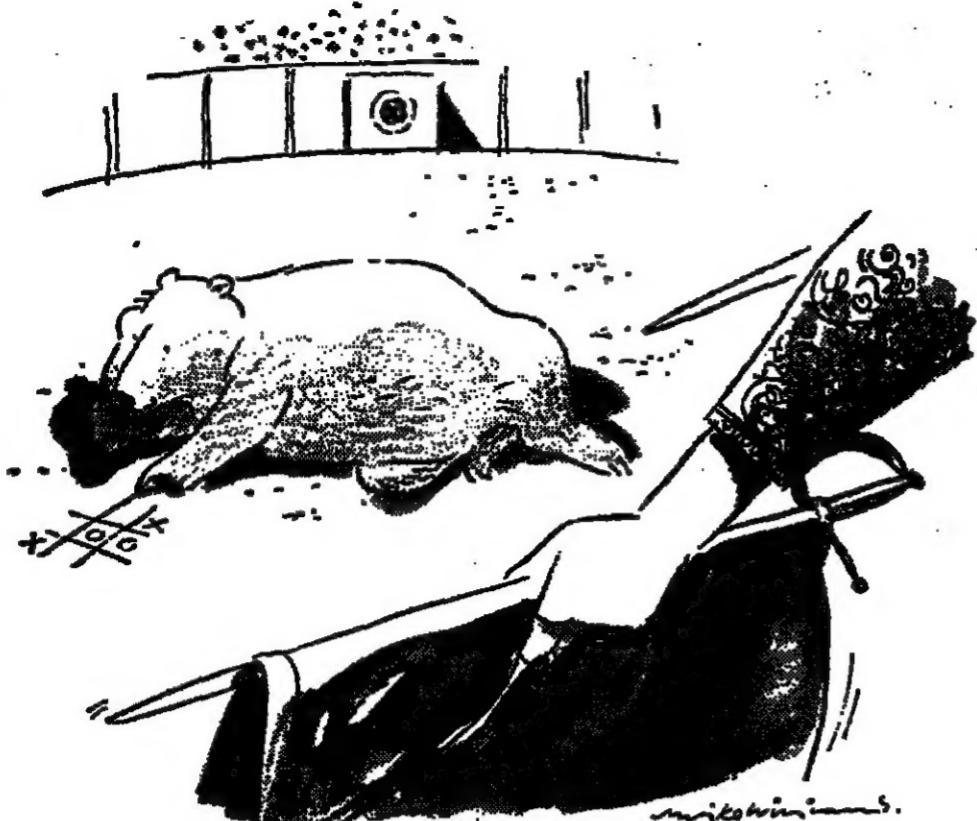
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UK NEWS

Michael Donne reports on the expansion at London's second airport Gatwick reaches for a new skyline



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GATWICK AIRPORT, the second airport for London and the second busiest international airport in the world after Heathrow, is gaining a new skyline as the £20m second passenger terminal building approaches completion on the north side of the airport.

This huge structure - six times the size of the Royal Albert Hall in London, and as big as Terminal Four at Heathrow, which opened a year ago - looks striking in its cladding of blue enameled and silver aluminum panels and smoked glass. It is expected to open for business next spring.

The building (now designated the North Terminal, with the existing passenger area renamed the South Terminal) is already nearly a year late, as a result of financial constraints imposed on the former British Airports Authority before its privatisation by the Government.

As a result, the terminal is now desperately needed, as air traffic over the past year has risen much faster than expected.

The existing South Terminal has been expanded over the years to cope with a theoretical maximum of 16m passengers a year. In fact, in the 12 months to the end of September, it handled 18.8m passengers, a rise of 17.3 per cent over the previous 12 months. By the end of this year, the figure is expected to have topped 19m. Transport aircraft movements at the airport over the same 12 months rose by 7.5 per cent to 166,100.

Inevitably, congestion in the South Terminal at peak periods is severe, and facilities are strained almost to breaking point.

The North Terminal will raise

Gatwick's North Terminal: handles 11 aircraft at a time



the ultimate total capacity of Gatwick to 25m passengers a year, while it remains a single-runway airport. Some sections of the air transport industry for a second runway, however, development is now impossible.

Not only has it been legally ruled out as a result of an agreement some years ago between the RAA and West Sussex County Council; but land originally available for such a runway has been taken over by other developments, such as the enlarged cargo terminal, a control tower and now the new passenger terminal.

The North Terminal is being developed in phases. When it becomes operational, about two thirds of its capacity will be available immediately, accommodating up to about 8m passengers a year.

The remaining capacity, up to the full 11m passengers a year, will be brought into use as passenger traffic rises. Development is expected to be complete by about 1991.

The terminal will not only ease immediate strains, but carry Gatwick through to the mid 1990s, when overall airport terminal capacity in the London area will be expanded by the new terminal at Stansted Airport, Essex, now under construction.

The philosophy behind the design of the North Terminal has been to make it simple and pleasant to use. What many believe to have been mistakes at Heathrow's Terminal Four, such as dull and overpowering interior decoration, have been avoided, with lighter and brighter colours.

A large shopping mall, called The Avenues, the first of its kind at an UK airport, will supplement the exceptionally large duty-free shop.

The fundamental design feature of the terminal is its flexibility. A grid of steel columns, positioned to give the maximum span over public areas such as the arrival and departure halls and the shops, means that structurally each of the North Terminal's three floors is effectively open-plan. Partition walls can be easily moved to meet changing requirements.

Electricity boards differ over sell-off

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

CLEAR differences of opinion are emerging between the two Scottish electricity boards over the way in which they would like the Scottish electricity industry to be privatised.

The North of Scotland Hydro-Electric Board, which serves the northern part of the country, is believed to be opposed to the sale of the future structure for the industry favoured by the much larger South of Scotland Electricity Board.

The SSEB has made clear in recent weeks that it wants a single holding company set up to own both the SSEB and the NSHEB. The public would have

shares in that holding company. The two boards finance their generating systems jointly and utilise the power stations according to a single merit order, similar to that operated by the Central Electricity Generating Board in England and Wales.

Power is drawn from the most efficient power station in the merit order, irrespective of which board runs it. The Scottish boards handle generation and transmission as well as distribution.

The SSEB believes that the two boards would keep their autonomy under the holding company. The NSHEB believes that under a holding company it

would lose its identity, staff morale would suffer and the services to remote communities would suffer.

The NSHEB would prefer the two boards to be privatised separately, a solution that would also provide more competition, since it would be possible to compare the performance of the boards against one another.

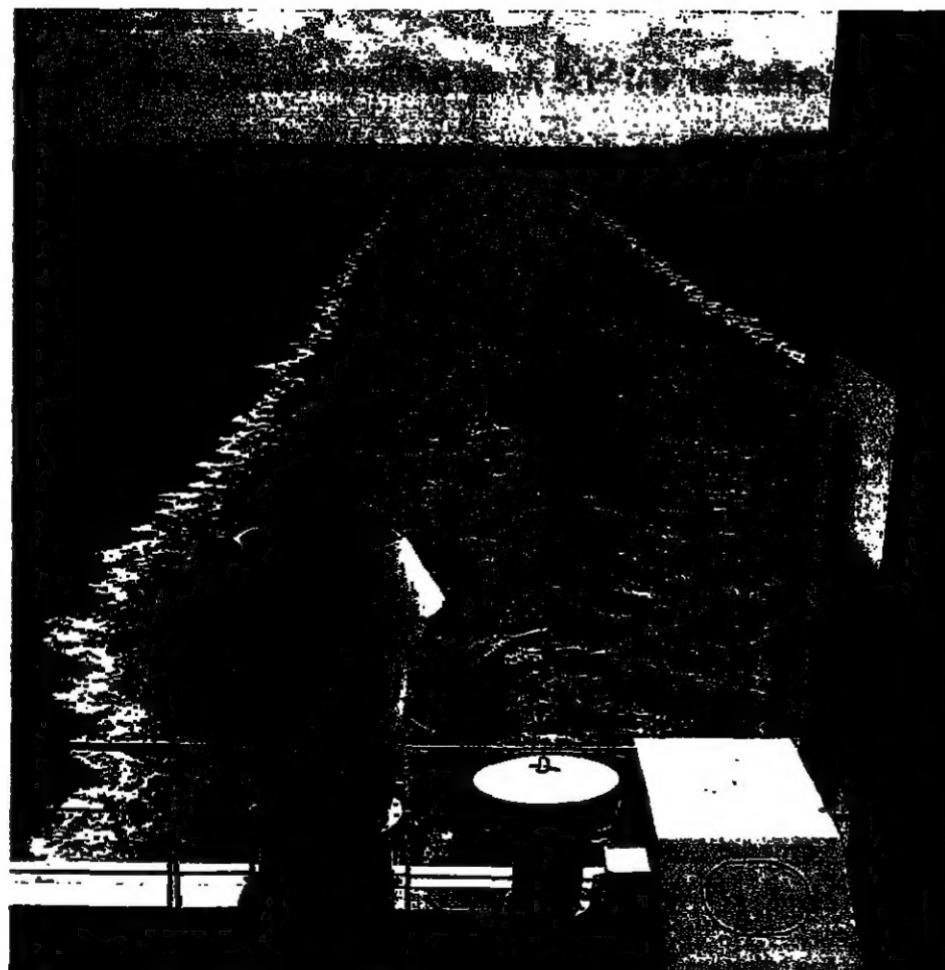
The NSHEB does not think that the existence of separate boards would hamper the close collaboration between the two boards. Charnhouse, its financial advisor, and the right to believe that with revenues that in 1986-87 totalled £326.5m the NSHEB would make a sizeable

plc in its own right.

The NSHEB's financial advisers are also understood to think that the board would be attractive to investors as a separate entity, either through the conversion of the NSHEB's debt into equity might be necessary. In the last financial year, the board made a net profit of £22m.

The two Scottish boards have to make their detailed submissions to the Scottish Office on the 2nd of December, the end of the month. Mr Malcolm Rifkind, the Scottish Secretary, should present his own recommendations to the Cabinet by the end of the year.

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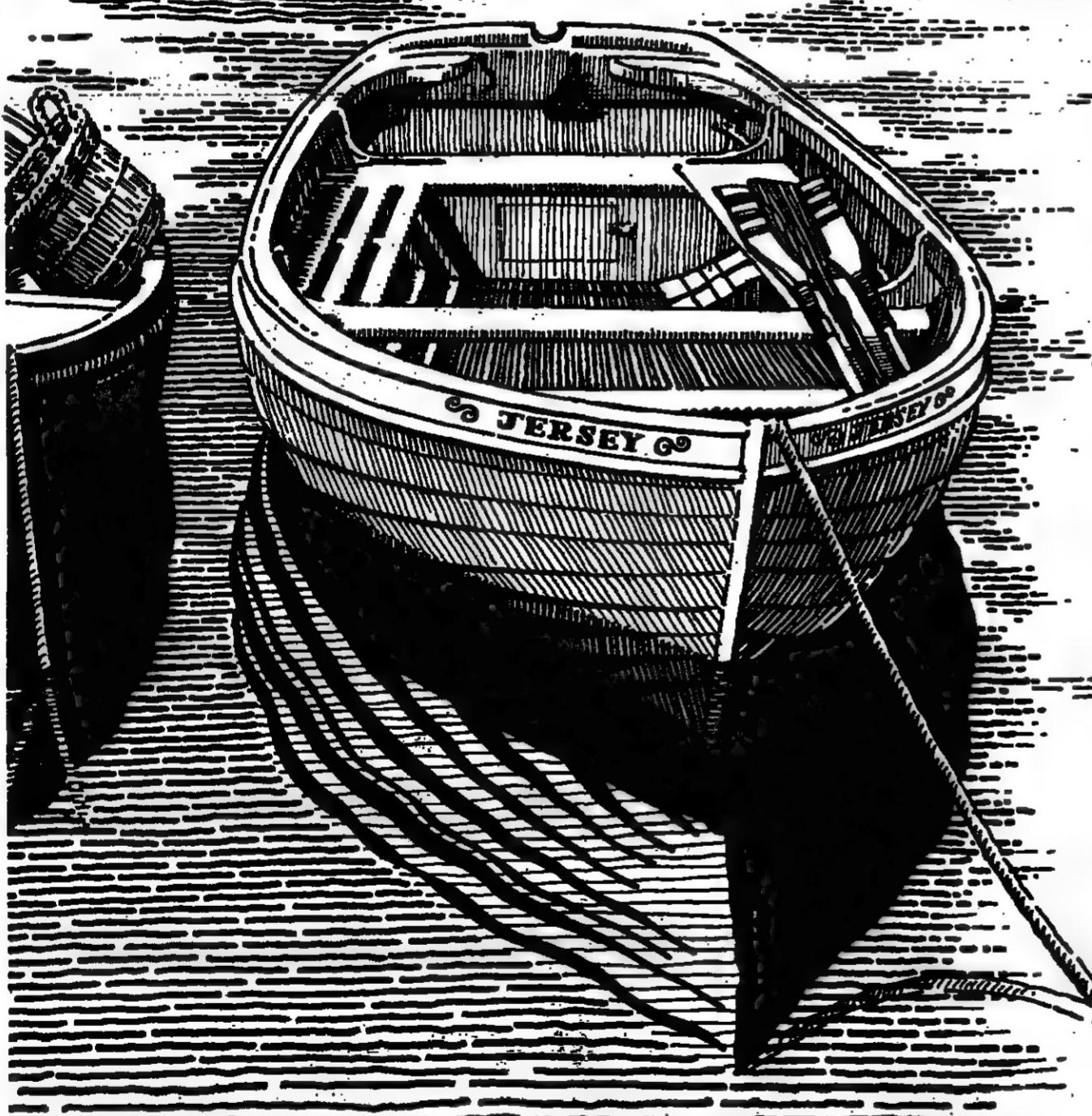
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A FRIEND FOR LIFE

Vauxhall chief leaves after revival in sales

By JOHN GRIFFITHS

MR JOHN BAGSHAW, the 50-year-old Australian widely credited as the driving force behind Vauxhall's sales revival in the UK since the early 1980s, has left the chairmanship of the General Motors subsidiary.

Mr Bagshaw has returned to his native Australia to become managing director of Holden, GM's Australian subsidiary, after the retirement of the previous managing director.

His successor as Vauxhall's chairman and managing director is Mr Paul Tosch, 47, who has been chief executive and general manager of GM's Bedford commercial vehicles division since January of last year.

Detroits-born Mr Tosch will also continue to lead the company, which is in charge of Bedford pending the expected completion of the purchase of its Dunstable-based truck operations by Mr David Brown's All Wheel Drive group of vehicle production companies based in north-east England.

Bedford's van operations were placed into IBC, a new joint venture with team of Japanese investors.

Bedford said yesterday that details of the truck operations sale were still being finalised, with completion possible in two to three weeks. The Department of Trade and Industry announced yesterday that it had decided not to refer the sale to the Monopolies and Mergers Commission.

Mr Bagshaw, who assumed the chairmanship of Holden in February last year, had already left for Australia since disclosed yesterday. A genial figure, happy to be known by his nickname of Baga, Mr Bagshaw was known to be keen to return eventually to Australia.

His uninterrupted career began with Holden in 1948. His first involvement with Vauxhall was as marketing director in 1961 and director of car operations the following year.



John Bagshaw: returning to Australia

Prior to taking the top job at Vauxhall, Mr Bagshaw had a spell as executive director of sales, service and parts for GM's European car operations based at Adam Opel in West Germany.

Although there had been little prior indication that Mr Bagshaw's departure was imminent, Vauxhall was at pains yesterday to emphasise that there were no adverse comments to the move.

Although Vauxhall's market share has fallen to just more than 14 per cent this year from a peak of 16.5 per cent in 1983, Mr Bagshaw had previously made clear that he was ready to sacrifice sales in pursuit of the profitability that had previously defined Vauxhall.

Mr Bagshaw forecast only last month that Vauxhall would move from a "solid" operating profit, and possibly a net profit, in the current financial year following progress in a cost-reduction programme - now about halfway through - aimed at cutting costs by 25 per cent over three years and staying clear of price wars.

Consortium formed to build prisons

By Andrew Taylor

MIDLAND BANK AND TRIMAC, one of the UK's biggest contractors, have combined to form a consortium to design and build prisons which the company says could be financed privately if the Government wanted.

The consortium includes RMJM architects; Oscar Faber Partnership, structural, civil and building engineers; Wimpey and Trollope quantity surveyors and Group 4 Security, the security company.

In September John Morrissey and Sir Robert McAlpine, two other leading construction groups, announced a joint venture to investigate the possibility of privately financing, building and running prisons in Britain.

Tarmac said yesterday that it did not know if the consortium would be involved in prison construction although it might provide ancillary services such as piping.

It said the consortium would offer its services to help to raise private finance for prison building. It would also build and provide services for prisons financed conventionally through the public sector.

The ability to offer a complete design-and-build package, whether financed privately or publicly, would improve the speed and efficiency of construction and reduce costs, Tarmac said.

It would require the Home Office to hand over the organisation and administration of projects to the private sector, which had more experience of construction management and modern construction methods.

Tarmac is completing a £30m category 'B' prison at Garth near Preston. RMJM and Oscar Faber are also involved in the prison building programme, designing and constructing large prisons.

Group 4 Securities will advise on all aspects of security as well as supplying sophisticated security devices and systems, said the consortium.

Lawson hopes to see deal on US budget agreed this month

By MALCOLM RUTHERFORD

MR NIGEL LAWSON, the Chancellor of the Exchequer, hoped that the US Administration can have a package of measures to reduce the US budget deficit that it can put to Congress by November 15. A meeting of the Group of Seven, the world's major industrial democracies, might follow within seven days of the package being approved.

The G-7 meeting will be designed specifically to review and update the Louvre agreement of February, which was intended to introduce a period of exchange-rate stability.

The Chancellor said in an interview with the Financial Times yesterday that he believed that the reason for the February accord still obtained. That was primarily to stop the wild gyrations of the dollar on the foreign exchange markets. However, "a very clear commitment by the US to the principles of the agreement was a 'caveat' of its reaffirmation."

Mr Lawson declined to comment on what he thought the dollar exchange rate should be in advance of a G-7 meeting.

He made clear that there were two main parties involved in current arguments: the Germans and the Americans. He said that Mr James Baker, the US Treasury Secretary, was trying very hard to achieve the package and appreciated the international dimension of the problem in a way that not all Americans do.

The Chancellor added that his strictures on the US in his Mansion House speech last week were not aimed at the US Administration, and certainly not at President Reagan, but at the US Congress and the US public in general. He thought there was no particular divide between the US Federal Reserve and the US Treasury, but that with the recent departure of Mr Paul Volcker as chairman of the Fed it was inevitably Mr Baker who was in the driving seat.

It was essential that any US package should include some "tax element", if only as an argument of how seriously the problem was being taken. It was also important that the effects of the package should extend well into a second year and have a long-reaching structural impact.

Since the current US fiscal year started on October 1, it was bound to be what was planned for the second year that mattered. The US had, in any case, done quite well in reducing the budget deficit in fiscal 1987. It was what came next that was causing concern.

In West Germany Mr Lawson said he believed the Bundesbank was divided over money policy. One section thought that policy should be governed solely by what was happening to central bank money which had been expanding very fast. That was why there had been a tendency to raise short-term interest rates, which Mr Baker had criticised.

Another section believed that wider considerations should al-



Nigel Lawson: strictures not aimed at Reagan

so be given into account, including exchange rates.

Dr Gerhard Stoltenberg, the West German Finance Minister, was allied with the latter section, and Mr Lawson left no doubt that he himself was close to Dr Stoltenberg.

The Chancellor said the first half-point cut in British interest rates, after the stock market fall last month, had been decided upon for wholly domestic reasons.

This second, amounted last week, was determined after consultation with his international partners, but Mr Lawson said that he would have gone ahead in any case.

One was that it provided a useful anti-inflationary discipline. The other was that banking and industry, and now we're very good. Citing a recent CBI survey, he said that business was now more interested in stable exchange rates than in interest rates.

Asked what would happen if the Americans failed to give a firm commitment to the exchange rate in domestic policy, Mr Lawson argued that Britain could live with it. "We did live with it for years - huge dollar fluctuations. The Germans had adjusted to big swings as well, but the Germans had more problems. However, it would still be better for everyone if a breakdown could be avoided.

It was too early to say what effect the stock market fall and the dollar weakness would have on third world debt, but the Chancellor noted that Brazil - the biggest debtor of all - had been moving closer to a deal with the International Monetary Fund.

On domestic policy Mr Lawson notably declined to say that he would react to any threat of recession by significantly increasing the public sector borrowing requirement. There would be "flexibility", he said, but he would be "very reluctant indeed to see borrowing rise above the one per cent of gross domestic product set down in the Budget and reaffirmed in last year's Statement of Intent before it is estimated at one-quarter per cent of GDP.

As for the fate of the BP issue, which was caught up, in the stock market fall, the Chancellor said that there was due to be a breathing space in the series of privatisations in any case. He had always planned to take stock of the exercise, tap the brains of advisers and examine the lessons of the privatisation programme to date.

Mr Lawson added, however, that he would be wary of admitting something like clause eight in the BP contract with the nationalised oil companies again. That was the issue that enabled the underwriters to appeal to the Bank of England on the grounds that market conditions had materially changed.

The Chancellor said that he had no worries that the target of £5bn a year proceeds from privatisation would fail to be met. There were no immediate future candidates, but if something new came up - like steel - he would not stand in the way.

He claimed that he was not convinced that the Bundesbank would give Britain greater influence over the policy of the Bundesbank. He wondered how the Bundesbank could be influenced but added that it would be an attraction if it influenced the influence could come from Britain.

Mr Lawson then said that the "greater, stronger base" for joining the EMS was the same as the case for the British Medium Term Financial Strategy

(MTFS) when it was first set out shortly after Mrs Thatcher became Prime Minister and Mr Lawson was Financial Secretary at the Treasury. "It would give a greater guarantee of stability and continuity."

The Chancellor expressed little doubt, however, that the G-7 could continue to be held at the present level of around DM 3, despite the differential between British and West German inflation. It had stayed at that level since the budget in March and there were two reasons why it was desirable to go on doing so.

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On domestic policy Mr Lawson notably declined to say that he would react to any threat of recession by significantly increasing the public sector borrowing requirement. There would be "flexibility", he said, but he would be "very reluctant indeed to see borrowing rise above the one per cent of gross domestic product set down in the Budget and reaffirmed in last year's Statement of Intent before it is estimated at one-quarter per cent of GDP.

As for the fate of the BP issue, which was caught up, in the stock market fall, the Chancellor said that there was due to be a breathing space in the series of privatisations in any case. He had always planned to take stock of the exercise, tap the brains of advisers and examine the lessons of the privatisation programme to date.

Mr Lawson added, however, that he would be wary of admitting something like clause eight in the BP contract with the nationalised oil companies again. That was the issue that enabled the underwriters to appeal to the Bank of England on the grounds that market conditions had materially changed.

The Chancellor said that he had no worries that the target of £5bn a year proceeds from privatisation would fail to be met. There were no immediate future candidates, but if something new came up - like steel - he would not stand in the way.

He claimed that he was not

convinced that the Bundesbank would give Britain greater influence over the policy of the Bundesbank. He wondered how the Bundesbank could be influenced but added that it would be an attraction if it influenced the influence could come from Britain.

Mr Lawson then said that the "greater, stronger base" for joining the EMS was the same as the case for the British Medium Term Financial Strategy

(MTFS) when it was first set out shortly after Mrs Thatcher became Prime Minister and Mr Lawson was Financial Secretary at the Treasury. "It would give a greater guarantee of stability and continuity."

The Chancellor expressed little doubt, however, that the G-7 could continue to be held at the present level of around DM 3, despite the differential between British and West German inflation. It had stayed at that level since the budget in March and there were two reasons why it was desirable to go on doing so.

One was that it provided a useful anti-inflationary discipline. The other was that banking and industry, and now we're very good. Citing a recent CBI survey, he said that business was now more interested in stable exchange rates than in interest rates.

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UK NEWS

Receivers called into Scottish electronics plant

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

SCOTLAND'S electronics industry suffered a setback yesterday when receivers were appointed at Integrated Power Semiconductors, a US-run company which was financed with UK venture capital finance.

The Bank of Scotland yesterday appointed two joint receivers from Cork City, the firm of chartered accountants, after institutional investors led by 31 decided to put no more money into the company.

Some 16 investors had put about £20m in four tranches into IPS since it was set up in 1984.

However, the company, which employs 180 people at Livingston, West Lothian, suffered heavily from the downturn in the semi-conductor industry of the past two years and is understood to have written off its trading at just over half of its budget.

Mr David Wood, sales and marketing director at IPS, said an attempt to put together a £3m bridging loan was close to being concluded shortly before last month's Stock Exchange crash. However, the crash caused investors to change their minds.

IPS was founded by a group of executives from US corporations in Silicon Valley, California, to manufacture semi-conductors that were said to break new ground by combining power control and logic on the same chip.

More UK News on Page 14

It is understood that the investors had been trying for some months to find an alternative corporation prepared to take over the business, but had had no success.

The investors are believed to have felt that bridging finance could not be justified because it would not solve the company's medium-term problems.

Yesterday Mr Frank Blas, one of the two receivers, said: "We will be exploring every avenue for sale as a going concern, while looking at the viability of ongoing trading in the short term."

The SDA said it would do what it could to examine alternatives and preserve jobs. "We didn't undertake risks we'd never get anywhere," it said.

Changes in sea law on ferry safety called for

By JOHN GRIPPING

MR PAUL CHANNON, Transport Secretary, today called on the International Maritime Organisation to support British measures aimed at improving safety on passenger ships after semi-conductor imports for sales to EC countries.

At the time, IPS was thought to be the biggest UK start-up to be financed by venture capital. It has so far absorbed about £20m, of which 31 put in £2.75m and the Scottish Development Agency £2m.

Iveco Ford relegated to second place in 10-month truck sales

BY JOHN GRIPPING

THE RIVALRY for UK truck market leadership between Leyland Daf and Iveco Ford has increased to a level greater than at any time since the two groups were formed.

Iveco Ford's claim in June, immediately after Leyland Trucks' merger with Daf, that it would be the market leader in 1987 suffered a setback last month.

Statistics from the Society of Motor Manufacturers and Traders show that Iveco Ford's registrations of trucks over 3.5 tonnes during October, at 845, were nearly 300 down on the 1,225 of Leyland Daf.

The drop was sufficient to relegate Iveco Ford to second place for the first 10 months as a whole, although the gap was a mere 14 registrations. Leyland

Iveco Ford relegated to second place in 10-month truck sales

BY JOHN GRIPPING

DAF TRIALLED 11,050 compared with 11,045 for Iveco Ford.

However, Iveco Ford can claim a faster growth rate. Registrations were up by 24.97 per cent in the first 10 months compared with the same period a year ago. That compares with a 4.5 per cent increase for Leyland Daf. The comparison can be made only by adding Daf's sales to those of Leyland Trucks as separate entities last year.

Mercedes remained unchanged for third place with 7,187 units registered in the first 10 months, an increase of 7.82 per cent, although its October registrations were down by nearly 14 per cent to 872.

The performance of Mercedes has been a key factor in the further market penetration by importers in the first 10 months to 41.96 per cent from 30.41 a year ago.

Total truck registrations in the first 10 months reached 49,114, up 5.6 per cent on a year ago.

Registrations of car-derived vans and micro-vans fell slightly last month to 8,882 (R315), bringing the 10-month total to 58,650 (R5,427). Those of medium vans were almost unchanged at 10,422 (10,500), with IBC, the joint company set up in September by General Motors and Isuzu of Japan to take over Bedford's van production, blaming restructuring and associated supply shortages for a drop in October registrations to 250, compared with 266 in the same month a year ago.

It is understood that the lessons learned from this disaster must be used to set new safety standards for passenger ships, particularly roll-on/roll-off ferries', Mr Channon said.

The judge held that Blamie and Partners were primarily responsible and must accept 35 per cent of the blame, while the water authority was 30 per cent responsible and Edmund Nuttall bore 15 per cent of responsibility.

The injured and dead were among a party of villagers invited to visit Abbeyzied.

If the appeal succeeds, the 31 survivors and relatives of the

victims, who have already been awarded £23,500 interim damages, will be barred from claiming damages expected to exceed £3m, unless negligence is established by at least one of the three appellants.

Mr Justice Rose held that failure at the design and construction stage, negligence in accepting the methane dangers and a decision not to change the valve house design were the main causes of the explosion.

Yesterday, Mr Gardam told the appeal judges: "The evidence is sufficient to show that Blamie and Partners are not liable."

Growth in home phone sales 'from extra extensions'

BY DAVID THOMAS

UP TO A QUARTER OF homes in some regions do not have a telephone. As a result, growth in home telephone sales may come from existing subscribers acquiring an extra line or more extensions, according to a report by Mintel, the research consultancy.

The report, based on a survey of 1,580 people by British Market Research Bureau, found that only 14 per cent of homes nationwide were without a phone, but that figure rose to a quarter in Scotland and Wales. In the south-east, by contrast, it was only 7 per cent.

Mintel argues that more domestic phone sales could come from persuading people working at home to take a second line. The survey says the West German Bundespost has been successful in doing that.

The survey disclosed considerable interest among domestic customers in the new right to carry out the do-it-yourself installation of extension phones.

The report argues that telephone purchases by businesses will fall from 1987 levels.

North Sea drilling work 'may return to 1985 level'

BY MAURICE SAMUELSON

NORTH SEA drilling activity may return to the peak levels of 1985 next year, says a study of the oil industry's planning intentions by Petrodata, the Aberdeen-based oil industry consultancy.

This is the second report in a week to break with the gloomy outlook of most industry forecasters.

According to Petrodata, North Sea rig demand next year will be at least 40 per cent higher than this year, and rising demand for both semi-submersible and 'jack-up' rigs will stretch available supply in the spring and summer season.

Assuming there is no big shift in the economics of exploration and production, the report ex-

pects drilling activity to approach the peak levels of 1985.

In the UK sector, deep-water mobile drilling rig activity should rise by up to 60 per cent compared with the average anticipated this year.

Overall growth for the North Sea would be slowed by only small increases in Norway and Denmark but faster recovery is expected in the Netherlands.

Wood Mackenzie, the Edinburgh-based stockbroker, in its annual survey, said last week that drilling activity should return to peak levels by 1982, but that in spite of the improvement in activity, the industry was likely to be affected by excess capacity into the 1990s.

Laura Ashley Welsh plan

BY ANTHONY NEWTON, WELSH CORRESPONDENT

LAURA ASHLEY is expanding its mail-order business in New Town, mid-Wales, in the next two years and will move into a factory six times as large as its present premises.

The additional textiles-warehousing business will add 80 people to its workforce.

More than 100 additional jobs will be created by three other expansions in mid-Wales, announced in Cardiff yesterday by Mr Leslie Morgan, chairman of Mid-Wales Development, the quango charged with regenerating the area.

Mid-Wales Yarns is to spend £1m on boosting carpet-yarn output at Llanidloes, Wales Cobblers is taking a further

factory in Bala to expand production of Victorian-style lingerie; and Locwyn, which manufactures specialised storage and retrieval systems, is moving from Havant, near Portsmouth, to Newtown.

Mr Morgan said the corporation had helped to create more than 1,000 jobs in the first half of this year, "particularly gratifying because we've taken up in 1987 to help stem rural depopulation. You cannot do this without creating jobs for people in this very rural part of Wales."

He reported that mid-Wales was now letting 7,250 sq ft of factory space a week, more than a third higher than a year ago.



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UK NEWS - PARLIAMENT and POLITICS

King looks to final assault on terrorism

BY IAN OWEN

SO WIDESPREAD has been the horror and revulsion caused by the massacre at the Enniskillen war memorial on Sunday that it will be "hugely counter-productive" and may create the platform from which a final assault can be made against the evil of terrorism, Mr Tom King, the Northern Ireland Secretary, told the Commons yesterday.

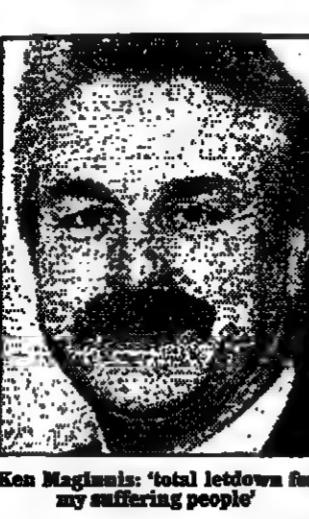
While there was universal condemnation of what he described as an "appalling outrage" and repeated pleas that there should be no retaliatory action, many Ulster Unionist MPs insisted that expressions of sympathy were not enough and pressed for tougher security measures.

Mr James Kilfeder (UUP, North Down) called for "total, all-out war against the Provisional IRA", starting with a proclamation of martial law, a return to internment without trial and the introduction of identity cards linked to a single computer able to register the address of all citizens.

Mr King promised to consider all the views expressed, but stressed that leaders of the Royal Ulster Constabulary were still opposed to the reintroduction of capital punishment for terrorist offences and rejected criticism of the Anglo-Irish



James Kilfeder: urged all-out war against IRA



Ken Maginnis: 'total letdown for my suffering people'



Tom King: condemned an 'appalling outrage'

agreement.

He emphasised that if anyone was suggesting that the efforts of the security forces in combating terrorism would be promoted by action alone and not in cooperation with the authorities in the Irish Republic "I could not possibly disagree more".

Mr Kevin McNamara, a Labour spokesman on Northern Ireland, said the reaction to the horrific massacre at Enniskillen should be one of "cold fury" and a determination to support the forces of law and order in their efforts to bring those responsible to justice.

He said the outrage "gave the lie" to any suggestion that it was

possible in a democracy to flirt with those who supported the policy of the bullet and the bullet box.

The Rev Ian Paisley, leader of the Democratic Unionists, who made an uncooperative attempt to secure an emergency debate, said the people of Northern Ireland did not want sympathy or condonation of violence.

He said: "They want action to put this violence down, so they might live in peace and get on with the ordinary aspects of everyday life."

Mr Hugh Maginnis (UUP, Fermanagh and South Tyrone), who said the 11 deaths at Enniskillen brought the total death toll from terrorist attacks in his con-

stituency to 184, accused Mr King of reciting platitudes which were "a total letdown for my suffering people".

Refusing the attack on the Anglo-Irish agreement, he pointed out: "All we have been offered is a further abdication of responsibility by the Northern Ireland Office and by this Government to the Government of a foreign state."

He claimed that people living close to the border realised that any co-operation received from the Irish Republic was a "bonus" and was not the basis for proper security which rested with the British Government.

Mr James Molyneux, leader of the Ulster Unionists, also

of the Ulster Unionists

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MANAGEMENT: Small Business

Where prosperity exacted a price in Campobasso

John Wyles on the training challenge facing an Italian company

THE SEVEN-STORY tower lording it over a modest industrial estate outside a little-known town in southern Italy is at first sight a touch too majestic to be associated with a small business.

But the modesty of the surroundings and the economy of Campobasso are a more appropriate setting for Manganificio Molisano, a thriving example of the hundreds of thousands of small and medium-sized businesses which drive the Italian economy.

In fact, the concrete citadel is a clue to the activity of this relatively young family company with very mature ambitions. MM, for brevity, manufactures animal feeds in a system which passes raw materials through a length and length of machinery. The finished product - animal pellets of various sizes and hues and their cost and efficiency is a major factor determining the prosperity, or lack of it, of more than 1,000 livestock producers who buy from MM.

MM's products are more often than not the nucleus for a feed mixture assembled by the pig or rabbit breeder, cattle herder or poultry farmer. The pellets of different sizes and hues and their cost and efficiency is a major factor determining the prosperity, or lack of it, of more than 1,000 livestock producers who buy from MM.

It is important that customers should feel able to come and talk about their problems and to see if we can help. Obviously it is extremely useful for us, for we can learn very quickly if a particular customer is giving the desired results," says Giovanni Fiorilli, MM's 45-year-old managing director.

A quietly-spoken bespectacled accountant, he prides himself on leading a company bound together by ties of loyalty and affection. There are two other Fiorilli in the business, both cousins of his, one working as company accountant and the other as one of its retail managers. The latter function is particularly important in both pushing forward product development and managing the relationship with clients.

The technological component in animal feed manufacturing can be easily underestimated. When Fiorilli set up the company in 1974, one of the first things he did was to equip a laboratory.

Quality control can only be as-



Map of Italy showing the location of Campobasso.

assured by analysing the quality of the various inputs - feed grains, soya and some meats - and also by monitoring the finished product.

Maintaining the function, however, is a problem. The re-gion of Molise has emerged as one of the most prosperous in the Mezzogiorno; nonetheless, its small entrepreneurs in finding suitable trained technicians as their counterparts in Campania, Apulia and elsewhere in the south.

"Some people say that the schools are the problem. I don't think so. It is much more a question of weakness in higher education. We have spent a lot of money training our people, or otherwise, we could not have done business," says Fiorilli.

MM remains, nonetheless, a small employer; its production operating on a semi-automated and two technicians can control the entire process.

When it opened its doors in 1977, the company employed 18 people as against a current payroll of 28. Production, however, has steadily increased from 200,000 quintals of animal feed in 1980 to 350,000 last year. Fiorilli says that he will reach 700,000 quintals "in two to three years."

All of which is a long way from the family flour mill business which he entered 20 odd years ago after qualifying as an accountant. In a fairly common story of generational change in a small business, youth, represented by Giovanni Fiorilli, saw the limitations of the existing business and the need for diversification.

He also identified, quite correctly, the absence in Molise of

animal feed suppliers. The family was granted the region's first licence to produce animal feed in 1963 and, after a decade learning about the market, it then decided to build a purpose-designed plant.

Technical expertise was provided by Lino Ton, a specialist engineer who is now president of the board and a minority shareholder, but not involved in full-time management.

Financing came from the now-defunct Cassa di Mezzogiorno which provided 40 per cent of the initial £2m (20.5m) investment as a grant and around 30 per cent as a cheap loan.

But whatever the virtues of this state development agency, efficient administration was apparently not one of them. The Fiorilli pressed ahead with their construction, once assured of the financing, only to spend two-and-a-half years in difficult years waiting for the money to arrive. "We had to go to the banks at a time when interest rates were astronomical," says Fiorilli, still wincing at the memory.

Not surprisingly for an accountant, Fiorilli lays great stress on the importance of cost controls to keep his business afloat.

The Livestock producers of the Molise are by no means insulated from foreign competition and the low-cost output from the Netherlands, for example, is a constant source of pressure to keep MM's selling prices down. Giovanni says that margins are, therefore, usually low, although MM had a very good 1986, thanks to a fall in raw material prices.

The turnover rose by 21.8 per cent to £1.224m (£25.6m), while gross profits rose more than doubled to £1.617m (£27.5m).

But building a good relationship with the customers also involves what some may see as generous credit arrangements.

While MM has a 30-day payment period with its suppliers, it allows its clients up to 60 days. Its 1986 accounts showed an increase in customer credit from £1.609m to £1.438m, a rise only partly reflecting the increase in turnover.

"Of course, we have to make sure that customers pay, but we have close relationships with them and we help them when the going is difficult," says Fiorilli.

Nevertheless, financing a



Giovanni Fiorilli: open mind on family succession

small business in Italy, once the generous start-up grants have been absorbed, is not cheap.

While Fiat and other giant corporations negotiate their own rates with the big banks, MM has to settle for a premium of 3 to 4 percentage points more. But, again, being part of a local infrastructure is important and MM apparently has a fruitful and understanding relationship with the local bank in Campobasso.

One advantage the small business can enjoy in the shadow of the giant corporation is the absence of trade unions. Fiorilli says no need for union in his company. He applies the national agreement for the general food industry which means that his top-paid workers take home around £1.5m-£1.7m a month - a wage, it must be remembered, which is paid for 14 months in line with general Italian industrial practice.

Though only 45, Giovanni is already giving some thought to the eternal family business problem of managerial succession. He has an open mind in the sense that he will not quire his two daughters and son to follow him. Moreover, he says the guiding principle must be "the person in charge is the most able in the company."

He is also aware that there may come a time when MM, already a product of diversification, must again diversify in order to keep growing. He has no idea yet of the right path to be taken and is talking seriously of "advanced agriculture". But at all deterred by current production excesses in the European Community.

He is adamant that there is no secret to understanding the success of small businesses in Italy. They simply do the basic things well. But they also draw great strength from the strong regional identity of their people.

Nevertheless, financing a

Government purchasing proposal

BY CHARLES BATCHELOR

GOVERNMENT departments in the UK are being encouraged to buy more goods and services from small firms. John Cope, small business minister at the Department of Employment, urged senior purchasing officials at a seminar last week to make a special effort to include small firms in their buying plans.

Cope was at pains to point out that while small firms would benefit from a more encouraging purchasing policy, on the part of government this initiative was part of a programme to get value for money for the taxpayer.

It was ordinary commercial prudence not to depend on a single supplier for a particular item, he noted. Competition among suppliers would lead to improvements in prices, delivery and quality for government departments.

An advantage of using small suppliers is that their lines of communication were short so they were responsive to customers and researchful in serving them.

"With a small firm you are much less likely to find that the despatch department didn't realise the order was urgent, because the people who despatch it are the same as the people who make it," he said.

Small firms do, however, face difficulties in trying to sell to government departments. They do not have specialist staff managing Whitehall for opportunities and government departments can look very inhibiting from the outside.

A small business might have difficulty tracking down the purchasing officer of a particular department from the telephone books. Many assume, normally incorrectly, that that all purchasing is arranged centrally on a huge scale and they are unwilling to go to the trouble of putting in a speculative tender if there does not seem much chance of getting the order.

The government does not want to adopt the US practice of requiring departments to make a certain percentage of their purchases from small firms, but it does want to give them equal access to government contracts. Cope said: "It is willing to help by putting local purchasing officials in touch with local suppliers through its regional enterprise units.

To have any chance of success, 31's research suggests that the key entrepreneurial skill is an ability to solve problems. This is much more important

Regional support

Need for stronger network

Ian Hamilton Fazey on a proposal to improve survival rates

Government purchasing proposal

BY CHARLES BATCHELOR

THE CRUCIAL nature of good craft skills or the strength and endurance required from factory floor employees.

Skilled manual workers or employees in small to medium-sized operations are more likely to require problem solving abilities than unskilled workers or employees in large plants.

They are therefore more likely to start their own businesses.

This also helps explain regional differences. The north-west and west Midlands have larger pools of these sorts of people, in contrast, say, to the north-east, where there has been a generations-long reliance on very large employers.

Region	BUSINESS REGISTRATIONS BY REGION 1980-84
	Number reg. %
South-East	314,100 30.6
North-East	92,200 8.7
West Midlands	77,500 8.5
South-West	69,600 6.5
Yorks + Humber	62,400 7.6
Scotland	53,100 6.5
East Midlands	53,100 6.5
Wales	37,200 4.5
North	31,400 3.8
Rest of Britain	24,400 3.6
Northern Ireland	12,300 1.5

survival depends on four factors - the age of the business, its size, the breadth of the management team and the spread of the shareholders.

The age of the company is the single most important factor in survival. About 10 per cent of businesses fail within the first 12 months and a further 30 per cent during the next two years.

After 10 years, only 40 per cent could be expected still to be trading.

"It would appear from this analysis that efforts put into supporting a new company in its early years will greatly improve

its chances of success," 31 says.

The influence of the breadth of the management team is reflected in the fact that, collectively, small and medium-sized companies have the majority stake in the Manchester shipyards, with 28 per cent of manufacturing companies employing fewer than 500 people each.

Indeed, comparison points up the relatively dependent nature of the Merseyside workforce, where 70 per cent of those in manufacturing work in plants with more than 500 employees. Where Merseyside scores is in a strong tradition of smaller businesses in the service and distribution trades which live off the larger companies.

Education also counts. People with a degree or professional qualification were best at starting up a business and showed the fastest rates of growth.

These people were also more creditworthy, even though 31 says that it is now much easier to raise capital because of a proliferation of venture capital funds in the last two years.

However, 31 warns that much higher prices enable people in the south-east to raise larger sums by way of a second mortgage, which further distorts the playing field.

The research suggests that

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25
YEAR ANNIVERSARY
C. 1962-1987

BUILDING CONTRACTS

Gleeson in £11m projects

M J GLEESON GROUP has been awarded 11 contracts totalling almost £11m.

At Livingston, West Lothian, the company is commencing the £1.1m development of a 25-acre site to provide five steel-framed factory units for the Development Corporation.

In the North-East, Gleeson is about to commence the £1.1m repair and insulation of two 14-storey blocks of flats for Newcastle upon Tyne City Council. The group is also building eight factory units, together with drainage and external works, at Boldon Colliery Industrial Estate for South Tyneside Borough Council, worth £201,382; and a single-storey day centre with a connecting link to the EMI Day Hospital for Sunderland Health Authority, at a cost of £285,357.

At Sheffield, the company is to build four two-storey industrial units worth £1.9m for the city council at the Lower Don Valley new employment zone, and is undertaking £209,000 of civil engineering works in connection with a district heating scheme.

Work is about to begin, too, at Huddersfield, Lancashire, on the construction of sheltered housing worth £1.1m for North British Housing Association.

In the south-east, Gleeson is to undertake the total refurbishment and extension at around £1.6m, of a shopping centre at Epsom for Friends Provident; and is to build in south east London air crew accommodation for the Civil Aviation Administration of China at a cost of £241,000.

A subsidiary, Concrete Repairs, is repairing a quay at Harwich for Sealink, and another at Lowestoft for Associated British Ports - the total cost of the work is almost £100,000.

HOWLEM'S £6m contract for basement works at the British Library site has "bottomed out" two months early. The work, which started in July, now comprises the construction of concrete basement slabs to four levels below ground, operations being carried out by the "top down" method. Some 125,000 cu metres of London clay were excavated floor by floor, working through access holes left in the concrete slabs. Other operations included the breaking out of temporary columns and removal of Armaco casings and gravel fill surrounding steel columns installed. More work under a previous £2m contract.

The company has started work on two further contracts at the same site together worth an additional £7m. The largest, worth £5m, is for brickwork and blockwork and involves laying handmade facing bricks which

will form the outer face of the British Library superstructure and also some 5.5m common bricks to provide partitioning and perimeter walls within the basement and superstructure. Work has started for completion in 1990.

The second contract, worth £2m, is to provide a loading bay and cooling towers for an air-conditioning system together with a link corridor connecting it to the main building. The contract also includes a subterranean water and oil storage tank facility for the air-conditioning system. Work has started for completion in spring 1988. It is for the Property Services Agency under Laing Management Contracting.

THE AGATE GROUP, Belper, Derbyshire, has orders for new building, civil engineering major earthworks and quarry reclamation schemes to a total over £13m.

Osmond Acropolis of South Humberside has awarded contracts of its £2.48m medical and personal care production facility at Foxhills Industrial Estate, Scunthorpe. Bonar and Flotex has ordered a £1.1m warehouse extension to its premises at Ripley, Derbyshire. Both contracts have commenced for completion by summer 1988. Two further contracts are pending, adding another £1m to the total.

Scheduled for commencement in February is a new tourism and business development at Swarwick, Derbyshire for Mobil Oil. Having a total construction

value of £2.5m, the overall scheme will comprise a 60-bedroom hotel with restaurant facilities for 200 people adjacent to the main A38, Leeds to Exeter trunk road, in addition to incorporating a petrol filling station, motorist's shop and tourist information centre.

AGATE PLANT SERVICES has secured a two-year contract at Cleek Hill, Shropshire for a subsidiary of the Consolidated Goldfields Group. Work has started on this £2m quarrying contract.

Contracts worth almost £4m have been awarded to BUXTON BUILDING CONTRACTORS for a hotel extension in Surrey, and homes throughout London.

A two-bedroom extension is to be added to the Ladbrooke Lodge hotel at Basingstoke under a contract worth almost £232,000.

The seven-month project includes a conservatory restaurant extension, syndicate rooms and terrace tiling.

The store is to be fitted out under the contract and this will entail installation of all plant, shelving and specialist retailing equipment.

Apart from the main retailing floor, the store

will also comprise staff amenity areas, dry warehousing facilities, fresh food preparation areas, and an in-store bakery.

Externally, Costain will construct service roads and a goods

inward yard, a car park for 750 cars with covered walkway, and a petrol filling station.

Road works linking the superstore to Wombwell Lane, traffic control, and a sewer diversion on the perimeter of the site will also be carried out.

worth more than £660,000 for Trac Office Contracts.

A project worth almost £250,000 is due to begin soon at Christchurh Park, Sutton, for 18 flats in three two-storey blocks together with car parking and external works, for the London Borough of Sutton.

COSTAIN CONSTRUCTION has been awarded a £6m contract by Tesco Stores to build a 6,500 sq metre supermarket at Stairfoot in Barnsley, South Yorkshire.

The steel-framed, single-story building will be supported on strip and pad foundations and will have brick-clad elevations with large, glazed shop fronts. The "flat roof" structure will be disguised around its perimeter by a tiled, pitched roof detail. A reinforced concrete floor slab, containing voids for the distribution of refrigeration and other services, will be surfaced in terrazzo tiling.

The store is to be fitted out under the contract and this will entail installation of all plant, shelving and specialist retailing equipment.

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value of £2.5m, the overall scheme will comprise a 60-bedroom hotel with restaurant facilities for 200 people adjacent to the main A38, Leeds to Exeter trunk road, in addition to incorporating a petrol filling station, motorist's shop and tourist information centre.

AGATE PLANT SERVICES has secured a two-year contract at Cleek Hill, Shropshire for a subsidiary of the Consolidated Goldfields Group. Work has started on this £2m quarrying contract.

Contracts worth almost £4m have been awarded to BUXTON BUILDING CONTRACTORS for a hotel extension in Surrey, and homes throughout London.

A two-bedroom extension is to be added to the Ladbrooke Lodge hotel at Basingstoke under a contract worth almost £232,000.

The seven-month project includes a conservatory restaurant extension, syndicate rooms and terrace tiling.

The store is to be fitted out under the contract and this will entail installation of all plant, shelving and specialist retailing equipment.

Apart from the main retailing floor, the store

will also comprise staff amenity areas, dry warehousing facilities, fresh food preparation areas, and an in-store bakery.

Externally, Costain will construct service roads and a goods

inward yard, a car park for 750 cars with covered walkway, and a petrol filling station.

Road works linking the superstore to Wombwell Lane, traffic control, and a sewer diversion on the perimeter of the site will also be carried out.

THE AGATE GROUP, Belper, Derbyshire, has orders for new building, civil engineering major earthworks and quarry reclamation schemes to a total over £13m.

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FINANCIAL TIMES SURVEY

The transfer of technical advances to the market is becoming much faster and more competitive. The universities are developing commercial expertise to push their work into the business arena and earn licence fees, as Peter Marsh reports

Big rush to the market

TECHNOLOGY IS rushing from laboratory to market place at an ever-increasing speed. And the technical ideas themselves, whether bound up with equipment, new materials or factory engineering, are having a wider and more pervasive effect in a bigger cross-section of industry.

These two factors are behind the increased interest in recent years in technology transfer, the all-purpose phrase for the mechanisms of ensuring that technical ingenuity is channelled as smoothly as possible from the initial idea stage to the commercial arena.

An explosion of technology transfer must start with its inherently human, rather than technical, dimension. The biggest problem in transferring ideas - from the research department of a company to its marketing offices or, in a joint venture, from one company to another - lies in ensuring that the partners in the undertaking are aware of each other's goals, motivations and limitations and are willing to work together.

Most of technology transfer, therefore, is born up more with scientific breakthroughs. Technology transfer is also far from new. It was well known to the medieval cathedral builders

who painstakingly transferred to their rough and ready construction sites what knowledge they had of materials and of how structures react to forces.

What has changed in modern times, and particularly in recent years, is both the pace of technological change and the changing industries. Fundamentally, new ideas in, say, molecular biology or the physics of microchips are making their way from the laboratory bench into products in as little as five years - a time unimaginably short by the standards of the 1950s or 1960s.

These technical advances are also affecting, either indirectly or directly, a broader range of business activities. A few years ago, a science-based industry would be neatly pigeon-holed into a few sectors such as computers, telecommunications, pharmaceuticals, textiles, energy production and aerospace.

While such areas still comprise the lion's share of what is referred to as high-technology in industry, there are today few commercial activities that technical advances are not changing, sometimes in radical ways.

Take, for example, the advent of compact disc data storage and video cameras into the travel trade, or of laser scanners into general retailing. At the same



David Worth

Technology Transfer

time, more areas of manufacturing, even what have been regarded as low-tech "metal bashing" industries such as metal casting or forging, are altering at a greater rate than at any time since the Industrial Revolution, thanks to new materials and bonding techniques, new bonding methods and computers.

The increasing speed and pervasiveness of technical change is automatically reducing the gap between basic research, the "curiosity-driven" sort that traditionally went on in academic institutes, and applied research, the kind which companies are best known for undertaking in turning reasonably well developed scientific principles into products.

The now substantial area of

overlap between the two conventional sorts of research is referred to by Mr Nick Segal, a British consultant specialising in technology management, as strategic research.

This kind of research, Mr Segal noted recently, "covers those topics which, although concerned with fundamental issues, are perceived as creating knowledge with clear long-term potential for exploitation, though the precise applications of even the generic technologies cannot be foreseen... Taken worldwide, so-called strategic research is probably growing as a proportion of overall research."

Having identified the need not only to become acquainted with the details of particular technology changes but to integrate

these into business operations, how does the industrialist put these policies into action?

Five broad technology-transfer strategies have become evident over the last decade or so. Firstly, the university link. Academic institutes in many parts of the developed world have become extremely keen to develop connections with established businesses.

These usually take the form of joint research ventures but also encompass the setting up of new companies where both the educational centre and the existing concern may have an equity stake.

Much of the motivation for such links comes from the academic establishments, which see them as useful because working jointly with companies can both provide an income and keep academic scientists in touch with Industry developments.

Companies, for their part,

which are reserved for technology-based businesses. In Britain, Cambridge's science park has become a focus for such activity. Similarly, the university link. Academic institutes in many parts of the developed world have become extremely keen to develop connections with established businesses.

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Companies, for their part,

Universities: boost to earnings from industry
Patenting: key to licensing new products

Body scanners: more advances and sales
Agencies: seeking the big profits
Transputers: chip of the future

physics of new materials or biotechnology.

Japanese companies have been in the fore in developing "window" strategies to find out about technical developments in the West. According to Baring Brothers, the merchant bank, during 1986 Japanese companies paid out more than \$500m in overseas investments in mainly small technology-based ventures.

One of the leading players here is Canon, the camera and electronic goods company, which has stakes in several small US ventures. More recently, US and European companies have been putting the Japanese approach into reverse.

There is a slight adaptation here as Western concerns are, rather than buy in to Japanese companies, attempting to gain insights into Japanese research and development through sending top scientists to Dōtonbori in Japan. This strategy seems particularly marked in the chemicals industry.

Among the concerns which have followed this idea are Europe's ICI, Air Liquide and Ciba-Geigy, and in the US: Upjohn, W.R. Grace, Dow and Du Pont.

Fourthly, there is brokerage.

Here a company which wants to gain knowledge about a specific area of technology goes to some kind of agent which acts as a bridge with a third party which provides the required expertise.

Some venture-capital companies are attempting to provide this sort of service, by bringing together managers from established industry with people with new and interesting though perhaps entirely undeveloped, scientific ideas.

The final strategy is Do-it-yourself. For all the water of technology-transfer schemes involving collaboration with outside parties, far more companies prefer to keep technology transfer policies in-house.

More management time is taken in devising mechanisms to make transfer of ideas from the laboratory to the marketing department as efficient as possible.

That certainly was the case 10 years ago. Yet outside certain companies which have become well known for getting internal technology transfer policies right - Hewlett-Packard is an often-quoted example - it still seems that many mistakes are made and that many companies would do well to pay yet more attention to this area of their business needs.

Higher Education Links, article to journal *Industry and Higher Education*, September 1987

TECHNOLOGY TRANSFER IS OUR BUSINESS

The Patent Office and the Research Councils are jointly sponsoring the "Wealth from Science" Conference at the Queen Elizabeth II Conference Centre, Westminster, on 16 November 1987.

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TECHNOLOGY TRANSFER 2

Gone are the days when universities and polytechnics were insulated from the commercial world by substantial grants, says Jeremy Cowan

Universities boost their earnings from industry



Marco Knezevic demonstrates his research to improve the electrical performance of milk delivery trucks to a group of industrialists attending a one-day seminar at Exeter University.

Patent protection

A lynch pin for licensing

PATENT PROTECTION makes the ideal lynch pin for a technology transfer agreement. On its own, a patent document seldom gives full practical details of how to manufacture an invention or make a new process work.

Additional knowhow is needed, but it is often too nebulous to sell on its own. The most convenient way of trading in knowhow and goodwill is to tie it to a patent.

The patent gives legal protection to the basic idea and enables the owner and licensees to keep competitors at bay with infringement actions. The associated knowhow which may be sold with the licence helps the licensee make money from the rights purchased and gain commercial advantage over competitors who try to design round the patent instead of buying it.

When Philips licences electronics companies to make compact disc records or players, the licence fee is \$25,000, with a royalty

of 3½ cents payable on each disc pressed and a few per cent on the factory price of each player produced.

The patent licence contains no knowhow. For that, the factory must pay up to \$1m for turnkey technology.

In the UK, the Government has become increasingly concerned that British ideas are not only developed but also properly exploited. This means, for example, that universities create proprietor arrangements so that they can build in patent protection and licensing arrangements for their inventions from an early stage.

A report in 1983 by Sir Robin Nicholson, then Chief Scientific Adviser in the Cabinet Office, complained that Britain had "insufficient awareness" of patents, and urged that the Patent Office should do more promotional work.

Its official pamphlet, Sir Robin said, tended to be "densely written and full of jargon... the impression given is of an arcane

world rather than that of modern technological Britain."

Since then, the Patent Office has tried hard to make patents more accessible, for instance by organising seminars at universities and schools. And the Government has now decided not to hive off the Patent Office to private enterprise.

The Government is likely to look next at the British Technology Group which since 1981 has been responsible for both the National Research Development Corporation and National Enterprise Board. The NRDC was created in 1949 and is under statutory obligation to work in the public interest at developing and improving inventions.

It is often said, only half-jokingly, that the best way to cripple a research laboratory is to get rid of its research department along similar lines through the window, and run.

If an inventor has filed a patent application, there is no need for proposals in confidence because there is already a cast-iron priority record at the Patent Office. With an application on file there, the originator is free to talk openly about the invention - although there may be good and valid reasons for bringing in confidence to keep a lead over the competition while the application is still held secret by the Patent Office.

Drafting a patent specification is a skilled job, which requires a curious mix of technical and legal skills. Although solicitors are allowed by law to practice as patent agents, only registered patent agents can take the strict examination set by the Chartered Institute of Patent Agents. Inventors will have to be on their guard because the Government's new Copyright Bill will let anyone set up as a "patent adviser".

A patent application must contain enough technical information to give strong legal protection, and room for manoeuvre against infringers with identical ideas but not identical ideas. But it is not given away a much technical detail that it amounts to a know-how disclosure.

In Europe, patent applications are published 18 months after filing. If the application is rejected by the Patent Office the text remains published as a free textbook guide to infringers.

The chartered institute does not allow agents to advertise, but it runs clinics inventors get a little free advice and a list of agents' names. Barry Fox

is still no sign of any new newspaper of comparable value and BTG has had to spend heavily on suing foreign companies which have infringed its existing patents. BTG is now aiming down the number of active patents.

The Department of Trade and Industry, which oversees BTG, has already talked of privatisation. However, the BT shares decide puts this idea back in the melting pot.

When a patent application is filed in Europe it establishes an unambiguous priority date for the invention described. Anyone who comes up with a similar idea but does not file a patent, or who comes up with the same idea and then tries to patent or work it, may well be stymied.

Under European patent law, but not in the US, it is fatal to disclose an idea other than in confidence, before filing a patent application. Although the Patent Office will often not know about the disclosure, and will thus grant a patent, the grant will be

void if given away to a much wider audience.

The chartered institute does not allow agents to advertise, but it runs clinics inventors get a little free advice and a list of agents' names. Barry Fox

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BRITAIN'S universities and polytechnics are not what they were ten years ago, and some academics are grateful for it. Gone are the days when these institutions were insulated from the commercial world by substantial grants.

A new breed of academic entrepreneur is emerging, particularly in the fields of science and engineering; people capable of identifying a department's commercial strengths and of capitalising on them to benefit both the faculty and its staff.

Universities and polytechnics have not only survived the worst post-war recession, and grant cuts of up to 44 per cent in one year - in the case of Salford - but are now contributing more than ever to the success of the smallest start-up companies and such household names as BP, GEC, ICI and Philips.

They are using a range of methods to sell technology with a slogan that is now well known: "Invent and profit". These include university liaison officers, conferences such as Technmar, and dare services such as British Experts in Science and Technology (BEST).

Whatever the history, technology is today being transferred between academia and industry on an unprecedented scale. Recent successes include the design of an aluminium oxide ceramic hip joint that is more durable, more compatible with human tissues and is fitted in the replacement and upgrading of laboratory equipment.

Developed by London's Imperial College, and Morgan Marrow of Surrey and funded by the Science Engineering Research Council (SERC) this has now been successfully tested.

At the other end of the country, pioneering work at Strathclyde University, Glasgow, has overcome many of the problems compared with private research organisations; their services are not covered by overheads, such as the replacement and upgrading of laboratory equipment.

"Government departments are as much to blame as commercial companies," according to Auriol Stevens, Director of the Universities Information Unit.

"And if the universities try to improve their financial results by running a high risk of losing contracts to competitors, particularly in other universities."

A senior scientist involved with this difficulty is Derek Roberts, Technical Director of GEC. But he does not accept that industry is to blame.

"Getting the going rate for research in universities is a problem," he says. "It goes back to the time when the UGC put up money from central funds for research activities. In recent years this has meant that overheads have not been fully covered by the UGC."

To earn a realistic fee is just one of the universities' concerns, however. Many smaller companies have in the past complained of difficulty in identifying the right university and department with which to work.

High-technology companies within this block have been for 18 years now helped by the University Information Unit at the offices of the CVCP in London.

Companies can either browse through a list of university contacts published by the CVCP or can use the unit to circulate details of their requirements throughout its network.

The Alvey programme comes

to an end next year and is due to be replaced by Alvey II, about which a government announcement is long overdue. The programme has encouraged commercial contacts between industry and higher education but the universities are unhappy that it has given the academic partners no intellectual property rights.

It is now being proposed that

the same situation should apply in the Link programme. Mr Stevens says: "We believe that the Government should act as an honest broker between the universities and industry, insisting on equal rights for each to exploit their joint researches."

Further, while some universities are only just receiving their first revenues from selling their services, be it through a poor understanding of their own earning power, a disorganised or half-hearted approach to selling or simply through having little to offer, some institutions now find more than half their income from research.

Ironically, this has now left them open to criticism of neglected teaching duties and basic research.

Many universities and their staff now rely on this extra revenue to subsidise modest government grants and salaries. The dilemma is that many feel that compared with private research organisations, their services are not considered worth the income and is fitted in the centre of the ship.

The company must either disclose the secret status of its own work, or risk being accused of using someone else's confidential ideas in confidence. If the company's own research department is already working secretly along similar lines, a difficult situation can arise.

The most common problem with this technique is that wave heights can be accentuated quite unpredictably in the moonpool. Now a new design from Strata has overcome many of the problems faced by the original design of "moor pool" through which to lower diving bells. The hazards of launching these over the side can be eliminated by building a moon pool in the centre of the ship.

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polytechnics. I hope that this can be extended to the universities," Mr Parnaby says.

He is also enthusiastic about the DTI's initiatives such as the Integration Programme and the Teaching Company Scheme which puts young engineers into a business environment to focus on an industrial problem under academic and industrial supervision.

Most centres of higher education have now woken up to the financial opportunities of collaboration with industry. No one dreamed though, that any would go so far down this road and threaten teaching standards and the quality of graduates.

According to Prof Raymond Smallman, Vice-Principal of the University of Birmingham, and head of the department of Metallurgy and Materials Sciences:

"While money was plentiful it was easy to sit at your desk and write a proposal without properly interacting with industry. Perhaps the pendulum has now swung too far the other way,

"But if the university feels short-changed at the end of a project is it likely to rush into others in the future?"

As Mr Roberts sees it: "Nobody is forcing them into collaborative ventures with companies. Nor was Alvey aimed at improving technology transfer. It was designed to strengthen UK industry."

If the business community is to get the best out of co-operation with universities and polytechnics it will need to give greater thought to one or two points. Both industry and government departments must forget the notion that they have some right to high quality research "on the cheap".

If companies feel they have already paid taxes for this they should remember that these funds also help to supply their graduate recruits, and should pay for the research separately and in full.

Government, too, can ensure that universities have an incentive to co-operate in commercial research to benefit British industry, both by agreeing to pay the going rate for research and by supporting a more even division of the intellectual spoils between industry and academe.

Having started to make technology transfer work for them the universities must not lose sight of the need for pure, as well as applied research - although for most this is scarcely an urgent problem yet.

These slow starters will contribute to industrial development only if, first of all, they are willing and able to communicate their knowledge and, secondly, have the technology to sell that is relevant to industry's needs.

For that they must be in daily contact with industry, not just through their industrial liaison bureaux which have had moderate success, but through formal and informal contacts of every kind.

Nevertheless, as the scanner market expands, the royalty deals could eventually turn inventors into rich men and also swell the coffers of the universities where the work has been carried out.

Both professors say they thought the British Technology Group had done an excellent job in battling for the licensing agreements.

Ann Keen

er and Phillips.

Meanwhile, both the Aberdeen and Nottingham teams are waiting to receive royalties from scanners manufactured by General Electric, under a deal negotiated by the British Technology Group.

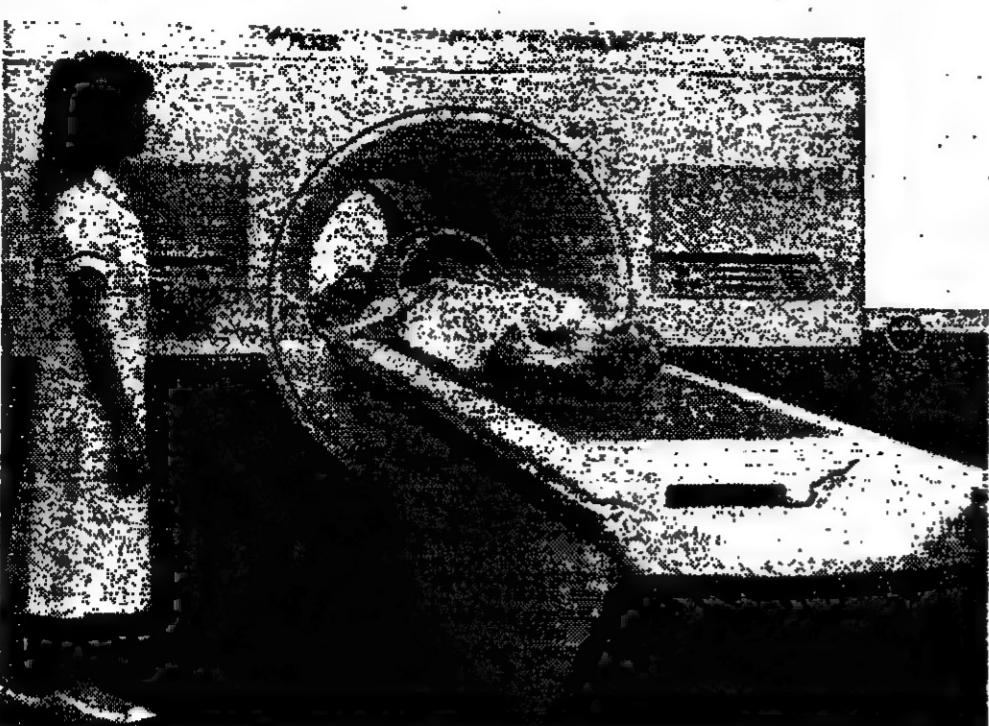
General Electric is a world leader in a field which has expanded rapidly over the last two years. In December last year BTG won a favourable out-of-court settlement from Johnson and Johnson in connection with a major patent on MRI.

Royalties from other manufacturers are likely to be negotiated.

The scanners are proving far more versatile than was originally expected. Dr Longmore says: "Everyone said the scanners were good head cameras. I set out to show that they have a special role in screening for heart disease."

He explains that they can be

TECHNOLOGY TRANSFER 3



Patient in a Picker scanner, developed as a result of research at Aberdeen, Nottingham and Oxford universities and funded by the British Technology Group

Transfer agencies

Numerous groups seek big profits

IF TECHNOLOGY TRANSFER is gathering pace, then the business of handling the transfer of technology and its licensing is undergoing its own, minor boom.

Providing opportunities for the researcher and inventor in industry or academic to find a commercial backer or investor is becoming so competitive that even big banks, such as Barclays, are moving in a major way.

Barclays has designated 35 of its banks up and down the country as special "hi-tech" branches. Each manager is specially chosen and given a training course to learn about the leading edge technologies and their market structure.

The increasing business for technology transfer agents follows the trend of seeking more global exchange of invention and innovation. For companies seeking international links their friendly, local bank manager is likely to be competing against much more specialised technology agencies.

The remarkable growth in transferable technology, particularly in computers and other electronics, bioengineering, pharmaceuticals and chemicals, feeds off international R & D.

Thus increasingly numerous agencies, whether the government-sponsored British Technology Group - the largest organisation of its type in Europe - or one of the many technical transfer consultancies, are potentially large profits to be gained from licensing internationally.

For instance, cholesterol assay techniques developed in Britain brought BTG \$750,000 in royalties from its use for medical blood tests in no fewer than 80 countries last year.

Though many would say Britain has more than its fair share of innovative talent, it seems that its inventors and development companies are going to face more competition because of companies increasingly seeking our foreign innovations for development in British industry. This is still good for the British economy in creating new products, markets and jobs, the argument runs.

Mr John Emanuel, chairman of the Institute of International Licensing Practitioners, says: "The UK now accounts for more than 5 per cent of the world market for goods and services, and as far as one can estimate, less than 5 per cent of the world's invention inventions."

"For companies needing good science and technology-driven opportunities for their future development, innovative technology should be sought from UK sources, but even more from overseas."

To cope with the rapid expansion around the world in research, consultancies offer specialist services in technology and company acquisition, marketing, mergers, finance, and agents. The aim is to reduce costs, share risks and widen markets.

Fees range from retainer fees of several thousand pounds for a general "technology crawl" or client company search, to royalties and bonuses which can run to hundreds of thousands of pounds if certain milestones are passed; they screen strikes gold.

Mr Emanuel, an EEC consultant on European technology exploitation, is also managing director of Pax Technology Transfer, a London consultancy whose current activities include

businesses of all, with about 60 per cent of companies not meeting their investment return.

Companies such as Investors in Industry, Top Technology, and others combine to give Britain the largest venture capital industry in Europe.

Importation to Britain of innovative technology would once have been seen as heresy in BTG. The agency was born of the National Research and Development Corporation set up 40 years ago. Its chief executive, Mr Alan Harvey, 42, and trained at Harvard Business School, is now launching BTG's own approach in this direction.

"The UK innovative attitude is to keep to our bosoms what we develop in the UK. I believe that is impractical - we have to develop what we can with the UK first, then look at the global market, particularly the US and Japan. Even then, where possible, you should try to incorporate a UK base," he says.

BTG is in the process of launching an inter-corporate licensing group. "I believe that the technology transfer business is international," Mr Harvey says. "This means both licensing out - that is keeping foreign companies to use British technology - and licensing in, which is bringing foreign technology to UK companies."

"Already we have had substantial interest from companies wishing to be involved."

"I am convinced there is a major market out there which is not developed. The UK can benefit from selected importation of technology, particularly of fully-developed products."

A study commissioned by BTG suggested that UK companies were "modestly indifferent" to the source of their technology, whether it came from the US, Europe, Japan or elsewhere. A further finding was that 88 per cent of those companies which had licensed in technology had done so either where a fully-developed product was available or where the product had already been marketed.

He says: "We now have extensive loan commitments of over \$400m to finance sales growth and development in such companies."

His department has formed a High Technology Team at head office to provide support for the designated branches, offering more specialised advice and service, backed by on-call specialist consultants and advisers on licensing, negotiation and contracts from the head office.

Mr David Killick, who heads the team, reports pleasing growth in the 18 months to last April when the number of mostly new hi-tech clients increased by 34 per cent in the Reading area and 20 per cent in Luton.

There are many other effective methods of technology transfer. These include industrial fairs and exhibitions, various publications which bring researchers and explorers and inventors' clubs such as Inventalink which publishes ideas and circulates them in a bulletin to members.

Techart, the four-day technology transfer exhibition and conference held last month at the National Exhibition Centre, is a major event in the calendar. Last year it attracted a range of exhibitors from small inventors to technology agencies and universities. Though the number of "blue chip" exhibitors this year was disappointing.

Despite lower attendance this year, a number of companies claimed substantial orders for technology deals, though the real business follows later from the contacts made.

Mr Paul Miller, technical director of a nine-month-old London company, Novotech, spent \$2,500 to take a stand this year. He expects to achieve about \$250,000 worth of business for Novotech's Aurora 16 computer-controlled illuminated display for shops, hotels and shopping centres.

Novotech also received agency inquiries from France, West Germany, Switzerland, Belgium, Austria, Canada, Israel and East Africa.

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City Technology was set up by the City University 10 years ago to develop a novel oxygen sensor.

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The Company supplies CITEC gas sensors to OEMs and instrument manufacturers for use in the detection of oxygen, carbon monoxide, hydrogen sulphide, sulphur dioxide, nitric oxide, nitrogen dioxide, chlorine and hydrogen.

For further information, please contact:



Michael Jeffries
Michael Jeffries is Editor of Sci-
ence and Business Link-up

Case study: transputer development

Chip with a huge future

THE STORY OF the transputer, perhaps Britain's most innovative recent scientific development, is the classic case history of technology transfer.

Several different strains of university and industry research have come together to bring to the market a product of high ingenuity which may well transform the way many scientific and industrial tasks are done.

The "computer on a chip" in its latest form, the T800 transputer, is now taking the world of computing by storm. Even though the makers, Inmos, cannot yet report a profit, the future looks extremely rosy for this by the defunct National Enterprise Board, now a subsidiary of Thorn EMI.

The T800 is now being delivered in bulk and companies around the world areavouring for it. The concept of concurrency - the ability of a computer to perform many tasks at once - is at last feasible now that many transputers can be linked together to form a super-computer of awesome power.

The prime example at the moment is the Edinburgh Concurrent Supercomputer, which will be given a lot of credit for the architecture of the transputer. He was at Warwick University when he met a young external student, Miles Chesney, who was later to head the team at Inmos which designed the transputer.

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There are many other tasks where the application of transputer power will not only make complex calculations much quicker, it will also make possible some calculations previously not capable of being performed at all.

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ARTS

Royal Academy/David Piper

Plantagenet age pavilioned in splendour

Age of Chivalry at the Royal Academy is not just an exhibition but could almost become, during the next four months until it closes (8 March), an alternative way of life, if you have time to spare. Not that it presents chivalry as a relevant code for social behaviour in the 1980s; young males in the Underground are unlikely to jump up to make way for the aged or the pregnant - but many aspects of the chivalric ideal were honoured more in the breach than the observance from the earliest days. Nevertheless the title was clearly irresistible, and does not impair the main theme of this splendid exhibition which is *Art in Plantagenet England 1200-1400*.

Though once a medievalist, I tend to see an alternative of pre-Reformation objects in England with trepidation: so many of them will be fragmentary, not just worn or broken by time, but deliberately mutilated by Puritan iconoclasm. I fear not only aesthetic malming, but a chill of ancestral guilt.

At the Academy, any such inhibitions were quelled by the very first images visible. Bristol, a masterpiece of Gothic jewelery, in its complex delicacy, a golden circle from whence rise twelve golden lilies all in a dazzle of sapphires, rubies, diamonds, pearls - a crown thought to have been made in Prague by a Parisian goldsmith about 1380 for Anne of Bohemia, brought by her when she married Richard II, returned to the Continent when a daughter of Henry VI married Louis of Beaufort, and surviving, miraculously, since under. In its perfection of preservation, till now in Munich; it is set off between the slender silver-gilt sceptre, topped by a dove, that Richard of Cornwall, brother of Henry III and the only Englishman ever to be crowned King of the Romans, presented to the cathedral treasury in Aachen in 1263, and the magnificent sword for the civic ceremonial of the Mayor of Bristol of around 1370.

This display is a perfect introit for the exhibition. Various problems that beset the illustration of Gothic art have been resolved with rare success. The really monumental, surviving, achievements of Gothic art in England are obviously the great cathedrals and churches, that cannot be popped into the confines of the Academy.

To achieve a more sympathetic setting for the spirit of the exhibition than the very post-Renaissance classicising detail, Alan Stanton and Paul Williams have devised a very refined miniaturised kind of "chivalric" idiom. I would not have guessed it possible to suggest, acceptably, Gothic aisles in the Academy's grand Gallery III, but it is. The actuality of the great churches is illustrated here and there by photographs, but above all by a separate audio-visual display, which I warmly recommend - the film is very beautiful.

Within the galleries, the illuminated shrines and very efficiently and elegantly designed and refashioned gilded objects anomaly very difficult or impossible for the general public to view properly, is brought to life: the illuminated books. One cannot, of course and alas, turn over their pages, but the brilliance of the openings displayed is riveting, and it is only in them that the continuity and development of Gothic painting can be studied perfectly preserved, depicting life and death in ritual angular style, ceremony but often in the most vivid unfaded colour blazing against the gilded gold.

Another class of object likewise difficult to see properly in situ, is stained glass, but for that here the dusk, imposed on some rooms in the interests of conservation, proves a positive bonus. The whole exhibition is jewelled with its colour, just in the display walls, back-lit, allowing a clarity and "readability" that is magical, and revealing for the first time perhaps only a foot or so wide a tiny foot high window glazing moved complete from Canterbury Cathedral - one of the Thomas Becket miracles set. A removal as delicate and perilous as this may seem to need further justification, but the organisers have supported their plea for a number of loans with assurances of funds for the often very necessary restoration of the glass, and some other sections. The exhibition as a whole is sponsored by Lloyd's of London, and surviving, miraculously, since under. In its perfection of preservation, till now in Munich; it is set off between the slender silver-gilt sceptre, topped by a dove, that Richard of Cornwall, brother of Henry III and the only Englishman ever to be crowned King of the Romans, presented to the cathedral treasury in Aachen in 1263, and the magnificent sword for the civic ceremonial of the Mayor of Bristol of around 1370.

The exhibition occupies almost the whole of the main galleries, and almost 750 objects are shown. In a sequence of mixed media displays, the first are designed to set objects in the political, religious and social contexts, then follow chronologically the era of the six Plantagenet monarchs between John (in the catalogue) and Richard II. Objects range in size from the great Canterbury window to coins, some no bigger than a small finger-nail, and represent more media: sculpture in stone and wood, even two splendid full-scale tomb effigies of knights in wood, and ivory; metal work, from arms and armour to silver spoons, rings, coins, jewelry, church plate, stained glass, and so on (see p 15), including textiles (notably the great opus Anglicanum cope from Ely), manuscripts. One of the revelations to many will be the very generous loans from Norway of sculpture apparently made by migrant English carvers, which un-harried by iconoclasts - preserve the quality of



Stained glass panel from Exeter Cathedral of St Edward the Confessor, c1372-98

Macbeth/Theatre Royal, Bristol

B.A. Young

Bristol gives us a decently straightforward Macbeth, with a few anachronisms that need upsetting, like the HEC's "Dracon". Malcolm Storry's Macbeth is tall and military, but lacks genuine concern in his speech. "How sayst thou that Macduff denies his person?" after the banquet sounds almost casual, as if carried off by the witches' prophecy or the unexpected arrival of a dagger. Well, he may have been a casual man, though he breaks up his banquet more vigorously than most. Lady Macbeth (Dorothy Molloy) can be casual too - she reads her letter without excitement, but becomes sinister in the "Unsex me" speech. She is a more mobile, outgoing sleepwalker than any other that I recall.

The action takes place in Sally Crabb's design of a featureless castle surrounded by equally featureless walls that may or may not be the castle's. The room devoted to his reign celebrates the establishment of the English Parliament in 1265, with a portrait of Gloucestrian whilst the portraits of Gloucester and of Richard II are the classic examples of the classicism of the Elizabethans.

The last of the Plantagenets, Richard II died (like his grandfather before him, Edward II) by murder - nevertheless, the room devoted to his reign celebrates the establishment of the English Parliament in 1265, with a portrait of Gloucestrian whilst the portraits of Gloucester and of Richard II are the classic examples of the classicism of the Elizabethans.

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The last of the Plantagenets, Richard II

FINANCIAL TIMES

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Tuesday November 10 1987

A truce on Brazil's debt

A FLARE UP of the Third World debt crisis is just what the world economy does not need in the wake of the worst turbulence in financial markets for six decades.

In today's special circumstances, after the interim agreement reached by Brazil and its commercial bank creditors is to be welcomed. By agreeing to finance two-thirds of the interest due between October and January the banks have averted a costly downgrading of their Brazilian loans.

For its part, Brazil has lifted its debt service moratorium and made arrangements to make a repayment to the IMF. The initial concessions represent a step forward but are far from a resolution of the deep differences that still divide the two sides.

Social unrest

A substantial restructuring of Latin American debt burdens would greatly facilitate a return to economic stability in the region.

As many academic economists now concede, it is extremely difficult simultaneously to curb inflation, promote growth and meet heavy debt repayments. Debt service obligations drain savings out of domestic economies and compromise efforts to boost domestic investment. At the same time, they impose demands on public sector that cannot be met by taxation: the result is excessive money creation and accelerating inflation. This in turn causes explosive wage demands and considerable social unrest.

A long-term solution to the Third World debt crisis is more necessary than ever following the collapse of world equity markets and the recognition that the US must rapidly take steps to curb its imbalances.

Given the improbability of sizable expansionary moves in the surplus countries, US adjustment almost certainly means slower world growth. It is thus possible that the positive impact of falling interest rates will be outweighed by the debts of their contractors and a renewed softening of commodity prices.

The industrialised countries are understandably absorbed by their own problems at present. But if the global economic environment deteriorates they need to be ready to cope with defaults in the Third World. This requires a willingness to think strategically. Ad hoc deals such as that agreed with Brazil provide a breathing space, but not a solution.

The reality that Brazil's credit-

tors may have to face is that no government that is capable of holding power in Brazil will be able to implement the kind of austerity measures necessary to stabilise the economy. Measures may have to be taken that ease the short-run burden of Brazil's external debt.

This does not mean that banks have to accept explicit write-offs but it does mean that they may have to accept a restructuring of the debt that considerably reduces the short-run burden of interest. Such a constructive reappraisal of the structure of Brazil's liabilities and those of other big debtors is possible in the light of the much higher loan loss reserves announced last summer.

Domestic demand

It is hard to envisage what shape this will take, following the failure of the cruzado plan, remains far from equilibrium. Inflation has surged to an annual rate of almost 200 per cent. The public sector deficit is soaring. Growth is slipping towards 2 per cent at a time when GNP increases of 6 per cent a year are required just to keep pace with a rapidly expanding labour force.

The performance of visible trade has, admittedly, been impressive with the 12-month surplus rising towards 10 per cent - a figure reminiscent of pre-cruzado plan days. However, the stability of the cruzado is open to question. If the Sarney administration is forced to concede the huge wage increases being sought by vociferous labour representatives, domestic demand will surge again, as it did in 1986, and erode Brazil's ability to service debt.

The reality that Brazil's credit-

is to be expected to expand further, unless the economy is to become increasingly inflationary. The risk is that the resulting increase in real wages will be matched by a corresponding rise in the cost of production. This will be reflected in the prices of goods and services, which will then be passed on to consumers. This will lead to a vicious cycle of inflation and wage increases, which will eventually bring the economy to a standstill.

But while companies believe in the importance of these breakthroughs, introduced against a backdrop of recession and dramatic manpower reductions in the industry, they recognise that they are only the prelude to what must be a permanent revolution.

As Mr John Hougham, director of industrial relations at Ford, told union negotiators 12 days ago when presenting them with the radical three-year offer: "Last time we negotiated on wages (in 1985) we had traded at an operating loss in 1984, the culmination of a reduction in profit every year since 1978. It was a question of survival."

"As a result of what we have been able to achieve, whether through the last 18 months or over the last 10 years, we believe that the global economic environment deteriorates they need to be ready to cope with defaults in the Third World. This requires a willingness to think strategically. Ad hoc deals such as that agreed with Brazil provide a breathing space, but not a solution.

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Road to reform in Tunisia

ALTHOUGH THE new Tunisian president, Mr Zine El Abidine Ben Ali, holds the rank of general in his country's army, it would be wrong to regard what happened in Tunisia last Saturday as a military coup.

Article 57 of the Tunisian constitution specifically caters for a situation in which the state of health of the president no longer allows him to continue in office. Mr Ben Ali was careful to follow the constitutional procedure in asking the state prosecutor to declare that this situation had arisen, having first fully consulted the government (of which he, Mr Ben Ali, was the head), the leadership of the ruling Socialist Destour Party and the general staff.

It was said that President Bourguiba, the hero of Tunisia's national independence, should end his reign like this after 30 years and it should not have been necessary in a democratic country. Mr Bourguiba would have been obliged to stand down years ago. His slow descent into senility has done considerable damage to the country.

Second, it is worth noting the quality and integrity of the senior ministers - especially the new prime minister, Mr Hedi Bacchoui, and the government appointed on Saturday. Mr Ben Ali has given himself the means to conduct the policies which he says he wants to see implemented.

Great wariness

Third, Tunisia was long before Mr Bourguiba a tolerant society, open to western ideas. The former head of state's modern ideas were much less a product of his own genius than of the country itself.

Fourth, Mr Ben Ali has said he will hold to the traditional tenets of Tunisia's foreign policy, which could be described as one of hard-line and moderation where its peers in the Middle East are concerned, co-operation with Algeria, great wariness towards Libya, and close links with the West, especially France and the US.

Finally, that in turn implies that he is committed to push through the economic reforms initiated by Mr Ismail Khelil, now governor of the Central Bank who for four years has ensured much-needed stability as Minister of Planning.

These reforms will be painful to implement but have the full support of the IMF, the World Bank and Tunisia's western and Arab friends.

For much of President Bourguiba's long reign Tunisia - North Africa's smallest country - enjoyed an influence well beyond what its population of 7.5m people would appear to dictate. If the new head of state succeeds in injecting a measure of democracy into the body politic, and in improving the country's economic performance, he will have a good chance of recovering that position.

Austerity policies

Implicitly, and rightly, Mr Ben Ali was admitting that the country's political institutions had been outdistanced by the economic and social changes of recent years. Tunisians had become too sophisticated to accept a system in which ministers could be appointed one day and sacked the next and power depended solely on the favour of one increasingly ailing man. Several factors encourage op-

Although working practices in the UK car industry have been transformed, there is still a long way to go. Charles Leadbeater reports

Part II of the revolution

UNION OFFICIALS and Ford UK's industrial relations managers will gather tomorrow in a drab-looking building in West London to discuss one of the British car industry's most significant wages and conditions agreements.

Ford is seeking a three-year settlement incorporating far-reaching changes to shop-floor practices, such as team working and the introduction of groups akin to "quality circles" - a technique which involves workers at all levels in discussions about how to improve the efficiency of their company. The talks will provide a crucial test of whether the company's drive to reshape work and production methods - mirrored by all the major UK producers - can be maintained, or whether the unions will balk at further change.

In the last three years, all the major companies - Ford, Vauxhall (the UK volume car division of General Motors), the state-owned Austin Rover group and Peugeot Talbot - have had the yardstick of their more efficient continental plants to show up deficiencies in the UK.

In the search to improve competitiveness, companies have sought a more sophisticated approach to industrial relations. They believe that much improved communication with employees has been vital in securing worker acquiescence to change.

Workers at Peugeot Talbot's plant at Ryton, near Coventry, were amazed when the company stopped the track for the first time, in 1980, to hold team briefings. Initially only a small proportion of workers believed the information supplied, but last year a survey found that 80 per cent trusted what the company said.

The greater openness has led to a more positive backdrop to the conduct of industrial relations. Mr David Young, head of industrial relations at Vauxhall, explains: "Unions will only press an issue if they have their mem-

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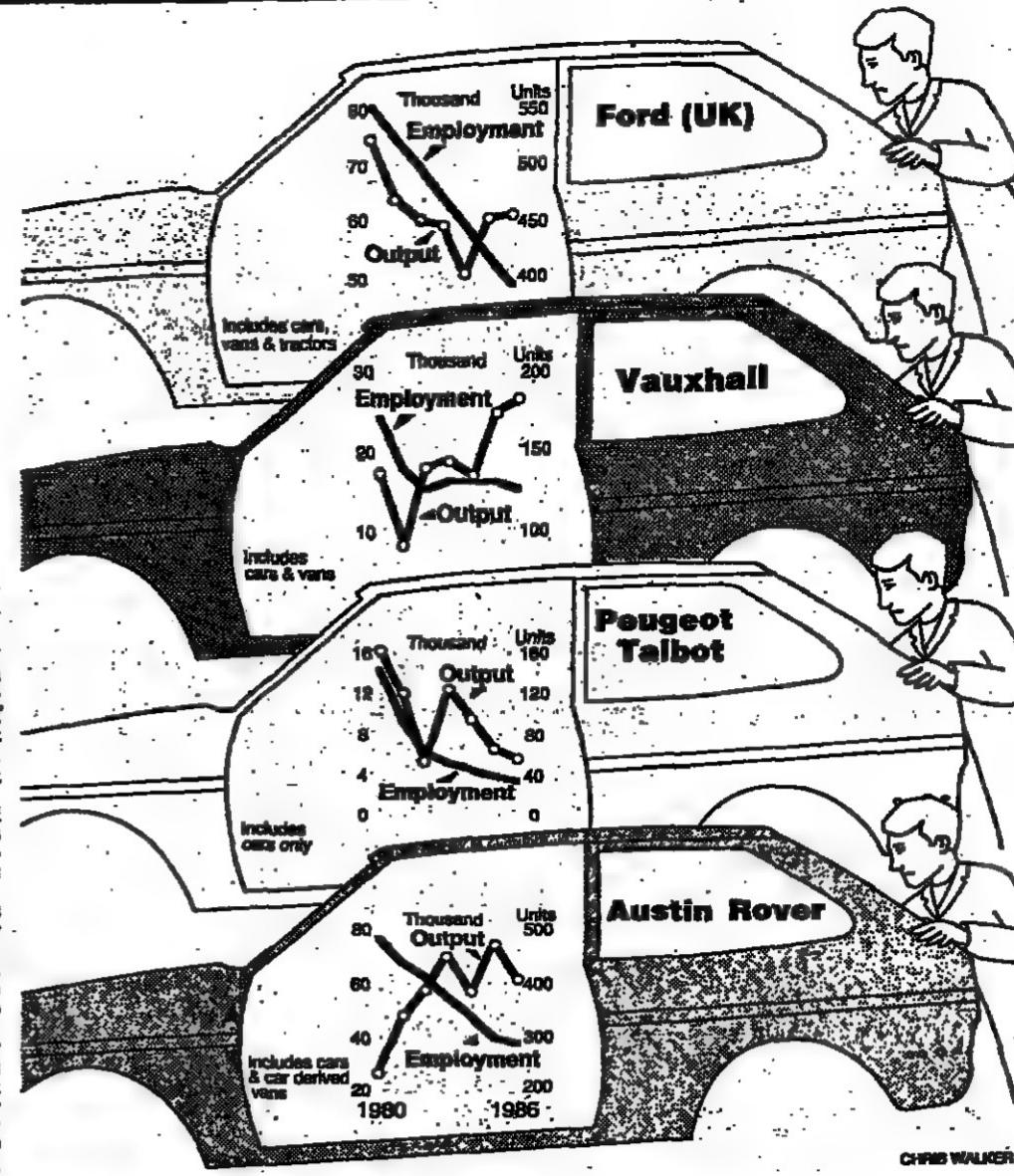
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CHRISS WALKER

Judge, director of industrial relations and personnel at Peugeot Talbot. "Supervisors will have an absolutely crucial role in the future as real mini-managers on the shopfloor with responsibility for controlling costs. Increasingly, they will have broader spans of responsibility for areas of the plant including different stages of production, not just narrow parts of the line."

But there is still a long way to go. It takes 65 per cent more hours to build a Ford Fiesta, Escort or Sierra in Britain than in West Germany. Ford's British plants still require twice as many hours to produce a car as its French counterparts.

And over the next five years, pressure on UK car makers will probably increase while Japanese manufacturing capacity in Europe increases. As Ford has warned union negotiators: "The vehicle assembly is to survive in Britain. It will be more expensive to produce quality vehicles at full capacity and at cost levels competitive not just with Continental plants but with the Japanese assemblers in Europe."

But none of the changes can be taken for granted. ASTMS, the white collar union representing most supervisors, says many companies have not faced up to the implications for pay, promotion, training, and performance-related pay individual appraisals.

Ford's radical offer, which includes eventual harmonisation of terms and conditions for blue and white collar workers, has been seen as a major breakthrough in skilled workers' flexibility within trades, with electricians learning electronics and mechanical skills. The company also wants to introduce a form of performance-related pay for skilled workers, judged on individual appraisals.

But there are limits to how far this will go. Senior managers at Jaguar, the top-of-the-range manufacturer, believe that productivity gains will come from organising specialist workers more efficiently, rather than from multi-skilling.

Union officials are more ambivalent about the significance of these communications programmes. Mr Jimmy Airlie, the senior Amalgamated Engineering Union official responsible for Ford, says: "It used to be easy to hate managers really easily, because they were so awful. It is a bit more difficult these days because they have become a bit more reasonable. The company seems to have realised that you catch more flies with honey than with vinegar." The sweetest part has been sustained growth in pay, driven by productivity bonuses

This will increase the supervisory burden; says Mr Mike

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Ireland has been dazed and horrified by the events at Enniskillen. Hugh Carnegy looks at the aftermath of the bombing

IT IS NOT often that spokesmen for Sinn Fein appear rattled by the actions of the IRA.

Most IRA shootings, bombings and other attacks in Northern Ireland are catalogued in triumphant terms in Republicans News, the party weekly, under the heading War News, reflecting the closeness of the sister organisations whose memberships in many shadowy cases overlap.

For most of yesterday, however, officials of Sinn Fein - the IRA's political wing - from President Gerry Adams downwards, were either avoiding making comments or Sunday's brutal massacre at Enniskillen or spluttering sympathy for the dead.

More than 24 hours after the event, the IRA finally admitted responsibility, offering deep regret at the "catastrophic consequences" of a bomb it said blew up without being triggered. It suggested British army electronic scanning devices might have set it off and said the device was intended not for civilians but for the IRA.

This, said Mr Adams' statement, that he regretted the bombing "very much", will come as no comfort to the victims of the explosion and their friends, to whom he offered condolences. But the IRA/Sinn Fein reaction is significant.

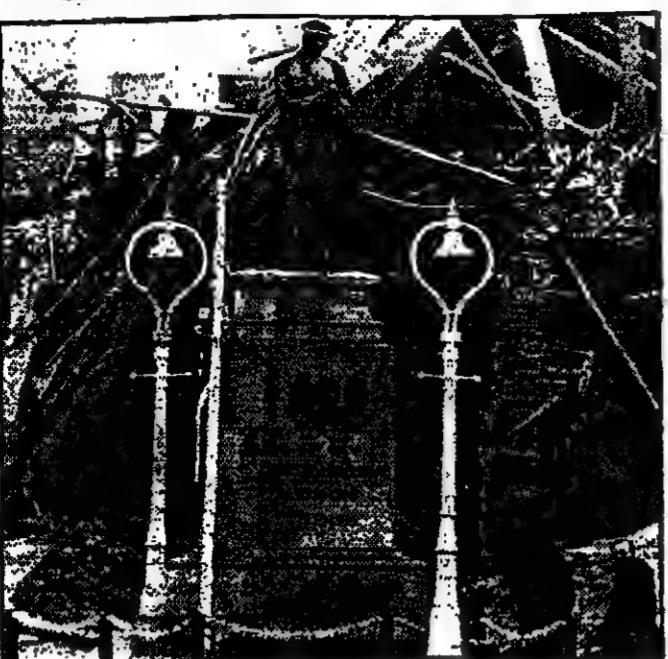
Such public apologies are very rare, the last coming when an IRA unit planted a bomb outside Harrods store in London just before Christmas in 1983 killing six people.

The convention is that figures like Mr Adams do not, in effect, criticise IRA actions. As he said of IRA dead in his speech to the annual Sinn Fein conference in Dublin at the beginning of the month: "We will never desert those volunteers in life or death. Is it too little to ask that in the coming year we advance the struggle in which they died?"

But as the Sinn Fein reactions to the bombing suggest, the recently publicly proclaimed strategy for "advancing the struggle" does not stretch to outrages as awful as Enniskillen. The distinction is a fine one but it is important within the gruesome world of the IRA.

The IRA has avoided indiscriminate killing of civilians for some years, concentrating instead on targets it can characterise as military targets or agents of British rule such as Lord Justice Gibson, killed with his wife in a car bomb blast earlier this year.

Killing and maiming civilians was reckoned to hinder the Republican cause because - as commentators are unanimous in believing - it will happen after Enniskillen - such actions alienate many Irish nationalists who otherwise were sympathetic.



Sinn Fein's heart of darkness

to the IRA.

A key element to the recent thrust of Sinn Fein/IRA policy has been the building of a wider conventional political base by championing welfare and other issues in the North and especially in the Republic.

Mr Adams is keen to broaden Sinn Fein support despite its dismal showing in last February's general election. This can hardly be done if the IRA is involved in the murder of innocent civilians.

Nevertheless, yesterday's statement will not dispel speculation that there are tensions within the IRA over tactics. Mr Adams and his supporters have always tried to perform a delicate balancing act in presenting their joint "anti-state and all-Ireland" policy because of pressures from hardliners that the political campaign inevitably saps military energies. The series of setbacks suffered by the IRA in recent months must have exasperated many of its "valentines".

The year started well for the IRA. In the first few months of 1987, after reorganising in Belfast, the IRA mounted a more concerted series of attacks across the province that it had for some months. Then things began to go wrong. In May, eight IRA men, including some senior gunmen, were killed in an ambush while attacking a police station in Loughgall in County Armagh. The security forces have uncovered several tonnes of arms on both sides of the border and the IRA has lost 13 men so far this year.

This month, a shipment of 150 tonnes of arms destined for the IRA was intercepted by French customs on the coast of Euskadi, the French coast. Meanwhile, the Royal Ulster Constabulary has continued to intervene in the north as far as the limit of its jurisdiction, the organisation. The latest Report on Northern Ireland News devoted four pages to clashes with the RUC at the funeral last week in Londonderry of senior IRA gunman Paddy Deery and Eddie McSheffrey, killed by their own car bombs.

The killings in Enniskillen can well be classified as another setback for the IRA. The bombing came hard on the heels of an extraordinary hide-

up escapee in the Republic carried out by a former IRA man, Dessie O'Hare - who, although no longer a member of the organisation is still perceived as being linked to the Republican movement.

The O'Hare gang's treatment of dentist John O'Grady, hacking off his little finger with a hammer and chisel and then fleeing from the police in a series of violent incidents, caused a wave of revulsion in the Republic against violent republicanism a revolution now compounded by Enniskillen.

Dublin has been dazed, frightened and horrified by this happening as never before, according to a senior official of the Foreign Ministry.

Crucial, from a British point of view, the killing has helped sway opinion on the key issue of extradition, which previously threatened to damage relations between Dublin and London in the approach to the two year anniversary of the Anglo-Irish Agreement on November 15, 1985.

The Fianna Fail government of Mr Charles Haughey has faced opposition to ratification of new extradition laws designed to smooth the process of extraditing republican gunmen to the North, due to come into effect on December 1. A week ago the feeling was that Mr Haughey (somewhat reluctantly given his desire to keep relations with Mrs Thatcher sweet) would bow to that pressure and block the bill which London so earnestly wants implemented.

Now the chances are much better that it will go through on a wave of horror at the excesses of republican violence. Although officials continue that the issue is not determined yet, Dublin remains dissatisfied over the linked issue of judicial reform in Northern Ireland. What Irish officials regard as "the painful rate of progress" in reforming the one-judge, non-jury courts by Britain still sticks in the Dublin craw.

Whatever direction the political rippler from Enniskillen spread, the Unionists in Northern Ireland know better than anyone that 1987 has been a grim year. Some 87 people have died in the north so far this year, compared with 61 in the whole of 1986.

For two years, Unionists have been more in anguish than with relish, that the Anglo-Irish Agreement has failed in its aim of improving security. The statistics, and especially the ghastly scenes in Enniskillen, give their isolated credibility. The two governments face a hard task in making their two-year-old promises to the heels of an extraordinary hide-

Roles in the boardroom

From Mr Austin Hamilton

Sir. The article (November 3) on company chairmanship highlighted once again the conflicts over the roles and functions of board members.

In broad terms there has been a shift during the history of the joint stock company. Once the norm was a board primarily representing shareholders' interests who appointed a general manager answerable to them for the well-being of the business. Now it is much more common to have a boardroom dominated by an executive team whose management function leads them to view the shareholders' interests as but one set of factors to be considered in the business strategy.

This is the context of the debate over the appointment and functions of non-executive directors, and the ambiguities in the role of the modern chairman. Attempts to resolve the potential conflict between the two roles of the chairman and management as shareholders' representative generally involve recourse to American practice. This overlooks the alternative approach, based on the European model, of the dual board structure.

In this latter case the functions are clearly separated between a supervisory board and a management board. This allows each board to achieve specific goals in a light touch manner. It avoids imposing confusing, where not directly conflicting, demands on individuals without constraining their achievement of the specific ends of their particular board role.

I would suggest that the solution is not solely a matter of better statutory definition of the duties of boards, or of the obligations of specific types of director. It is more fundamentally an examination of the conflicting responsibilities currently imposed on a single board. Separation of powers might in fact be the better American model to follow - which in this case is more clearly achieved by our European neighbours.

A. Hamilton

322 Stainbeck Road,

Leeds, West Yorkshire

From Mr Eric Chalker

Sir. Commenting on the chairmanship of the Conservative Party, Peter Riddell writes (November 5) that Mrs Thatcher has a choice between someone inside the Cabinet or someone outside. There is a third choice, however.

Mrs Thatcher could decide to bring to her own party the same democracy and accountability

Letters to the Editor

Investing in electricity

From Mr W. R. H. Orchard

Sir. The objections from industry to the Government's increasing the rate of return required on the CEBG's capital is astounding. For capital projects with a 25 year life, a 5 per cent rate of return represents a pay back of 14 years on capital. No industrialist would consider such a pay back appropriate for one of their investments, so why should one million capital resources be allocated to investment in electricity supply with such appalling returns?

In Energy Efficiency Year, Peter Riddell identified many areas where demand for electricity and other fuels in industry could be reduced, through options such as on-site generation in the combined heat and power mode. Many CBI members would not undertake these measures to reduce demand unless they showed a one to three year pay back period.

Public investment in electricity generation is at present a misallocation of public money. The Government would get a far better return on the capital by offering industry a 50 per cent grant to invest in the many six and seven year pay back, local generation schemes that industry is not prepared to finance.

I did not claim, as you report, that after the removal of voluntary export restrictions (VER) "car prices would be lowered by 11 per cent." In my talk I noted that the current Japanese share of the UK automobile market is 11 per cent.

Our research suggests that removing the VER would reduce Japanese car prices in the UK by about 7.5 per cent and reduce the prices of non-Japanese cars by somewhat less than 10 per cent. The effect of removing the VER in the comparison of the VER with import restrictions is tariff. You report our estimate that the VER is twice as costly a method of protection as the "equivalent" tariff, but it should be emphasized that the extra cost of the VER comes not only from the fact that it pushes up the prices that Japanese firms may charge for their cars, but also from the fact that other firms are able to charge higher prices because of the limits placed on competitive competition from the Japanese. There is a more general message about the danger of market-sharing arrangements as an instrument of trade policy.

If the Government required the CEBG to present a profit and loss account for each of its past station projects, the public would have a better idea of the CEBG's successes and disasters.

The major benefit of privatisation would be that at present the disasters are paid for by electricity consumers, whereas with private sector-led ventures the investors in the project would gain or lose.

W. R. H. Orchard
3 North View,
Wimbledon Common, SW19

Peace in the Balkans

From Mr Aleksandar Gavrilovic

Sir, Judy Dempsey's article on the events in Kosovo (October 22) may give the impression that the reduction of the Serb war precipitation. The Kosovo problem is long-standing and the Milosevic-Pavlovic dispute should not be allowed to cloud the issues. The Serbian attitude has been best expressed in an open letter signed in January 1986 by 200 prominent citizens, members of the Serbian Academy of Sciences and Arts, University professors, authors, scientists and artists. The letter called for the situation to be effectively resolved and asked that all citizens, the Albanian majority and the Slav minority, should have equal rights, due to all citizens of Yugoslavia.

Ms Dempsey writes that the Republics of Croatia and Slovenia advocate "a long term stable independence" for Kosovo. The problem is how to achieve that when the Albanians are not prepared to accept anything less than "an ethnically pure Kosovo". 30,000 Serbs were forced to leave their homeland in recent years. It is difficult to see how the Yugoslav Government could allow this to continue and at the same time safeguard the unity of the country. Considering that Bulgaria has never abandoned its claim on Eastern Serbia and Macedonia and the Albanians have aspirations beyond Kosovo, a strong and united Yugoslavia is needed if peace is to be maintained in the Balkans.

Aleksandar Gavrilovic,
3 Rowley Avenue,
Salford

BP loyalty bonuses

From Mr D. W. Moss

Sir, Mr Michael Pilch's plea (Letters, November 4) for an increase in the loyalty bonus from a level of 1 for 10 to 3 for 10 is arguably as "immoral" as indulging in persuasive advertising before the event.

Surely, we must all be responsible enough to act within the rules of the game as known before participating and not expect the goal posts to be moved favourably when the play is all over.

Incidentally, the 270,000 shareholders "duped by the £20 million advertising hype" Mr Pilch attributes to the power of advertising seems to me to be a demonstration of the weakness of advertising. In that it achieved only a 4 per cent positive response for a £20m investment, based on 7 million potential participants.

D. W. Moss
Beechwood, Box Lane,
Bovingdon, Herts

ONE OF THE traditional activities of the members of the Nato alliance is that of whistling in the dark sometimes they do it in unison, and sometimes in harmony, but always very earnestly. Last week in California, however, they gave a performance which rang as discordantly false as to be almost comical.

The Atlantic Alliance is faced with the imminent prospect of a summit in Washington at which Mr Reagan and Mr Gorbachev will mark a new phase in the post-war history of East-West relations by signing an agreement to do away with a whole category of intermediate-range Nuclear Forces (INF) missiles based in Europe. But instead of rejoicing at the peaceful implications of this great act of statesmanship, the allies go round sounding as if they had swallowed a battery of fevered truffles.

President Reagan tried to console his European allies for his triumph in the gentle art of arms control by promising them that the US commitment to the defence of Europe was still, after all, "unshakable", and continued to rest on Washington's nuclear guarantee.

Congress from a President who has done his best to call in question the morality of nuclear deterrence, and who was ostensibly prepared a year ago at Reykjavik to negotiate the removal of all ballistic nuclear weapons, such assurances may have at best an uncertain value.

But Mr George Younger, the British Defence Secretary, took a grip on himself more firmly and announced to the assembled members of the committee to which he belongs that the whole of one rung of the ladder of nuclear escalation, which extends from short-range and medium-range missiles to central strategic systems, than the military planners are right to be disturbed if the whole of one rung of the ladder is abruptly whipped away.

For this reason, many people believed that a stand-alone Euromissile deal would make no sense to the military planners of either superpower.

FOREIGN AFFAIRS

Europe pines for the good old days

the rug from under these two premises, and the Ministers and the military are struggling to reconstruct what they had before.

If there is military and practical logic in a ladder of nuclear escalation, which extends from short-range and medium-range missiles to central strategic systems, than the military planners are right to be disturbed if the whole of one rung of the ladder is abruptly whisked away.

For this reason, many people believed that a stand-alone Euromissile deal would make no sense to the military planners of either superpower.

nuclear weapons. It is true, as the British and French governments never stop reminding us, that the West will need nuclear weapons for deterrence as long as there are nuclear weapons on the other side. But for better or for worse, the world has moved on, and it is no longer possible to subscribe to the simple belief that nuclear weapons are a cheap and easy way to guarantee national security.

Part of the undermining of faith in the utility of nuclear weapons can be laid at Reagan's door. Star Wars, Rehnikov, and all that. But most of it is attributable to the twin facts of superpower greed and proliferation, and the harsh reality that neither side has been able to devise a plausible scenario for using nuclear weapons.

At the same time, Europe's actions are infantilist, because its repeated demand for reassurance from the Americans are irrelevant to the real problem. In strategic terms, the idiosyncrasies of President Reagan can now be discounted. Star Wars was an immensely dangerous dream, and may become dangerous again, but for the moment it is being stymied by its cost by its absurdity and by the Senate's concern for control.

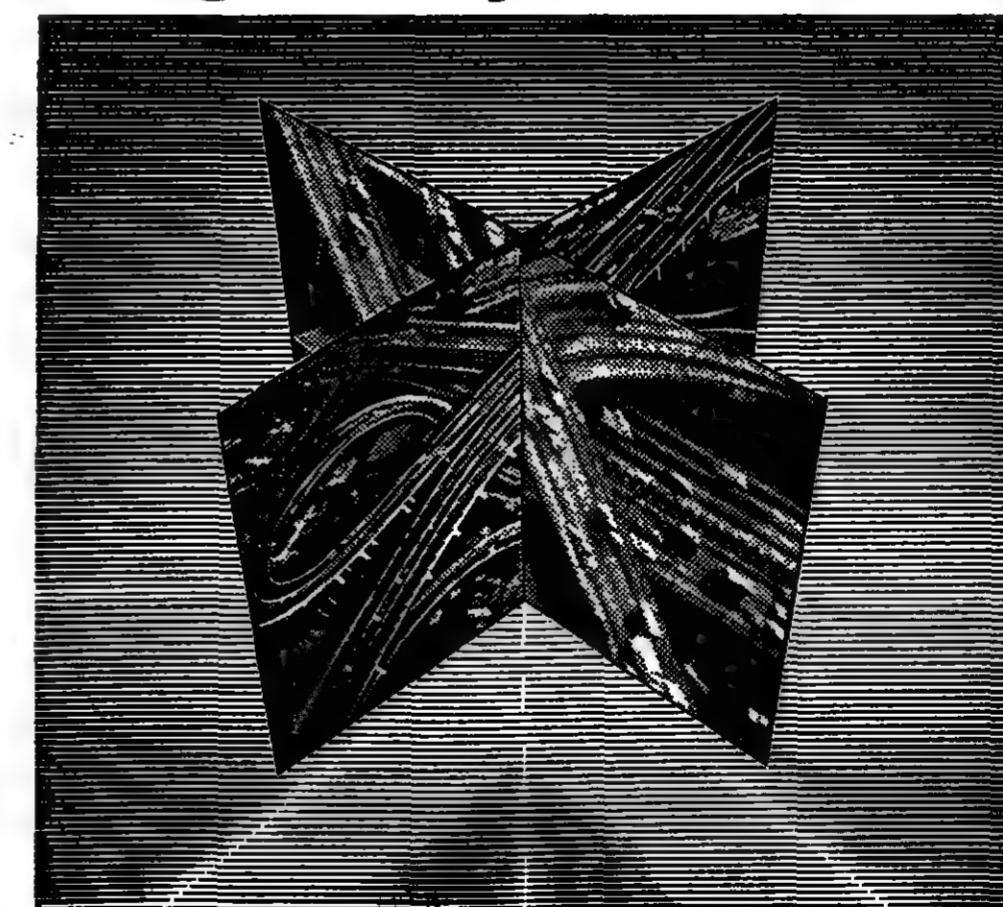
The European-American relationship is again what it was - mutual commitment, with an immensely dangerous question mark over the nuclear element of that commitment; but as Henry Kissinger pointed out ten years ago, it is no good calling on Daddy to repeat promises he cannot possibly mean.

By contrast, it is the other side of the East-West relationship which has changed radically in terms of dialectic, and may have changed fundamentally in terms of objectives. For Mikhail Gorbachev, the Euromissile deal is not so much a way of getting rid of those threatening Pershing IIs, as a part of a larger foreign policy campaign.

Optimists may hope he is a convert to peaceful internationalism, pessimists may fear that his peace offensive is just a more attractive way of pursuing the old offensive objectives. But in either case, there is no sense in making a big public fuss about the importance of nuclear deterrence, when Europe is profoundly divided over the role of nuclear weapons.

The Alliance is manifestly short of a coherent strategy for responding to Mikhail Gorbachev's fancy footwork; and within the Alliance the Europeans have yet to give any impression that, if his political manoeuvring were to succeed in levering open a great crack between European and American interests, they would be able to get their collective act together. That would be real deterrence. But so far, the loudest noise we hear is the discordant croaking of frogs.

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FINANCIAL TIMES

Tuesday November 10 1987

**ANYTHING ELSE
IS INFRADIG**
JCB
CONSTRUCTION EQUIPMENT

A spare \$18,868 secures a slice of NTT

BY CARLA RAPORT IN TOKYO

A JAPANESE could today go west and buy a new Honda Accord or, for the same price, one share in Nippon Telegraph and Telephone, the country's largest telecommunications operator.

The second tranche of 1.55m NTT shares goes on sale today at a price of Y2.55m (\$18,868) each, set by the Ministry of Finance yesterday.

With the Japanese turn east in droves to buy a share in a company that offers a yield of 0.18 per cent, stands as a price/carnival ratio of 265 and immediately

shows dubious prospects for growth?

The answer is almost certainly 'yes'. Despite the recent turnaround in the stock market, NTT remains an exceptional issue in Japan, laden with sentimental overtones. Investors are expected to line up, not for its fundamentals, but for the feeling of owning a part of Japan.

The first tranche of NTT shares was sold earlier this year at Y1.2m and immediately

scared upwards because of the heavy demand and limited availability.

NTT instantly became the largest company in the world on the basis of market capitalisation. At one point, its market value outstripped the combined worth of the Hong Kong and West German stock exchanges.

Amid the worldwide crash in equity prices, NTT has been relatively resilient, slipping about 10 per cent in value

since mid-October. The striking price for the second tranche was set at 3 per cent less than yesterday's closing price.

People feel they are buying a slice of Japan Inc in its most visible form, rather than just investing in a share," said Mr Peter Tashiro, an analyst with Kleinwort Grieshaber Securities in Tokyo. "It's buying a rare slice of the industrial structure."

On more practical grounds,

the market's general mood

is that the Japanese are

overextended and that

they will have to pay a

steeper price for a

share in NTT.

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Tuesday November 10 1987



Toyota to add engine facility to plant in US

BY ANATOLE KALETSKY IN NEW YORK

TOYOTA, the leading Japanese car manufacturer, yesterday said it would add a \$300m engine and transmission plant to the \$500m car assembly operation which it is already constructing in the US.

The company's decision to produce engines is the latest such move by a large Japanese motor manufacturer as Japan's domestic cost advantages are eroded by the rising yen and access to the US market continues to be threatened by the possibility of protectionist legislation in Washington.

By the early 1990s, when the newly announced engine, axle and steering plants are producing at full capacity of 200,000 units annually, the US content of Toyotas assembled in the US will have risen to 75

per cent, the company said.

Toyota, generally thought to be the lowest-cost producer in the Japanese car industry, has so far been slower to invest in overseas manufacturing capacity than its main domestic rivals.

The company's car assembly plant, which is already under construction in Georgetown, Kentucky, will have a capacity of only 200,000 cars a year when it reaches full production in 1989 or 1990.

Even with the engine plant announced yesterday, this represents a much more limited commitment to US manufacturing than that of Toyota's smaller Japanese rivals.

Honda, the most aggressive of the Japanese carmakers in terms of overseas expansion, produces

320,000 cars a year in the US and has declared that it intends to become essentially a US domestic producer by the 1990s.

In September, Honda began to build a second assembly plant in Ohio designed to bring production to 300,000 by 1990. This compares with Honda's current sales of about 750,000 in the US market.

In contrast, Toyota is expected to sell about 900,000 cars in the US this year. The company looks like remaining predominantly an importer of cars from Japan for the foreseeable future – even taking into account the 50,000 units it assembles in California in a joint venture with General Motors and the 50,000 cars it will soon start producing at a new plant in Canada.

Royal Bank of Canada may buy broker

By Robert Gibbens in Montreal

THE ROYAL Bank of Canada is holding talks with Dominion Securities and other Canadian investment dealers, but will make a brokerage acquisition only at the right time and price, according to Mr Alan Taylor, company chairman.

The Royal is the last of the five largest Canadian chartered banks to link up with a broker and investment dealer. It has negotiated several times with Wood Gundy in the past year.

Wood Gundy has agreed to sell a 35 per cent interest to First National Bank of Chicago but the deal is in jeopardy because of the stock market crisis.

Mr Taylor denied reports that his company is negotiating again with Wood Gundy.

Dresser Industries holds merger talks

BY NICK GARNETT IN LONDON

DRESSER INDUSTRIES, the diversified US engineering group, has been in detailed negotiations with O&K two years ago when they were forming the joint VME construction machinery business.

Dresser was more positive on the latest talks with O&K, which have been the source of speculation in the industry for the past month.

"We might have something to say in a few days," Dresser said. "It would be premature for us to comment on this now."

The West German company played down the significance of the talks. It said that negotiations of this type were frequently held among companies in the heavily-saturated market for construction equipment and they rarely came to anything.

The two companies had one collaborative discussion three

years ago, and Volvo of Sweden and the US company, Clark, tried to woo O&K two years ago when they were forming the joint VME construction machinery business.

The talks are understood to have included a range of possibilities, from joint marketing arrangements to the purchase by Texas-based Dresser of some of O&K's operations.

Dresser had sales last year of \$500m in construction machinery and \$400m in mining equipment out of its overall sales of \$3.7bn.

O&K had sales of DMI750m (\$1bn) last year but was only marginally in profit. Its products include the big dump trucks made by Faun, a West German company it purchased in 1985.

The two companies had one collaborative discussion three

Cannon resolves accounting dispute

By James Buchan in New York

CANNON GROUP, the controversial film production and distribution company under the control of Mr Menahem Golan and Mr Yoram Globus, yesterday emerged all but unscathed from a long-running dispute with the Securities and Exchange Commission (SEC) over its accounting practices.

The Los Angeles group, which has badly suffered financial disaster despite heavy losses and burdensome debts, said it had reached agreement with the SEC to settle the federal agency's year-long investigation of Cannon's accounting procedures.

The deal with the SEC could theoretically re-open access to the US capital markets for the sorely strained group. Cannon's depressed stock was one of the few rising shares in yesterday's market, adding 5% to \$3 in early trading.

The SEC complaint, which Cannon and its officers do not admit or deny, questions whether the group was prudent in accounting for its film revenues.

But last year, Cannon moved to accommodate the SEC by hiring the firm of Arthur Young to conduct an independent audit. This review restated the group's \$3.5m loss in 1985 to a \$30.4m loss.

Last month, Cannon averted a severe cash crisis through agreement to sell its worldwide real estate to a group controlled by a major shareholder, a Luxembourg company called Interpart.

Robert Gibbens on the outlook for Canada's forest products groups

Timber industry on alert for recession

CANADIAN forest products companies, after nearly five years of strong recovery from the days of penury in 1982, are watching for signs of a recession which may come in 1989 after the US presidential elections.

The industry, notorious for the cyclical swings in its fortunes, has seen two years of quarterly increases in world pulp prices and a recovery in newsprint and other commodity products to around the 1981 highs.

Profits have doubled and, in some cases, trebled from year to year.

MacMillan Bloedel, controlled by Noranda, and the country's largest and most diversified forest products company with plants in western Canada, in the East and in the US, has set the tone.

The business is divided between pulp and paper (40 per cent), building materials (40 per cent) and packaging materials (20 per cent).

It markets internationally and, for instance, operates its own lumber distribution company in Japan.

which lasted without interruption until the October 19 meltdown.

On average, the Canadian forest products stocks have lost between 20 and 30 per cent of their market value, but ironically, the companies in the past few days have been reporting that their mills have been running flat out with strong North American, Asian and European demand helped by the lower US dollar.

Products will be strong in 1988, with the US elections coming up.

The lower US dollar will favour MacMillan's growing export business, especially timber and pulp and paper, helping to offset any decline in North American housing starts.

"But we are positioning ourselves for a possible recession in 1989 and we should see signs in the next three to six months whether the slowdown is coming," said Mr Ferguson.

Meanwhile, MacMillan is staying away from megaprojects, while continuing modernisation and product upgrading projects, each involving a maximum of C\$50m in capital outlays. "This way we can pull back quickly, if needed, but we'll go on looking for acquisitions to broaden our earnings base, especially in the US, Asia and some parts of Europe."

"And we're ready this time for a period of serious currency volatility," Mr Ferguson said.

Timeplex bought by Unisys for \$300m

By RODERICK ORAM IN NEW YORK

TIMEPLEX, a leading supplier of equipment for digital communications networks, has agreed to be taken over by Unisys, the US computer group formed by the merger last year of Burroughs and Sperry.

Unisys is offering one of its shares, worth about \$31 yesterday, for each of Timeplex's 16m shares, in a deal worth just over \$300m. Timeplex's share rose 5% in early trading to \$22.

Because network management is increasingly viewed as a vital data processing system application, this capability will positively affect sales of computer systems, networks and integrated complex systems," Mr Blumenthal added.

The New Jersey-based company will become the core of a new subsidiary called Unisys Networks, which will build and maintain systems for transmitting digital voice, data and video signals.

The acquisition, the first since the merger, launches Unisys into

"one of the fastest-growing and

Times Media rises 289% in first-half

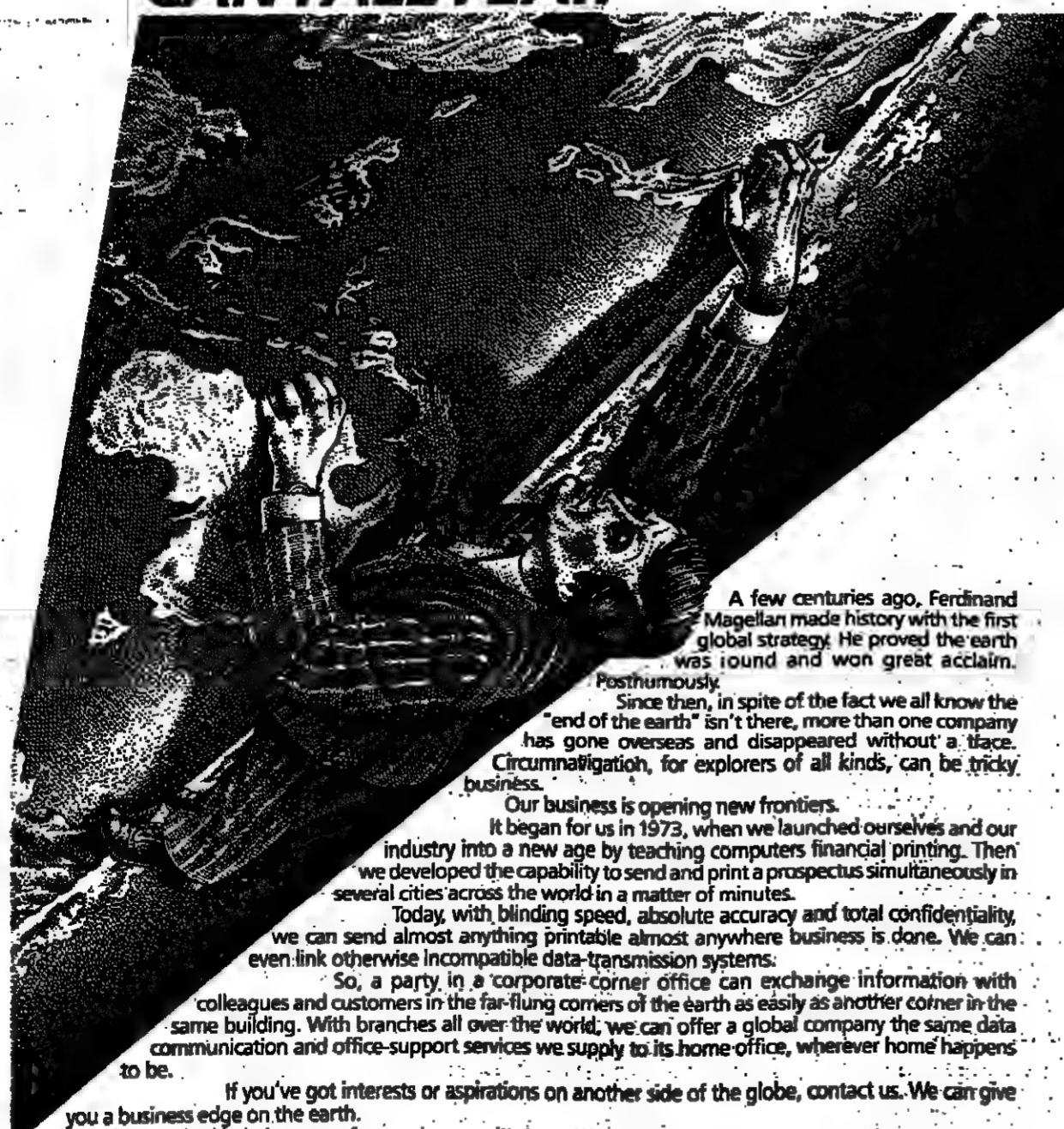
By ANTHONY ROBINSON IN JOHANNESBURG

SAAN recorded losses of R21m in 1986 and R6.3m in 1985. The previous high level of losses and consequent tax losses were reflected in a zero tax charge on current profits.

The group has declared an interim dividend of 10 cents a share after passing the interim last year. The directors say: "The group has moved from a highly-generous position to one where there are no borrowings and total liabilities represent 61 per cent of shareholders' funds."

They sounded a warning about the unpredictable impact of the recent stock market collapse and noted that second-half profits were always adversely affected by traditionally-low revenues in the December to February months.

HOW A GLOBAL STRATEGY CAN FALL FLAT.



A few centuries ago, Ferdinand Magellan made history with the first global strategy. He proved the earth was round and won great acclaim.

Posthumously Since then, in spite of the fact we all know the "end of the earth" isn't there, more than one company has gone overseas and disappeared without a trace. Circumnavigation, for explorers of all kinds, can be tricky business.

Our business is opening new frontiers. It began for us in 1973, when we launched ourselves and our industry into a new age by teaching computers financial printing. Then we developed the capability to send and print a prospectus simultaneously in several cities across the world in a matter of minutes.

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So, a party, in a corporate corner office can exchange information with colleagues and customers in the far-flung corners of the earth as easily as another corner in the same building. With branches all over the world, we can offer a global company the same data communication and office-support services we supply to its home office, wherever home happens to be.

If you've got interests or aspirations on another side of the globe, contact us. We can give you a business edge on the earth.

And help keep you from going over it.

PANDICK, Inc.
An edge on the earth.

Full-service offices and plant facilities in financial centers throughout North America and the world.

Guinness PLC

through its wholly-owned subsidiary

Guinness America, Inc.

has acquired most of the wines and spirits businesses of

Schenley Industries, Inc.

The undersigned acted as financial advisor to Guinness PLC in this transaction.

MORGAN STANLEY INTERNATIONAL

October 30, 1987

INTL. COMPANIES & FINANCE

This announcement appears as a matter of record only.

Texaco Refining
and Marketing Inc.as Seller has entered into an
Accounts Receivable
Purchase Agreement for up to

\$700,000,000

We arranged, syndicated and advised on this facility

Chemical Bank Investment Banking

September 1987

This announcement appears as a matter of record only.

Texaco Refining
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Accounts Receivable
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Chemical Bank
Bank of America NT&SA
The Bank of Nova Scotia
Canadian Imperial Bank
of Commerce
Credit Suisse
First City National Bank
of Houston
The First National Bank
of Chicago
National Westminster Bank PLC
Security Pacific National Bank
Texas Commerce Bank, N.A.
Union Bank of Switzerland

The undersigned arranged and syndicated this facility
and will act as Purchaser for the banks.

Chemical Bank

September 1987

CHEMICAL INVESTMENT
BANKING

Bancomer

Sociedad Nacional de Crédito

(Incorporated in the United Mexican
States with limited liability)

Formerly

Bancomer, S.A.

U.S. \$60,000,000

Subordinated Floating Rate Notes
due 1988-1990

Notice is hereby given pursuant to the Terms and
Conditions of the Notes that for the six month Interest
Period, 12th November, 1987 to 12th May, 1988 the
Notes will carry an interest rate of 7 1/4% per
annum. On 12th May, 1988 interest of US\$116.50 will
be due per US\$3,000 Note against coupon No. 12.

Agent Bank

ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

10th November, 1987

U.S. \$250,000,000

Crédit Lyonnais
Subordinated Floating
Rate Notes Due August 1997

Interest Rate	7 1/4% per annum
Interest Period	8th November 1987 8th February 1988
Interest Amount per U.S. \$10,000 Note due 8th February 1988	U.S. \$191.16

Credit Suisse First Boston Limited
Reference AgentSuez bourse debut leaves
shares at heavy discount

BY GEORGE GRAHAM IN PARIS

SUZ, the newly privatised French investment and banking group, finally made its debut on the Paris stock market with a drop of 16 per cent from its offer price.

Over 1.9m shares, nearly 8 per cent of the group's capital, changed hands yesterday at FF231 (545.8) each, compared with the issue price, fixed on October 1, of FF2317.

The company is the first French privatisation not to open at a premium to its offer price, and could do worse than its 1.6m new shareholders.

The French finance ministry had first put off the start of dealings in Suez shares and then tried to discourage shareholders from selling by allowing them to delay half of their payments for a year.

Officials yesterday were taking comfort from the fact that Suez's share price had fallen less than the market. Over the same period the CAC index has dropped by 29 per cent.

But some dealers were critical of the decision of Mr Alain Balladur, the finance minister, to delay dealings originally due to open on October 1.

"It is just like the Hong Kong authorities closing their stock exchange down during the crash. If you delay it you just make matters worse," commented one broker.

Since there has been no real gay market in Suez - London dealers stopped quoting prices when asked - some dealers say that the market may be unable to unload most of their holdings of Suez shares.

Foreign institutions, who did not qualify for the split payment, were understood to have been particularly heavy sellers yesterday.

The French markets were also shaken yesterday by doubts over whether Mr Balladur would press ahead with the privatisation of UAP, the largest French insurance company, originally expected to be floated in December.

Official denial of a radio report that the minister had decided to put off the privatisation were interpreted by many dealers as a decision to go ahead at all costs. Officials later explained that no decision, either way, had been taken.

But Yves St Laurent, the French cigarette house, yesterday decided to put off its stock market flotation, originally scheduled for December 4.

Profits soar at Norsk Hydro

BY KAREN POSSIBL IN OSLO

NORSK HYDRO, Norway's largely publicly quoted company which has interests in fertilisers, petrochemicals, metals and oil and gas, increased pre-tax profits four-fold to Nkr361m (US\$153.4m) in the third quarter of 1987.

Net income for the period reached Nkr226m or Nkr1.80 a share, compared with Nkr35m or Nkr0.40 in the same period in 1986. Operating income was Nkr366m, a Nkr30m increase over the third quarter of 1986.

Norsk Hydro attributed the good result to improvements in the agricultural, mining, metals and petrochemicals divisions. Agricultural operating income was favourably influenced by the sale of industrial gas activities in Sweden and Finland, the

company said. Norsk Hydro realised a net profit of Nkr226m from its oil and gas operations.

Mr Gudrun Darneau, its new managing director, said yesterday:

"Mr Darneau said he was stick-in-the-mud in his forecast of a FF250m-FF750m loss this year, after losing FF62m in the first half of the year. Sales were recovering now, however, and in some sectors, such as iron and coffee machines, the group was having to work overtime to meet demand."

Sales in France, badly hit by the introduction at the start of the year of a new commercial policy which cut discounts by retailers, were still 29 per cent lower at the end of September than in the same period of 1986. Export sales were 8 per cent higher, however, leaving total group turnover only 7 per cent down, compared with 11 per cent down at the end of June.

Mr Darneau said that the group was seeking financial partners, but these would be likely to take shares not in Norsk itself, but in Finap, the holding company of the group's founders, Mr Jean Mantoux.

This would preserve the 48 per cent controlling stake - which with double voting rights holds more than 50 per cent of the votes - which Mr Darneau said protected Moulinex from takeover.

BIGGE EIDOM, the troubled Norwegian property company, has dismissed Mr Niels A. B. Bugge, its managing director and major shareholder. Mr Arild Aarum, another board member and second largest shareholder, has also been sacked. Mr Frode Aarum, also a shareholder, has been appointed managing director.

The company has run into liquidity problems following delays in subscription payments for its Nkr155m (\$36m) rights issue. Bugge owes Norwegian creditors, including Christiania Bank, Bank of Norway, Danske Bank, First Boston, Finap, Finsbank and Skandia, between Nkr1.3bn and Nkr1.4bn. It also has an outstanding UK debt of Nkr220m. Its creditors have now given the company a four-week grace period.

Mr Aarum said the company was looking at possible refinancing and asset sales and that merger talks with an undisclosed company were still underway. However, problems with creditors are also compounded by problems with the major three shareholders, he said.

Observers say Bugge will be hard pressed to honour its loans because too much has been secured by Norwegian stocks which have nose-dived.

In the UK, Bugge owns property valued at Nkr325.7m. In August it bought Baxtor Trading, which brought with it property at London Bridge, Heathrow and Manchester. In February, Bugge purchased 7.17 per cent of Jackson Bourne End, a quoted shoe components and property business.

Norsk Hydro's board will decide today whether or not to go ahead with its Nkr1.80 rights issue, the biggest rights offer seen in the Nordic region. The group has the option to postpone the rights issue until end-of-the year. Yesterday the shares fell some 15 per cent despite the strong result.

The agricultural division achieved third-quarter operat-

Paribas has gain in first
half but warns on outlook

BY OUR PARIS STAFF

PARIBAS, the recently-privatised French banking group, raised profits by 5 per cent in the first half but warned that its second-half results could be hit by the recent fall in stock markets.

Net profits in the first half were up 5.5 per cent from FF1.72bn (Nkr2.21m), owned by minorities, and the group's gross profits for the full year will be at least equal to 1986's FF1.68bn.

Operating earnings rose by 42 per cent to FF1.69bn, resulting from improved returns from main operating subsidiaries and from lower financial costs due to the group's reduced borrowing.

Paribas realised only FF1.22bn of capital gains in the second half, however, a drop of 36 per cent from the same period of 1986 which concentrated three-quarters of the group's capital gains for the year.

The company warned that its net asset value had slid from FF1.620 a share at the end of June to FF1.440 a share at the end of October, even though most of this loss affects unrealised capital gains rather than losses on book value which

would have to be provided for at the end of the year.

The increased first-half profits follow a 63 per cent rise in bad debt provisions to FF1.85bn, including around FF1.5bn of provisions for sovereign debtor risks.

The group's stock of provisions increased an average of over 30 per cent of its lending exposure in risk countries, which Paribas said put it on the same level as other major international banks.

The sizeable increase follows provisioning efforts from the large US and UK banks, but the other large French banks, which have already built up cover of 35 to 40 per cent of their exposure, allowed down their provisions in the first half of this year.

A change in accounting practice for swaps operations at Banque Paribas, the group's main banking subsidiary, produced an exceptional net gain of FF1.72m at the start of the year and an increase in gross operating profits of FF1.60m over the course of the first half.

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(Incorporated in the State of Victoria, Australia)

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Nederlandsche Creditmaatschappij N.V. Amsterdam

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Wood Gundy Inc.

August 1987

Italians jockey for control of ERT
By David White in Madrid

THE RATTLE for positions in Spain's chemical industry following substantial Kuwait-backed share purchases has taken a fresh turn with a reported plan by Italian interests to assume the main shareholding in Unies Explosives Rio Tinto (ERT), the principal company in the sector.

Madrid newspapers indicated that the planned shareholding by Interpart, a Luxembourg-registered holding unit headed by Mr Giacomo Farretti, the Italian businessman, would come from an ERT capital increase and from the purchase of part of the 20 per cent state currently held by Terra Hoechst, the company used as an investment vehicle by the Kuwait Investment Fund.

Terra Hoechst first bought into ERT in July and later took a smaller stake in Creos, the rival Barcelona-based group.

Mr Jose Maria Escrivadilla, ERT's chairman, has opposed plans put forward by Terra Hoechst which would deprive ERT of control over a new joint company due to be formed with Cava in the fertiliser sector under a government-backed reorganisation programme.

The latest Terra Hoechst proposal involves splitting off ERT's fertiliser division and giving Creos control over the new company, Fertilice Hispano.

The flamboyant Mr Farretti's repeated attempt to come to the aid of Mr Escrivadilla was initially greeted with some scepticism in Madrid business circles.

Mr Farretti has made a big impression since the beginning of this year with the acquisition and subsequent sale of a hotel chain, takeover of the Bento Lameirinha real estate concern, and, according to reports, the recent purchase of a 2.5 per cent stake in Banco Espacio de Crédito.

A capital increase at ERT has already been authorised by shareholders in order to pay off part of the group's outstanding debts.

Brown Boveri amends issue

By John White in Zurich

BROWN BOVERI, the Swiss engineering company which is in merger with Asea of Sweden, is to change the terms of its planned rights issue because of "the continuing exceptional situation in the equity market."

The capital increase plan will now not include a further issue of participation certificates. Instead, holders of these new rights equities will have the right to subscribe to bearer or registered shares.

The company points out that as a result of the recent stock market crash, investors have become unwilling to buy participation certificates.

For this reason, the intended drawing-rights offer for new certificates has been dropped.

A similar rights issue of registered and bearer shares will, subject to shareholder approval, go ahead as planned.

Nipp

INTERNATIONAL COMPANIES & FINANCE

Fletcher bid for NZFP blocked

BY CHRIS SHERWELL IN SYDNEY

FLETCHER CHALLENGE, New Zealand's largest company, was last night considering its options after the Commerce Commission turned down an application to take over its major competitor, NZ Forest Products.

Had the country's anti-trust agency given the go-ahead, the takeover would have been New Zealand's largest ever, and would have produced a forest products group of global stature.

As it is, the decision, coming in the wake of New Zealand's stock market collapse, throws wide open the future relationship between Fletcher, NZFP and Rada, an investment group.

Fletcher, a local conglomerate with international interests in forest industries, currently has 17.4 per cent of NZFP and was to have acquired another 12 per cent from the AMP Society,

the leading Australian institution, if the Commerce Commission had approved the takeover.

Rada owns 44 per cent of NZFP, part of which came from Amoco, the Australian group whose own bid for NZFP was also rejected earlier this year.

NZFP, whose main interests also lie in forestry and forest industries, has a cross-holding of 35 per cent in Rada. The assumption was that Rada would have sold out to Fletcher if the deal was permitted.

Fletcher applied to the commission for permission both to increase its stake in NZFP to 35 per cent and to 100 per cent, and put forward proposals to ensure an open market in key areas.

The commission, in handing down its decision last Friday, rejected the proposals to counter potential market dominance.

The merged concern, it argued, would dominate the log saw market, the manufacturer of kraft pulp, and would become the country's sole producer of computers and photocopier paper.

On the face of it, Fletcher's options now are to sit where it is, to appeal to the High Court against the commission's decision, and to enter into negotiations with Rada.

Sights of the course it will follow may emerge today when Fletcher holds its annual meeting in Auckland, a year after first announcing its assault on NZFP.

The Commerce Commission said yesterday it would conduct an extended investigation into a Brierley Investments (BIL) application to buy full control of Petrocrop, the state-controlled energy group, Fletcher said from Wellington.

Malayan Banking doubles earnings

By Wong Suteng in Kuala Lumpur

MALAYAN BANKING, Malaysia's largest local banking group, has reported a 108 per cent increase in pre-tax profits to 108.3m ringgit (US\$46.4m) for the year to June.

Its results add substance to the view that the market is over for Malaysia's banking industry, which was hit hard by the 1985-86 recession and the collapse of the share and property markets.

Stressing this in a speech to a banking conference over the weekend, Tan Sri Jaffar Hussein, governor of Bank Negara, the central bank, said that for the first half of this year, profit among the country's top six banks had increased by about 30 per cent.

At Malayan Banking, earnings were, however, only 10.4 per cent higher at 57.8m ringgit. It is paying a final dividend of 11.5 cents, marking an unchanged 18 cents

The group also had an extraordinary profit of 17.7m ringgit, arising from the sale of premises in Kuala Lumpur.

Mitsubishi Rayon and Karyan also showed profit increases yesterday, on the back of a recovery in the synthetic fibre markets and textile gains in the period.

Mitsubishi Rayon boosted pre-tax profits by 22.8 per cent to 1.88bn, as sales inched ahead by 1.1 per cent to Y244bn.

Karyan's profits at the pre-tax level jumped by 52 per cent to Y2.5bn. Sales rose by 3.3 per cent to Y96bn.

Japanese textile groups stage recovery

BY CARLA RAPORT IN TOKYO

JAPAN'S leading textile manufacturers staged a marked recovery in the six months to September thanks to rigorous cost-cutting measures, cheaper imports and better prices for natural and synthetic fibres.

Tejita, the largest of the companies reporting unconsolidated interim figures yesterday, said its pre-tax profits jumped 40 per cent from a year earlier to 1.05bn (US\$18.2m) even though sales dropped by 11 per cent to Y155bn.

In addition to cutting costs, Tejita boosted profits by Y700m in the period as a result of financial deals, known in Japan as zoseitch. Textile companies, like many other exporting sec-

tors hit by the high yen, have been using zoseitch instead of inventories in their own businesses. This is largely because of the strength of the financial markets until very recently.

The appreciation of the yen in the period helped to push down Tejita's textile sales by 14 per cent.

Tejita, which is rapidly increasing its research and development spending on pharmaceuticals, predicts the full-year turnover will still jump to Y2.05bn from Y1.85bn against Y240bn.

Toyobo, a leading spinning company, also reported a sharp leap in profits to Y8.2bn, thanks to cost-cutting efforts and in-

creased earnings from zoseitch.

Sales were Y145.8bn in the period, which is not directly comparable with 1986 because of a change in year-end. The company said that cotton and other textile product sales grew steadily as a result of a recovery in natural fibre prices.

For the full year the company expects profits to increase to Y12bn on sales of Y295bn.

Despite the effects of the strong yen on its exports, United, a leading textile maker, said that profits in the six months to September were up 11.5 per cent to Y310bn against Y280bn.

Kirin, a leading spinning company, also reported a sharp leap in profits to Y8.2bn, thanks to cost-cutting efforts and in-

rationalisation efforts and reduced inventories.

In the full year, the company expects profits to reach 76bn against 61.5bn and sales to total Y290bn compared with Y244bn.

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Further sharp rise by Premier Group

BY ANTHONY ROBINSON IN JOHANNESBURG

Premier GROUP, the diversified South African food and milling group, yesterday reported a further 66 per cent rise in pre-tax profits to R88.6m (US\$4.1m) in the six months to September after a record 75.3 per cent jump in the year to March.

Mr Tony Bloom, the chairman, who declared a higher interim dividend of 60 cents per share compared with 29 cents last year, forecast a further rise over the rest of the year "unless there is a material downturn in consumer spending."

Uncertainty engendered by

the stock market collapse has meanwhile induced the board to delay a final decision on the proposed separate listing of the group's food interests. A final decision will be made subject to market conditions prevailing in the new year.

Interim turnover rose by 18 per cent to R1.52bn from R1.27bn to produce a 36 per cent higher trading profit of R97.5m compared with R71.7m in the same period last year. Net earnings rose by 55 per cent to R52.9m from R34.1m - on a per-share basis the gain was somewhat muted with an outcome of 104.9 cents against

70.9 cents.

All the trading companies in the group contributed to the improved performance, especially the core food businesses which the group proposes to hive off into a separate quoted company to be called Premier Foods.

A 32 per cent reported increase in earnings by South African Breweries in the first half contributed to the rise in dividends income to R16.3m from R14.5m and in the share of retained earnings of R25.6m from R17.5m.

The latest dividend has been raised to 100 cents a share, from 79 cents, on net earnings which increased to 228 cents a share from 174 cents.

Central Norseman Gold forecasts lower profits

BY OUR FINANCIAL STAFF

CENTRAL NORSEMAN GOLD, a medium-sized Australian producer, has warned of a sharp decline in near-term profitability as a result of a fall-off in output.

Mr Hugh Morgan, the chairman, told the annual meeting in Melbourne that net profits in the current six months to December were expected to be more than halved from the A\$12.6m (US\$8.62m) achieved a year earlier.

He added that a substantial, though unspecified, recovery was foreseen in the second six months, because of prevailing gold prices and improved operating margins.

SMK Holdings and Noranda of Canada have joined Toltröck Systems, a base metal refiner

and fabricator, in a venture to build a precious metals refinery in Australia to produce gold and silver bullion from residues and scrap.

Pacific Precious Metals is owned 40 per cent by Toltröck, 30 per cent each by the two larger companies. The refinery would come into operation around the end of 1988 with an annual base-load capacity of 4 tonnes of gold and 26 tonnes of silver.

Rheem Australia, an appliances, packaging and engineering company which is 60 per cent owned by Broken Hill Proprietary, is to acquire the North American steel and plastic container activities of Rheem Manufacturing, its US former partner.

First loss for Makino Milling

BY IAN RODGER IN TOKYO

MAKINO MILLING, a leading Japanese machine tool builder, has suffered its first loss since listing its shares in 1984, and the directors have decided to pass the interim dividend.

Sales tumbled 14.5 per cent to Y18.1bn (US\$13.8m) in the six months to September, because of a slight fall-off in demand by Japanese manufacturers early this year and export restraint.

These declines plus a Y1.5bn exchange loss resulted in a pre-tax loss of Y1.7bn in the first half compared with a profit of Y1.02bn in the same period of

last year.

Makino said its results were also affected by higher development costs associated with the introduction of new products.

The company expects some recovery in the second half. It said orders received in August showed the first year-on-year rise in 20 months. However, a pre-tax loss of Y1ba is forecast for the full year.

Although the interim dividend is being omitted (last year it was Y1.50 per share), the directors plan to pay an unchanged final dividend of Y5 a share.

Pre-tax profits of Sumitomo Electric Industries, Japan's leading electric cable maker, rose by 2.8 per cent to Y10.4bn

in the six months to September, in spite of a 1.1 per cent drop in sales to Y258.3bn.

The company said the dip in sales was due to a fall in overseas orders and to lower sales of powdered alloys to ship-builders and steelmakers.

Electric cable sales were flat while those of electronic materials and other products rose.

Net profits were up by 1.8 per cent to Y8.2bn and earnings per share were 5.5 per cent higher at Y9.39.

The company has revised upward its profit projection for the full year, from Y22bn to Y24bn, as it expects to benefit from government measures to stimulate the economy.

Aubert & Duval S.A. and other European investors

have acquired

Special Metals Corporation

from

Astrotech International Corporation

We assisted in initiating this transaction, arranged the financing and acted as financial advisor to Aubert & Duval S.A.

PaineWebber Incorporated

September 1987

Lewmar plc

has been acquired by

Benjamin Priest Group plc

We acted as financial advisor to Lewmar plc.

PaineWebber Incorporated

September 1987

Smith & Nephew Associated Companies plc

has acquired

Sigma, Inc.

We initiated this transaction on behalf of Smith & Nephew Associated Companies plc.

PaineWebber Incorporated

September 1987

WAVETEK CORPORATION

has acquired

Datron International plc

We assisted in the negotiations and acted as financial advisor to WAVETEK CORPORATION in this transaction.

PaineWebber Incorporated

In accordance with Section 5(a)(iv) of the FASB Agency Agreement dated as of July 24, 1986, you are hereby notified of an adjustment in the conversion rate at which the Debentures may be converted into Common Shares of RPM, Inc.

On October 14, 1987 the Board of Directors of the Company declared a three for two split, payable in form of Common Shares on November 6, 1987 to the holders of record of Common Shares on October 26, 1987. As a result of the dividend, the conversion rate on the Debentures decreased as of November 6, 1987 from \$25.675 per share (\$8,847.943 Common Shares for each \$1,000 principal amount of Debentures) to \$17.50 per share (\$5,370.105 Common Shares for each \$1,000 principal amount of Debentures).

Dated: November 10, 1987

Notice to Warrantholders of

Nippon Oil & Fats Co., Ltd.

U.S.\$70,000,000 1 3/8 per cent.

Guaranteed Notes 1992 with Warrants to subscribe for shares of common stock of Nippon Oil & Fats Co., Ltd.

Notice is hereby given that with respect to the issuance of new shares for free distribution authorized at the meeting of the Board of Directors held on 4th November, 1987, the shareholders appearing on the register of shareholders of the Company as at 3:00 p.m. on 30th November (Monday), 1987 (Tokyo time) (the record date) will be allocated one (1) new share for each twenty (20) shares owned, and as a result of such authorization of free share distribution the following adjustment of the subscription price for the Warrants shall be made pursuant to Condition 7 of the Terms and Conditions of the Warrants:

- (1) Subscription price before adjustment:
- (2) Subscription price after adjustment:
- (3) Effective Date of the adjustment (Tokyo time):

Y1.415 per share
Y1.347.8 per share
1st December, 1987

10th November, 1987

NOTICE TO WAARRANTHOLDERS OF 3 per cent Notes Due 1994 with Warrants to subscribe for shares of Common Stock of

ONO PHARMACEUTICAL CO., LTD.

Pursuant to Condition 11 and Condition 20 of the Terms and Conditions of the Warrant Agreement and Paragraph 3(A) (1) of the Fifth Schedule to the Warrant Agreement, the Warrant Agreement dated 25th August, 1987 under which the above Notes with Warrants were issued, notes is hereby given as follows:

On November 10, 1987 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of 30th November, 1987 (Japan time), at the rate of 0.40 share per one share.

2. Accordingly, the Subscription Price will be adjusted effective immediately after such Record Date. The Subscription Price in effect prior to such adjustment is Yen 1.415 per share of Common Stock, and the adjusted Subscription Price is Yen 1.347.8 per share of Common Stock.

ONO PHARMACEUTICAL CO., LTD.
By The Bank of Tokyo
Trust Company
as Fiscal Agent
Dated: 10th November, 1987

Books With Christmas Bind Feature in the Weekend FT

21st November 1987

For Advertising Details Contact Sue Matheson Financial Times 01-489 0033

Dated: 10th November, 1987

INTERNATIONAL CAPITAL MARKETS

Sweden is grappling with options malpractice, reports Sara Webb

Bank board casts a wider net

MR HANS LOWBEER, director-general of Sweden's Bank Inspection Board, had a taste of what his new job would be like the first day he arrived in the office and found that he had to investigate how SKr50m (\$83m) from an insurance company had ended up in a private bank account instead of at its proper destination.

"I forged the details now - there have been so many crimes since then," he says, rather abashedly. For since that rather unusual start in July 1986 from watchdog for the Swedish financial markets, he has had a multitude of cases to investigate, covering computer frauds, insider trading, colossal losses in options trading, and various other securities and banking malpractices.

This may mean a more interesting job for Mr Lowbeer, but is it indicative of increased corruption or a disturbing level of negligence in the Swedish financial markets?

Mr Lowbeer initially preferred to think it was coincidental rather than a disturbing trend, but he is far less certain of that today. The advent of new technology, new financial instruments and a deregulated market have opened the door to unethical practices and crime. The Bank Inspection Board has already appealed to the Government for more resources to help monitor the markets.

What Sweden needs now, Mr Lowbeer says, are rules to stop the use of options as gambling instruments and tighter control over insider trading, as well as much stricter observance of the existing regulations covering the markets.

Options are relatively new instruments in Sweden. The first options market, called OM, started up in June 1985. Its arrival, known as SOFE (Sweden's Options and Futures Exchange), was launched in March 1987, partly to introduce price competition.

"We are very content with the way the two markets operate," says Mr Lowbeer. "The problem is when people start to use options for speculating, rather than for hedging and spreading risk. The responsibility lies with the brokers and customers."

Sweden has experienced more than its fair share of scandals based on the options market in recent months.

By far the most serious case among the banks and brokerages is that of Gewahabank, Sweden's fourth largest publicly quoted commercial bank, which reported a loss of SKr300m from index options trading over the weekend. This is expected to take its toll on 1987 results, reducing profits (after financial items) to SKr300m against last year's figure of SKr600m.

A junior employee of the Stockholm Municipal Government tripped away several million kroner on futures and options.

At Svenska Handelsbanken, the third largest commercial bank, two employees were fired last month for illegal options trading which could involve losses of up to SKr100m for the bank.

At Civic Fundusbanken, a brokerage which last week lost its licence for a long catalogue of misdemeanours, the dealers involved in options placed an option order with them - and as a result, Civic has had to bear losses of about SKr30m.

At Ovriga Eknatitsa Bank, dealers did not ask clients to increase collateral when they should have done so - with the result that the bank has incurred losses on options trading of about SKr30m.

"We are now looking at how we can regulate this market, either with legislation or recommendations, so that options can only be used as hedging instruments on trading were restricted as to apply to the period when

meantime, the Bank Inspection Board has asked all the banks and brokers to provide information about their exposure in the options market.

The other main problem area, as far as the Bank Inspection Board is concerned, is insider trading. It has had to investigate several cases of suspicious share price movements which have taken place immediately before takeovers, suggesting that people within the compa-

nies first start discussions about a possible takeover.

But Mr Lowbeer believes that the net has still not been thrown wide enough. A preliminary study into the extent of self-regulation among fund managers revealed a disconcerting lack of discipline.

So Mr Lowbeer is keen to bring to heel the portfolio managers at the big insurance and investment companies, as well as financial journalists who have access to such information.

"We should move towards the American and European way of thinking here and say that it is illegal for anyone who has access to secret information to use it for their financial benefit before it is made public."

Since the deregulation of the Swedish markets in the 1980s and the introduction of new financial instruments and electronic information, the opportunities for crime have multiplied and many of the players have failed to realise the higher risks involved.

It is up to the banks to make sure that their internal controls are effective, and that the back office work does not lag behind, says Mr Lowbeer. At the same time, he feels that the players in the market have had more than adequate warning from the Banking Inspectorate that it must be to practice that who do not strictly observe the rules.

When the Banking Inspectorate last week revoked Civic's brokerage licence, one of the reasons given was that Civic did not separate clients' holdings of shares from its own.

Civic's managing director claimed that most brokers in Sweden behave in a similar fashion, to which Mr Lowbeer retorted: "It is probably right, but we have to set a standard and we shall intensify our control over the brokerages in future. You cannot escape punishment by pointing at all the other guilty ones."

Companies concerned were using inside information for share trading.

Until quite recently, Swedish regulations covering insiders in takeover situations were considered to be rather weak. They laid down only that it was illegal for insiders in both bidding and target companies to trade in their company's shares, once the decision to go ahead with a takeover had been taken by the board.

In an effort to crack down on insiders, new legislation came into force this summer. Restrictions on trading were revised so as to apply to the period when

the attempt to negotiate a settlement out of court was acknowledged by court, but one described the offer as "woefully unreasonable".

The company, based in Dammam, confirmed that the offer had been made to the banks and said the repayments schedule matched its ability to pay.

The four banks, Citibank, Bank of America, Arab Banking Corporation (ABC) and Bank of Bahrain and Kuwait (BBK), filed the case in a Dammam court in March to reclaim debts secured by promissory notes.

Bankers have described the suit as a test case for banks, whose attempts to recoup debts through the Saudi legal system have so far been largely frustrated.

The Dammam court, the Negotiable Instruments Committee, held its fifth hearing on the case on Sunday.

These measures are aimed at making the market achieve its potential as nationally as possible," said Mr Cadilhac. "Everything indicates that share prices are in the final stage of readjustment that began a few weeks ago, and that this is the right moment for the Government to act by strengthening the self-regulating mechanisms of the market."

The Lisbon exchange features only about 100 domestic firms and the smaller Oporto market has about 70. No Portuguese companies are quoted on foreign exchanges.

Four out of five of Portugal's investment funds (unit trusts) are temporarily suspending redemptions and new issues until prices on the stock market stabilise, Rester reports from Lisbon.

Mr Luis Salas, director of Fondo Invest, which has a portfolio of Esc450m, said the decision was taken after the Finance Ministry said limits on share price movements would stop this week. "This is to protect our investors and prevent speculation," he said.

Fund managers are concerned that share values will fall sharply on Thursday when restrictions on the market are lifted.

Mr Salas said the only investment fund not suspending its operations was Multifar, a small, new fund.

PRIMERICA CORPORATION

This announcement appears as a matter of record only.

Banks reject Fouad debt offer

A GROUP of four banks suing Abdulla Fouad and Sons, the Saudi construction and trading group, for 131.2m riyals (\$35m) in Saudi Arabia has turned down an out-of-court offer to reschedule payments, Rester reports from Bahrain.

Bankers based in the Gulf

confirmed that Abdulla Fouad had offered a multi-faceted deal which involved stretching out payments on its debt over a 12-year period with no down-payment.

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Combustion Engineering raises \$500m

By Alexander Nicoll, *Euromarkets* Editor

COMBUSTION ENGINEERING, a Connecticut-based power engineering group, is raising the Euromarkets for a \$500m revolving credit facility, being arranged jointly by Citicorp Investment Bank and Credit Suisse First Boston.

Through the entire facility will be committed funding, with an undetermined underbank. It will be divided into a \$200m initial option tranche and a separate \$300m option tranche. The borrower will have six months from the signing to say whether or not it wants the latter portion. If it does, the facility will be merged to form a \$300m financing structure.

Combustion Engineering, which has an A1 short-term rating and an A2 long-term rating from Standard & Poor's, will pay 20 basis points above London interbank offered rates. Commitment fees are 9 basis points on the "available" half of the \$300m tranche, 7 basis points on the "unavailable" half, and 8 basis points on the optional \$200m until the option is taken up or cancelled. There is a complex front-end fee structure.

The financing will replace two existing facilities totalling \$315m and if the option is taken up it will also replace a \$200m domestic credit.

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UK COMPANY NEWS

Amersham disappoints market with £11.7m

BY DAVID WALLER

Amersham International, the manufacturer of radioactive materials which came to the market in 1982 in one of the Government's first privatisation issues, yesterday disappointed the City with a 12 per cent increase in interim pre-tax profits.

At £11.7m, taxable profits for the six months to the end of September were below analysts' forecasts of between £12 and £12.5m. Although earnings per share were more in line with expectations at 14.4p against 12.4p, the shares fell sharply, ending the day 60p down at 309p.

The fall was exacerbated by fear of the group's exposure to currency fluctuations. Approximately 50 per cent of its turnover

over derives from overseas and Sir John Hill, chairman, conceded that the declining US dollar made Amersham increasingly vulnerable to competition from US companies in its principal markets.

"As always, Amersham's results will be subject to the effects of exchange rate movements," Sir John warned analysts. Although the currency effect had been broadly neutral in the first half, he said that it would be impossible to avoid an impact in the second half.

Sales across the company's three divisions were at record levels, and overall margins were maintained on turnover ahead by 15 per cent to £78.4m.

Operating profits rose by 15 per cent as well, by £1.6m to £11.1m.

No divisional breakdown was given, but the company said that margins had improved in medical and industrial products. Research products continued to experience selective price competition, predominantly in Japan, where Amersham had cut its prices in order to retain market share.

Sales of the Amerlite non-radioactive diagnostic system were running according to plan, the company said, and made a contribution to profits before research and development expenditure. Overall, this amount added to 10 per cent of group sales.

The interest charge rose by £355,000 to £1.4m, but tax fell from 35 to 34 per cent of taxable profits. Minority profits were £229,000 (£336,000), and the interim dividend was raised from 2.6p to 3.2p.

Comment

The 17 per cent fall in Amersham's share price yesterday seems unjustified on the basis of the figures alone, which at the current level were only marginally short of consensus forecasts, and in line with expectations after tax. Interests and minorities. But under present conditions, investors need very little excuse to sell, and sell they did after the company conceded that currencies were bound to have an adverse effect

on profits in the second half. The more sober analysts had worked this out for themselves earlier this year when Amersham detailed the price-setting tactics of a US competitor in Japanese research markets, and their estimates for the full year were little changed at £24.2m. That puts the shares on a prospective p/e of around 10 - low for a company which has generated 18 per cent compound growth in sales and profits in its 5 year stock-market career. But the derating is understandable: practically all of its costs are incurred in sterling, and 80 per cent of its revenue is earned in other currencies. And if the government does not redeem its golden share next March, there will be no prospect of a bid.

Woolworth acquires Ultimate for £8m

By Lisa Wood

Woolworth Holdings is paying £8m cash for the Ultimate electrical retailing division of Harris Queenway, the troubled carpets and furnishing group. It will integrate the 94 outlets with Comet, its electrical retailing subsidiary, consolidating its position as Britain's second largest electrical retailer after the Dixons group.

When Harris Queenway announced its interim results last month, it hinted that it might consider selling Ultimate. The electrical business had been built up over the past few years since Woolworth topped Harris Queenway's bid for Comet in 1984. Ultimate was made up of a couple of businesses, including Hayford Supreme which Harris Queenway bought for £2.5m in 1982.

For the year to January 25 1987 Ultimate made a net loss of £1.5m, a turnover of £106.5m. At the trading stage this year Harris Queenway said that the 127 Ultimate outlets made a loss in the first half year greater than incurred in the same period last year. The problem, said Harris Queenway, was critical mass. For most rights to the Kukident brand owned by Richardson, the Procter and Gamble subsidiary.

Reckitt, whose denture products include Steradent, will acquire brands with more than 50 per cent of the fixative market and 20 per cent of the cleaning market. The West German Carlton Office forced Richardson to sell some of its business in the wake of its US parent's purchase of Blazeks, another West German toiletries company, in August.

The acquisition will increase Reckitt's presence in West Germany, which at present is significantly underweight. In the year to June 30, the Kukident operations in question achieved profits of DM22m (£9.4m) before tax and other expenses.

The deal includes one of Kukident's active brands, Die Blaen (The Bleach), and not the larger Zweifl Phases (Two Phased). However, Reckitt will continue to supply the latter to Richardson from the factory it is buying at Weinheim, near Frankfurt.

Richardson will retain the rights to Kukident outside West Germany - with Austria and Switzerland the only other significant markets.

Richardson will pay DM65.5m on April 1 and DM10.5m on July 1. It will pay an additional sum for trading stocks.

Marwan lifts his stake in Benlux

Dr Ashraf Marwan, the Egyptian financier who is acting in concert with Benlux Holdings in its all-paper bid for StoraEnso, bought a further 80,000 Benlux shares on November 6 at a price of 44p, lifting his holding to 9.43m shares (22.8 per cent).

MBS loan facility

MBS, computer equipment supplier, has arranged a £26m loan facility in the form of a £16m syndicated loan and a £10m overdraft facility.

Prestwick cuts losses by over £2m

Prestwick Holdings, maker of printed circuit boards, showed a significant improvement in the year ended July 31 1987, cutting its losses from £2.2m to £174,000.

At the trading level it moved from a loss of £536,000 to a profit of £761,000, and was then further boosted by an exceptional credit of £244,000. There was no tax credit (£955,000) and loss per share came down from 7.1p to 0.9p.

The exceptional credit above the line comprised adjustment for re-appraisal of useful lives of plant and machinery £1.1m, less employee termination costs £0.2m.

There were extraordinary debits of £588,000 mainly relating to the discontinuance of the solder-wrap activities of Prestwick Circuits.

CH Bailey recovery goes on

CH Bailey, ship repairer and engineer, continued its recovery in the second half of 1986/87 with pre-tax profits for the full year to March 27 emerging at £20.6m compared with £19.6m the previous year.

The profit was struck after taking account of exceptional income (investment grants) of £26.57m (£nil) and the share of loss of its associate of £16.77m (£224.31m).

Turnover for the year totalled £53.5m (£52.25m). There was no tax charge but minority losses rose to £5.437 (£1.387) leaving attributable profits of £40.662 (£182.085) for earnings of 6.68p (£0.36p). There is again no dividend - the last payment was in May 1986.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres- ponding div	Total for year	Total last year
Amerksam	Int	2.2	Jan 4	2.2	8.2
Bletham Exhibs	£1.25			4	4
Futura Holdings	Int	2.5		2.5	8.75
Hartwell	Int	0.75	Jan 31	0.60*	2.00*
Hunting Group	Int	2	Dec 22	2	6
Hunting Group	Int	2	Dec 22	2	6
Prestwick Holdings	£1.5			0.5	0.5
Stoddard	Int	0.5	Jan 5	nil	1.3
UDO Holdings	£1.2			1.2	1.5*
Virgin Group	£1.8	Jan 29		1.8	1.5*

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. (On capital increased by right and/or acquisition issues. USM stock NYSE quoted stock 2/3rd marked.)

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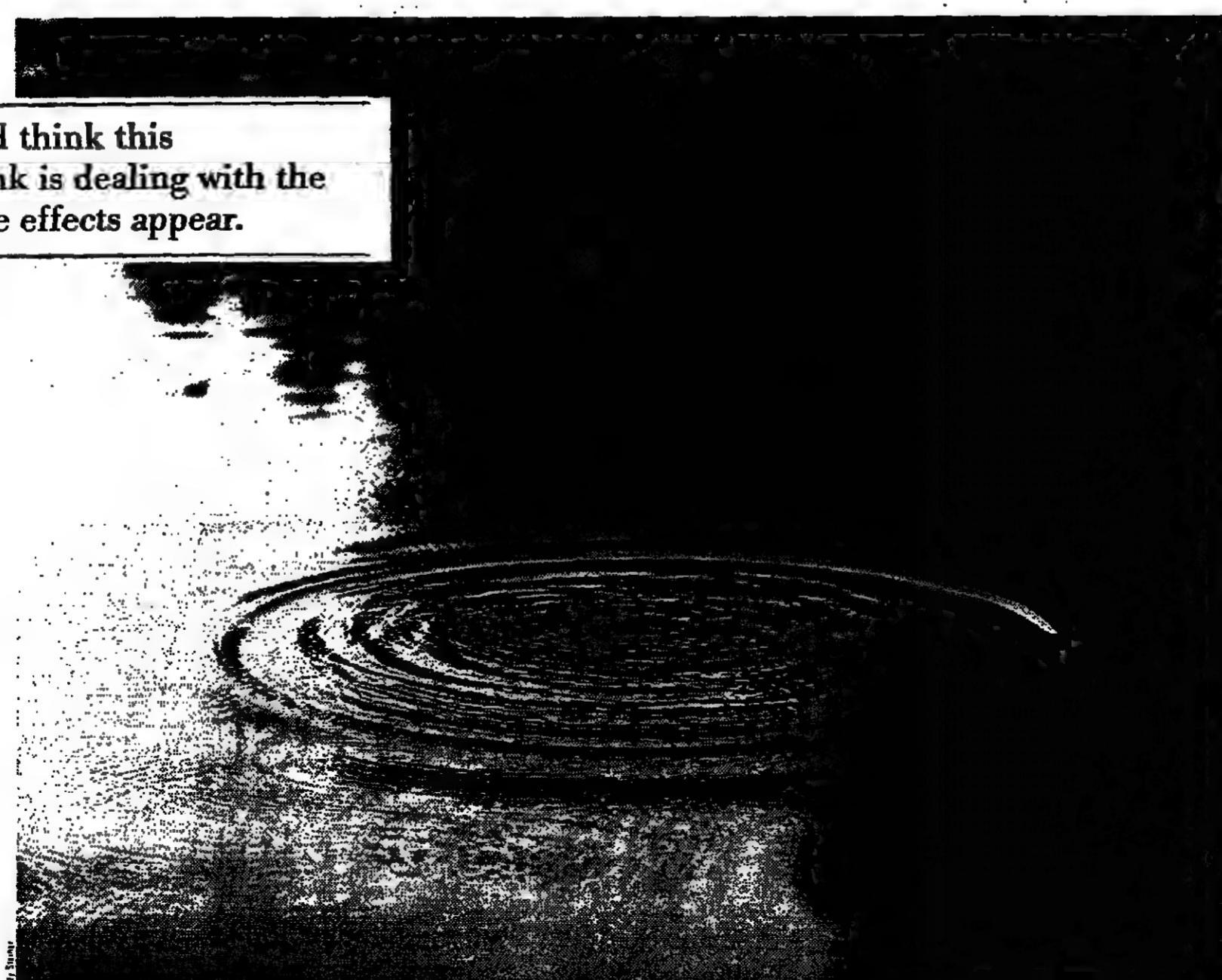
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Dilemma for the Government over BP share defaulters

By RICHARD TOMKINS

THE GOVERNMENT is facing a dilemma over what to do about 5,000 private investors who have failed to honour their applications for British Petroleum's disastrous shares offering at the end of last month.

The vast majority of the 270,224 investors who applied for shares in the £7.2bn issue have honoured their cheques and taken up their stock. It emerged yesterday. But the Government now has to decide what to do about the 5,000 who have not.

If it takes no action, it will face strong criticism from private investors and underwriters who honoured their commitments and between them shared £700m worth of losses when the unwanted 120m shares opened at just 88p.

If it takes the defaulters to court, however, it could find itself prosecuting small investors who will argue that they were induced to apply for the shares by the Government's advertising campaign which urged the British public to "Be Part Of It".

Further, some of the defaulters are students and pensioners who cannot afford to take their losses or pay any fines imposed by the courts.

The Treasury yesterday said it had no plan to impose charges on the 5,000 of cheques that had failed, and that no ministerial decision had been taken on what would be done with the defaulters.

Whitbread lifts holding in Bodddington

By LISA WOOD

Whitbread, a major brewer, has increased its holding in Bodddington, Manchester-based brewer, from less than one per cent to 3.29 per cent.

The majority of its share purchase was made from shares sold by Midsummer Leisure, the growing discotheques, public house and snooker club business which last week said it had sold its 2.1 per cent stake in Bodddington.

Last month Midsummer made an unsuccessful takeover approach to Bodddington. Bodddington, which owns some 500 public houses and brews the cult Bodddington ale, rebuffed the approach.

Whitbread said yesterday that the reason for the increased stake was that it had a long and strong trading relationship with Bodddington and this move was a further extension of that.

Mr John Dunmore, of Wood Mackenzie, the stockbrokers, said that Bodddington, with nearly 40 per cent of its shareholdings in "friendly hands", was now effectively bid proof.

The Whitbread Investment Trust, in which Whitbread has a 49.8 per cent stake, holds some 22 per cent of Bodddington, a stake which would be critical to the outcome of any bid for Bodddington.

McLeod Russel and Smale suspended

By Fiona Thompson

Share dealings in McLeod Russel, plantation group, were suspended at 385p yesterday pending an announcement, which the company said would be made today. Dealings in Kennedy Smale, glove manufacturer and machinery distributor, were also suspended, at 160p.

McLeod acquired a 39.99 per cent stake in Kennedy Smale earlier this year, saying it had for some time been planning to expand outside the commodities business. Mr Nigel Openshaw, McLeod's group managing director, took over as chairman of Kennedy in March.

It had been expected that McLeod would use Kennedy Smale as a vehicle for expanding its UK industrial interests.

In April, McLeod announced it's buying a 50 per cent of its Indian tea interests for £10m. Mendip, a consortium of European investors. The proceeds, the company said, would be used to repay bank borrowings and to expand its other UK activities. The Mendip deal has involved a reorganisation of McLeod, with all the group's activities, other than the Indian interests, transferred to a new diversified holding company.

In June, McLeod reported a £660,000 downturn in pre-tax profits to £2.8m for the half-year to March 31, 1987.

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		1987	1986
Profit before tax		£921,000	£573,000
Profit after tax		£579,000	£353,000
Earnings per share		23.44p	17.67p
Dividend per share		7.70p	6.25p

Both Divisions within the Group have had a buoyant year in all their activities and this is currently continuing. Other than something unforeseen occurring, I see no reason why Medminster should not perpetuate the growth.

John Delaney, Chairman

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UK COMPANY NEWS

Nikki Tait looks at the background to Granada's £222m bid for Electronic Rentals

Tuning in to a programme of expansion

CONVENTIONAL wisdom says that when a market declines you either get out or you get big. Yesterday's £222m bid approach by Granada for Electronic Rentals Group is a large step in the latter direction.

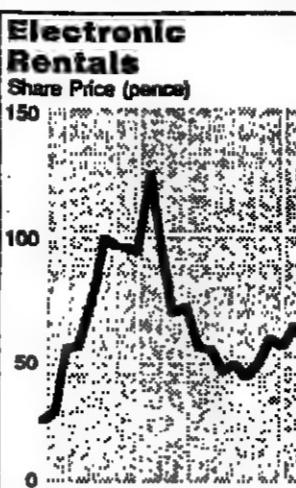
The market in question is the TV and video rental market. Most analysts believe that the decline on the TV side is a thing like five per cent a year and, if anything, accelerating. Video rental is at best static.

There is no doubt about the largest, and most efficient player in the UK at present - Thorn-EMI, which has a market share reckoned to top 40 per cent. Granada, through its 620-strong chain of Granada TV Rental outlets, clocks into second place with something more than 20 per cent. Electronic Rentals, which takes in 460 shops and branches, comes third in the UK, according to the Wishtone forecast to follow to £22m.

Granada, too, has hit the acquisition trail - buying the Diffusion business from BET back in 1984, at a time when it held about 11 per cent of the rental market and the BET offshoot another 8 per cent.

But in the wake of abortive mergers with Ledbroke in early 1986, followed by an unwanted approach from Rank Organisation - blocked by the Independent Broadcasting Authority - the company has also been stepping up diversification.

On the electrical goods side it picked up the Laskys chain from Ledbroke a year ago -



Alex Bernstein, chairman of Granada.

shifting its UK rental/retail mix and is expanding on the Continent. Equally, it has made much of the push into new areas - for example, the holiday market.

Yesterday, however, all arguments were concentrated on its core business. Granada argues forcibly that the addition of the ERG outfit would provide future economies of scale, tipping its profitability in a sector which, if recession does indeed hit seriously, could see some reversal in its fortunes.

"There are two driving forces behind the bid," claims Granada's finance director, Derek Lewis. "The first is purely financial - the acquisition would bring cost efficiencies and an important improvement to the bottom line."

Profitability in this business is largely about sale densities and, although Granada is not making any kind of forecast, analysts were yesterday estimating that perhaps one-fifth of the combined group's outlets could be closed without significant loss of sales. The benefit would, however, occur principally in the 1988/89 financial year (and onwards).

The second advantage, argues Granada, would be its increased market power - in terms

of purchasing arrangements, marketing spend and so on. Moreover, ERG's overseas rental interests, which accounted for 20 per cent of last year's trading profits, take in an attractive German business and its profitable business systems arm. One of the small camping and leisure side appears to have relatively little fit.

Yesterday, given the hefty involvement of both groups in the rental business, the spectre of a Monopolies Commission reference loomed large. On that score, Granada will doubtless argue that the combined group's share of the rental and

marketing arrangements, and so on, would be helped rather than hindered by the strong cash flow which an enlarged rental/retail business would generate. But £222m is a lot of money - especially these days.



IS THE EUROTUNNEL CONSTRUCTION BUDGET JUST ANOTHER GUESTIMATE?

If previous construction projects are anything to go by, it would appear so.

The examples above are not mere exceptions to the rule, either.

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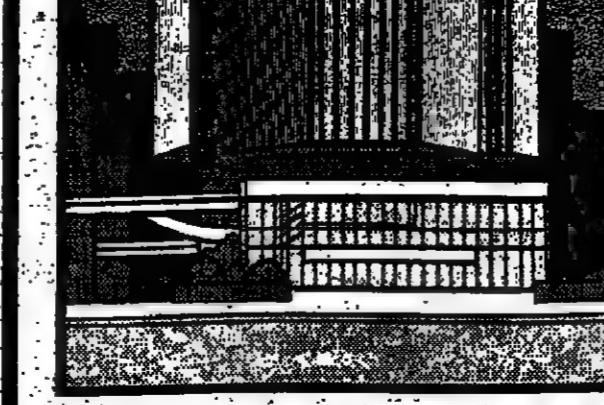
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November 1987

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The Inland Revenue Valuation Office is currently sending out rate return questionnaires for the 1990 Revaluation of Commercial Property. As rates bills will be significantly affected by Revaluation, it is essential that rate returns are completed with care.

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**Armitage
Shanks £5m
acquisition**

Armitage Shanks, a subsidiary of Blue Circle Industries, has acquired the kitchen furniture businesses of Wrighton and Elizabeth Ann from Greenbrook Furniture for around £5m.

Production of the two kitchen furniture ranges is based at Nazeing, Essex.

The acquisition will extend Armitage Shanks' area of activity further in the home fittings market.

OT&T £2.6m deal

Ocean Transport & Trading has paid C\$5m (£2.55m) for GM Patri, a leading Canadian freight forwarder and customs broker.

Nicholas Barber, chief executive, said: "This is another important development in the planned expansion of our forwarding interests in key growth markets."

Patri's forwarding operations will be integrated into Ocean's existing worldwide freight-forwarding organisation MSAS. Cargo International, but Patri's customs brokerage business will continue to use its existing name. Patri has offices in Montreal, Toronto and Vancouver.

Scapa in Germany

Scapa Group has acquired Williforth, a West German maker of four-wire wires and fabric for the papermaking industry. Its sales in 1986 approached 27m.

Scapa said the acquisition was part of its programme of penetrating all world markets with its engineered fabrics for paper machines. West Germany was the largest European producer of paper and Williforth represented an important opportunity for Scapa to establish an initial manufacturing base there.

Hawker Canada

Hawker Siddeley Canada, subsidiary of the UK electrical and mechanical engineering group, increased its pre-tax income from C\$24.06m to C\$26.81m (£11.4m) in the nine months to September 30 1987.

Sales were down slightly from \$305.62m to \$302.13m. Taxes (current and deferred) rose to \$10.16m (\$10.23m).

Estates & General

Estates & General Investments has sold three industrial investments, Point 4, a trading estate at Avonmouth, Bristol, to S.A.R. Investments for £1.65m. The Pavilions, comprising three units at Bracknell, Berkshire, one of which was sold to a local company for £150,000, the other two were sold to N.M. Schroder Life Property Fund for £220,000; and a 13,000sq ft warehouse at Uxbridge to Kimal Scientific for £737,000.

Westland Aerospace

Westland Aerospace, a subsidiary of Westland Group, has acquired a 65 per cent stake in Maxx Technology, which specialises in supervisory control and data acquisition systems for the offshore and industrial process control industries.

The acquisition will broaden Westland Aerospace's existing electronic control systems capability. In the year to March 1987, Maxx had a turnover of £2.56m.

County Properties

The directors of the County Properties Group yesterday called for a temporary suspension of the company's share listing pending publication of an announcement.

Lynton acquisition

Lynton Property & Reversionary Investments has acquired Midhurst Investments from Werdihave for a consideration of more than £8m to be financed from the company's own resources.

Midhurst's assets comprise local retail interests in two London properties and associated car spaces, Ebury Gate, an office building of 45,000 sq ft which produces an annual total net income of £230,000, and Belgrave Court, a block of 67 luxury flats.

Lynton said that the acquisition will provide the company with a secure income flow.

J. ROTHSCHILD Holdings has bought a further 2.68m of its shares at 140p a share for cancellation, reducing the issued share capital to 297.2m shares.

PHICOM: The open offer to shareholders received applications for 38.7m shares (0.08 per cent).

FT Share Service

The following securities have been added to the Share Information Service:

Alfa (Section: Electrical), Evergreen Resources (Oil and Gas),

Hibernian Group (Insurance), Kidston Gold Mines (Mines-Australia), Pavilion Leisure (Leisure), Places Pacific (Mines-Australia),

Fremantle International (Americas).

UK COMPANY NEWS

UDO advances 39% to £3.8m

BY STEVEN BUTLER

UDO Holdings, supplier of drawing office equipment and specialist reprographic services, has turned in another year of rapid growth with pre-tax profits increased by 30 per cent to £2.5m and turnover up 46 per cent to £31m in the 12 months to the end of July.

The acquisition will extend Armitage Shanks' area of activity further in the home fittings market.

Earnings per share rose from 8.6p to 11.6p, and the full-year dividend came to 1.8p, up from 1.5p.

Mr Rutter said that the group's decision to expand into the manufacture of diazo-related products had so far been successful.

The reorganisation of Argus Systems and Harper & Bramall acquired earlier in the year for £1.62m, was virtually complete, with excess staff reduced, manufacturing equipment transferred, and costs associated with the rationalisation mainly behind the group.

This leaves UDO ready to

reap the benefits of the acquisitions, which would contribute to profits and turnover in the current year, Mr Rutter said, and to move to reduce the build-up of debt associated with the acquisitions.

The group has net debts of £9m, or gearing of about 40 per cent, and this was expected to fall rapidly owing to UDO's cash-generating businesses.

Freehold properties of the two acquired companies were now

to be sold.

The directors did not believe that current market conditions would create a serious obstacle to further expansion of the group, and that minor acquisitions aimed at filling out the group's geographic coverage would continue.

The acquired manufacturing companies have annual exports in the range of £10m. Although some of these operations were unprofitable, and would be trimmed, Mr Rutter identified Europe as a major potential market for the long-term expansion of the group.

Avis keen to close Bramall takeover

By Guy Harris

Avis Europe, the car leasing and rental group, will buy shares of C.D. Bramall in the market in an effort to bring to an early conclusion its £27m agreed bid for the Bradford-based motor dealer and contract hire company.

Bramall shares were trading yesterday at 62.5p, compared with the £48.5p cash alternative which Avis would like to close after Friday, the first closing date for the bid which was launched before the market crash.

Avis announced an option and indemnity agreement with Morgan Grenfell, under which the merchant bank would neither gain nor lose from market purchases of Bramall shares.

Avis wants to be able to have 99 per cent of the shares by Friday in order to declare the bid unconditional. It started the bid with irrevocable acceptances for 57.5 per cent.

The three-for-five share offer was worth 448.6p yesterday, exactly 200p less than the cash offer. At these prices, the sub-underwriters would face a paper loss of more than £1m if all Bramall shareholders, apart from the 22.5 per irreversibly committed to the share offer, accepted the cash terms.

Avis said that it had received sufficient acceptances from Ford, Austin Rover and General Motors that the takeover would not affect Bramall's dealership arrangements with the three manufacturers.

The bid was cleared last week to proceed without a reference to the Monopolies and Mergers Commission.

TR Technology Investment: Berkeley Govett, on behalf of Firmando Investments, bought 3.03m shares on November 8, lifting Firmando's stake to 15.36 per cent.

Siebe sells shoe-making side to its management

BY CLAY HARRIS

Siebe, controls engineering and safety equipment group, yesterday sold its shoe manufacturing operation to management in a deal worth £2.5m, including the debts assumed by the new company.

The purchase of James North Footwear and Stuart Latham, makers of slippers and casual footwear, was arranged by March Investment Fund, the Manchester-based venture capital company.

Other financial backers are the Greater Manchester Economic Development Corporation and the British Gas Pension Fund.

Both companies, which have been managed as one unit for 15 years, are based in north-west England. Mr Brian Nuttall, managing director, said production would be increased to meet the growing demand for James North's new range of casual shoes.

RAWDA Investments has bought 1m more ordinary shares in Carless Capel & Leonard, the oil company, lifting its holding to 13m shares (7.5 per cent).

NOTICE to the holders of the outstanding 6% Equity Notes Due 2002 of

Yves Saint Laurent International S.A.

Notice is hereby given to the holders of the above Notes that, at the Meeting of such holders convened by the Notice of Meeting published in the Financial Times and the Luxemburger Wort on 24th September, 1987 and held at 12 noon (Geneva time) on 16th October, 1987, the Extraordinary Resolution set out in such Notice was passed, according to the Terms and Conditions of such Notes and the Trust Deed relating thereto, by the holders referred to in the Extraordinary Memorandum referred to in such Notice have been made valid by the exchange taking place, with effect from 5th November, 1987, by means of a Second Supplemental Trust Deed of Yves Saint Laurent S.A. (the "Existing Notes") for 5% Equity Notes Due 2002 of Yves Saint Laurent S.A. (the "New Notes") as referred to in such Notice and as described in the Explanatory Memorandum, on 20th November, 1987. The exchange will take place, subject to the conditions precedent contained in the Explanatory Memorandum, as permitted by the Explanatory Memorandum. The procedures for the exchange of Existing Notes for New Notes and the arrangements for the holding of New Notes pending physical exchange will be as follows:

Existing Notes held in Euro-clear or Cedel will be surrendered on 20th November, 1987 to a Paying Agent for payment of the interest (amounting to U.S. \$115 per Existing Note) due on them on such date and New Notes will be delivered in exchange to depositaries for Euro-clear and Cedel, who will promptly credit the accounts of the holders of Existing Notes with the appropriate number of New Notes.

Existing Notes held outside Euro-clear and Cedel will be surrendered on 20th November, 1987 to the Noteholder's bank, who will then forward the notes to the Noteholder.

New Notes will be available for collection in exchange at the office of Banque Internationale à Luxembourg S.A. at 2 Boulevard Royal, Luxembourg, on and after Friday, 20th November, 1987. On presentation of Existing Notes on or after that date, Noteholders will also receive payment of the interest due (amounting to U.S. \$115 per Existing Note) on their Existing Notes on 20th November, 1987.

If Existing Notes are presented at the offices of any Paying Agent other than Banque Internationale à Luxembourg S.A., the accrued interest will be paid and the relevant Existing Notes will be encashed with a memorandum of payment. The Noteholder will then have the option of either:

(i) surrendering the relevant Existing Notes at the above office of Banque Internationale à Luxembourg S.A. in exchange for the relevant New Notes; or

(ii) surrendering the relevant Existing Notes to such Paying Agent together with instructions for delivery by mail (unravelled other than at the Noteholder's expense) at the Noteholder's risk to an address within France to be specified by the Noteholder. The relevant New Notes will then be mailed to such address by Banque Internationale à Luxembourg S.A.

The value of the shares of Yves Saint Laurent S.A. ("YSL") has now been determined by the commissioners appointed and the independent expert, resulting in the value being lowered because of the change which has recently taken place in the stock market. The result of the exchange, however, is that Noteholders will have exchanged their investment in YSL for an investment in the enlarged YSL that will result from the reorganisation on substantially the same economic terms as those obtained by Ceres S.A. It should also be noted that Noteholders will have the right to a larger proportion of YSL Shares than originally contemplated.

The values are as follows:

Value of one share: FF105
Value of all shares taken together: FF1,386,000,000

YSL
Value of one share: FF280
Value of all shares taken together: FF2,545,723,880

(Note: The above values are calculated on the assumption that no Warrants have been exercised and no Existing Notes repaid. In the case of YSL it has also been assumed that the share exchange offer to the YSL shareholders has been accepted in full.)

The aggregate principal amount of the New Notes will be FF495,000,000, entitling the holder of each U.S. \$5,000 principal amount of Existing Notes to receive FF33,000 principal amount of New Notes. The Share Payment Rate of the New Notes has been calculated as provided in the Explanatory Memorandum and will (subject to adjustment in accordance with the Terms and Conditions of the New Notes) be 3.57 Ordinary Shares of Yves Saint Laurent S.A. for each FF1,000 principal amount of New Notes.

Yves Saint Laurent International S.A.

10th November, 1987.

NOTICE to the holders of the Warrants of

Yves Saint Laurent International S.A.

to subscribe Ordinary Shares of

Yves Saint Laurent S.A.

Notice is hereby given to the holders of the above Warrants that, at the Meetings of such holders convened by the Notice of Meeting published in the Financial Times and the Luxemburger Wort on 24th September, 1987 and held at 11.30 a.m. (London time) on 27th October, 1987, the Extraordinary Resolution set out in such Notice was duly passed.

Notice is also hereby given to such holders that, at the Meeting of such holders convened by the Notice of Meeting published in the Financial Times and the Luxemburger Wort on 5th October, 1987 and held at 11.30 a.m. (London time) on 27th October, 1987, the Extraordinary Resolution set out in such Notice was duly passed.

Yves Saint Laurent International S.A.

10th November, 1987.

Paying Agents
Bankers' Trust Company
Banque Internationale à Luxembourg S.A.
Paradeplatz 8
2 Boulevard Royal
2963 Luxembourg

Credit Suisse
Paradeplatz 8
CH-8021 Zurich

Yves Saint Laurent International S.A. is a société anonyme incorporated under the laws of the Republic of France on 30th May 1984, exécute, unless extended, on 30th May, 1985. Registered office: 5 Avenue Marceau,

Avis
to close
Bramhall
takeover

UK COMPANY NEWS

Blenheim profits nearly trebled

BY PHIL COGGAN

Blenheim Exhibitions, the man of £1m in April - it contributed £250,000 to these results. Mr Neville Bush, chairman, said that the various acquisitions meant that in future the majority of profits will be earned in the second half. The benefits of last year's acquisitions will be seen in this year's second half.

Mr Bush said he thought it unlikely that the recent stock market crash would affect the exhibition business. "Exhibitions are cost-effective," he said, "and people are likely to cut back on other forms of marketing instead."

Although Blenheim has made six acquisitions since it joined the Unlisted Securities Market on "Big Bang" day last year, only one, PKD, made a contribution to these figures. PKD, which runs the Harrogate Gift Fair and the British Craft Trade Fair, was acquired for a maxi-

technology.

Pre-tax profits include rental income of £135,000 (£135,000) and interest receivable of £162,000 (£235,000 payable). After tax of £481,000 (£130,000), earnings per share were 12.2p (7.5p). Blenheim's maiden final dividend is being set at 2.65p, making a total of 4p.

• comment

Blenheim was a USM hot stock before the crash and its shares have as a result suffered more than most; at 25p, down 20p yesterday, they are well un-

der half the level they reached in mid-October. A downturn in the economy would obviously have an effect on Blenheim, but it might be marginal rather than substantial. In declining markets, companies chase market share and trade fairs are reasonably effective ways of attracting customers. There is plenty of growth to come this year and the company has enough cash to enable it to make the odd acquisition. Nevertheless, even assuming that pre-tax profits climb to £2m this year, the prospective p/e is around 17, at a premium to the market. With the market in its current nervous condition, that rating looks high enough.

U.K. INDUSTRIAL PROSPECTS

The Financial Times proposes to publish this Survey on MONDAY 4TH JANUARY 1988

For a full editorial synopsis and details of available advertisement positions, please contact:

BRETT TRAFFORD
on 01-248 5116

or write to him at:
Bracken House, 10 Cannon Street,
London, EC4P 4BY
Telex: 8854871

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Stoddard keeps up momentum with £1.1m

FURTHER BENEFITS from earlier efforts to lift margins, productivity and efficiency were major factors in helping Stoddard Holdings to a first

quarter pre-tax profit of £1.1m.

This continues the recovery shown last year, when midway profits came to £206,000 and full-time to £1.7m. An interim dividend of 6.5p is declared following the return last year to a single payment of 1.1p.

The second half was expected to be good, said Mr Gordon Hay, chairman of this carpet manufacturer, and should give "a very satisfactory outcome" for the year to March 31 1988. In October sales and orders improved. There were plans to install an advanced tufting machine early next year.

Despite continued capital investment, net borrowings fell by a further 40 per cent to £1.3m; shareholders' funds rose to £7.7m, cutting gearing to only 17 per cent.

Mr Hay said margins were again increased. Promotional charges were up reflecting a move into a higher gear of marketing, the benefits of which would be more fully apparent in the second half and subsequent years.

Sales for the half year declined to £16m (£17.4m), but were 6.5 per cent higher when excluding a subsidiary sold in August 1986. Operating profit moved up to £1.26m (£0.76m) while interest charges fell to £1.15m (£2.00m).

After tax of £145,000 (£75,000), being the unreduced ACT on dividends, the earnings came through at 6p (6.5p) and 2.4p (6.7p) fully diluted. At the end of March 1987 tax losses of nearly £1m were carried forward for relief against future profits of certain companies.

Seasonal bias towards the second half of its financial year, however, saw Shawe group's trading has been weighted towards the first half.

Mr Gerald Lavender, the chairman, said the directors were confident of a continued improvement in turnover and profit in the second half, but stresses that the bias towards the latter six months trading would be less pronounced than last year.

Earnings per 7p ordinary are up from 0.6p to 1.07p after tax of 2.4p.

The figures include a substantial contribution from the Shawe group of companies acquired in March 1986. Welpac has traditionally experienced a

Hartwell nears £5m mid term

Hartwell, motor dealer, heating oil distributor and property investor, reported a substantial increase from £2.5m to £4.45m in pre-tax profits for the half year to August 31 on turnover up from £13.7m to £16.04m.

The directors said that the company was in a very good position with buoyant trading and the board was optimistic about prospects for the coming months. They said that good progress was being made with

the marina development at Abingdon with 21 houses having been sold to date. A further planning application has recently been submitted to extend the development.

A 38-acre site at Wootton was acquired in June to ensure that the company continued to have adequate space in the Oxford area to pursue its motor trade interests and plans were being submitted for the development of this site both for investment

properties and additional facilities for the company's motor division.

Trading profit for the period increased from £2.79m to £4.82m; interest and stock finance charges amounted to £375,000 (£375,000). Tax took £1.51m (£810,000) leaving net earnings per 25p share of 2.74p (2.17p).

The interim dividend is raised from 0.65p to 0.75p.

Aquascutum profits up 28% midway

Aquascutum Group, clothing manufacturer and retailer, saw taxable trading profits rise from £565,000 to £756,000 in the six months to July 31. Turnover was up from £17.1m to £19.6m.

Last time the company also took in above the line an exceptional profit of £243,000 - a rates refund - to give a total pre-tax profit of £1.22m.

After reduced tax of £232,000 (£420,000) earnings per 5p ordinary fell from 2.75p to 1.62p. The directors declared an interim dividend of 1p, up from last time's 0.6p.

The chairman expected improved results for the full year.

Futura loss rises

Futura Holdings, Cheshire-based footwear manufacturer which has in recent years reported interim losses followed by increased year-end profits, again reported a loss - of £102,286, up 55 per cent from the previous £65,854 - for the 28 weeks ending July 11 1987.

But the directors said yesterday that turnover and trading profit for the full year were expected to be less than last year when pre-tax profits rose from £407,000 to £453,000.

Sales over the 28 weeks were similar to the comparative period in 1986 at £1.69m (£1.67m).

The interim dividend is held at 2.5p and the loss per share worked out at 9.05p (7.19p).

Welpac profits surge

ON TURNOVER up from £2.59m to £4.50m, pre-tax profits of Welpac, the USM quoted packaging hardware supplies and manufacturer of light fittings, has produced pre-tax profits of £404,000 for the six months to July 31 compared with £173,000 for the corresponding period of the previous year.

Earnings per 7p ordinary are up from 0.6p to 1.07p after tax of 2.4p.

The figures include a substantial contribution from the Shawe group of companies acquired in March 1986. Welpac has traditionally experienced a

seasonal bias towards the second half of its financial year, however, saw Shawe group's trading has been weighted towards the first half.

Mr Gerald Lavender, the chairman, said the directors were confident of a continued improvement in turnover and profit in the second half, but stresses that the bias towards the latter six months trading would be less pronounced than last year.

The company does not make interim dividend payments; last year's single payment was 0.35p.

BARCLAYS UNI-AMERICAN GROWTH TRUST

NOTICE IS HEREBY GIVEN that the twelfth income distribution (including equalisation where applicable) for the period 25th September 1986 to 30th September 1987 totalled US \$1.19 cents GROSS per share. Certain withholding taxes outside Jersey have been deducted together with the management fee.

COUPON NO. 12 at the rate of US 14.71 cents per share is payable on and after the 13th November 1987.

Coupons should be detached from Share Certificates and presented for payment at the office of any of the Paying Agents named below, and left for three days for examination. Coupon listing forms may be obtained from the Paying Agents. COPIES OF THE REPORT for the period 25th September 1986 to 30th September 1987 will be available to share-holders at the offices named below.

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BARCLAYS
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Company Notice

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London, 16 & 17 November, 1987

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U.S.\$300,000,000

Floating Rate Notes due 1998

In accordance with the Description of the Notes, notice is hereby given that for the interest period from November 9, 1987 to May 9, 1988 the Notes will carry an interest rate of 7.15% per annum.

The amount of interest payable on the relevant interest payment date, May 9, 1988 against coupon no. 3 will be U.S.\$ 361.47 per Note of U.S.\$ 10,000 nominal and U.S.\$ 3614.72 per Note of U.S.\$ 100,000 nominal.

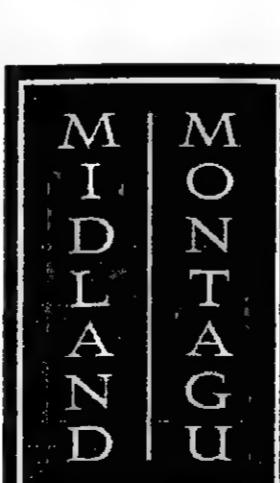
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TECHNOLOGY

Data dilemma for Europe's PTTs

BY TERRY DOOSWORTH, INDUSTRIAL EDITOR

THE GROWING market in corporate telecommunications will undergo radical change in Europe over the next five years as national barriers are broken down and the distinction between data and voice traffic is eroded.

These are among the conclusions of a study undertaken by Butler Cox, the independent consulting group, which says that the data communications market presents significant opportunities for new entrants working on an international basis.

According to the report, the expansion of business traffic presents attractive opportunities to the national public telephone operating companies. But Butler Cox throws considerable doubt over the ability of these groups to exploit the market, arguing that they may be faced with a likely to be big multinationals with stronger commercial instincts.

"It will be very difficult for the public telephone companies to take advantage of the opportunity because of their commitment to existing services and the restrictions on their sales organisations," says Jim Norton, one of the authors of the study. "The Bundespost salesmen in West Germany, for example, are civil servants and you cannot build normal incentives and bonuses into their pay structure. I think the PTTs will be hamstrung."

Among the other points made by the report are:

• Data communications is becoming a key area for user companies in establishing their competitive position. This trend is intensifying as business becomes more international.

• Users are gaining more power in the market and are likely to exert their influence increasingly because most of their members are still not being met in Europe. Many companies, for example, would like to be able to go to one operator and buy a complete European service, rather than deal with several different billing points and regulatory authorities.

At least three companies capable of offering a European-wide data service are expected to emerge. These operators will be able to manage all the data communications for their customers.

• Although the regulatory position varies in different countries, data communications have largely been deregulated in Europe. As telecommunications move over to digital technology, it will be increasingly difficult to distinguish data from voice communications, which are currently regulated. Hence Butler Cox expects voice to be deregulated as well. "If you cannot police a regulation effectively it is hard to enforce it," says Norton.

• New investment in private telecommunications networks dedicated to the needs of a single company is likely to dry up over the next five years. Public systems will become cheaper, and shared networks will be easier to use. Only a few sectors which have special needs, such as banking, are likely to retain their private networks. In these areas the network is integrally linked to the product being sold.

• Integrated Services Digital Networks (ISDN) technology may not make the impact which is being widely predicted for it. ISDN allows data, voice and video communications to be transmitted through one socket over the same line. It has therefore been seen as a means for the public telephone companies to recapture the market which has switched to private data communications. But if outside network managers come onto the scene to enter to the total telecommunications needs of corporate clients, they may well undermine the impact of ISDN.

To reach these conclusions, Butler Cox says it has interviewed 300 decision makers across Europe. It will be charging between £7,500 and £20,000 for the report, depending on the amount of detail required by the purchaser.

W.H. Smith gives cable TV a spin

By Geoffrey Charles

AN INTERACTIVE cable television system called Jukebox has been developed by Praxis Systems of Bath, the UK computing systems company. Commissioned by W.H. Smith Cable Television Ltd, Bath, it went into action in Coventry on November 1 and the company will be offering it to other interested cable TV operators. Praxis is also able to develop other systems to specific customers' requirements.

"Jukebox" is an apt description but, instead of putting money in slots, subscribers use hand-held units in conjunction with sets to select pay videos from up to 1,000 items held on video disc players at the cable company.

Signals are sent "backwards" up the cable to the company's premises and in 10 seconds or so a message comes back and appears at the top of the screen, indicating when the selection will be played.

Software within an associated minicomputer controls the response to the various requests from individual subscribers. For example, the most frequently requested items are played first.

IBM puzzles industry with a 'late switch of announcements'

By Alan Cane

IBM last week lived up to its seven-month-old promise to ship a version of the new operating software for its PS/2 family of personal computers in the first quarter of 1988.

It announced that it will be shipping the new system, OS/2, in January 1988. IBM also announced simultaneously in all IBM's major markets, generated feelings of relief among competitors who had been expecting much more significant news.

It is understood that IBM had, in fact, prepared a number of completely different announcements but withdrew them at the last minute. There was a distinct feeling of disappointment among competitors who had been expecting much more significant news.

The most important features of the new system, such as "pre-sentencing" mode, which enables the user to open several "windows" on the screen of the computer to carry out separate tasks, "database manager" which will give personal computers the power to seek and retrieve data in a manner similar to mainframes and "communications manager" which will facilitate the links of personal computers in networks, will not be available until later next year.

IBM also announced that OS/2, a word processing program running under OS/2, available in the second quarter of 1988.

An IBM version of Unix, the fast growing multiuser operating system, to run on the PS/2 machines available in the third quarter of 1988.

A new version of IBM's RVT workstation program, available in the second quarter of 1988.

Microsoft intends to make versions of OS/2 available commercially. IBM's move is implied that its versions gave customers unique advantages. Ian Reynolds, director of sales and services for IBM UK said: "No other version of OS/2 can offer full Systems Applications Architecture and the benefits of portability, systems integration and application consistency."

In the US, IBM advanced the launch of the first standard version of OS/2 to December, a month ahead of schedule, and announced delivery dates for more advanced versions of the IBM PC.

IBM's move is not expected to significantly hasten the adoption of the new operating system, but it may ease concerns among potential IBM PS/2 customers that availability of the operating system, like so many pre-announced software products, could be delayed.

REGIONAL DEVELOPMENT

The Financial Times proposes to publish a Survey on the above on MONDAY 18th JANUARY 1988

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Monday January 4th, 1988

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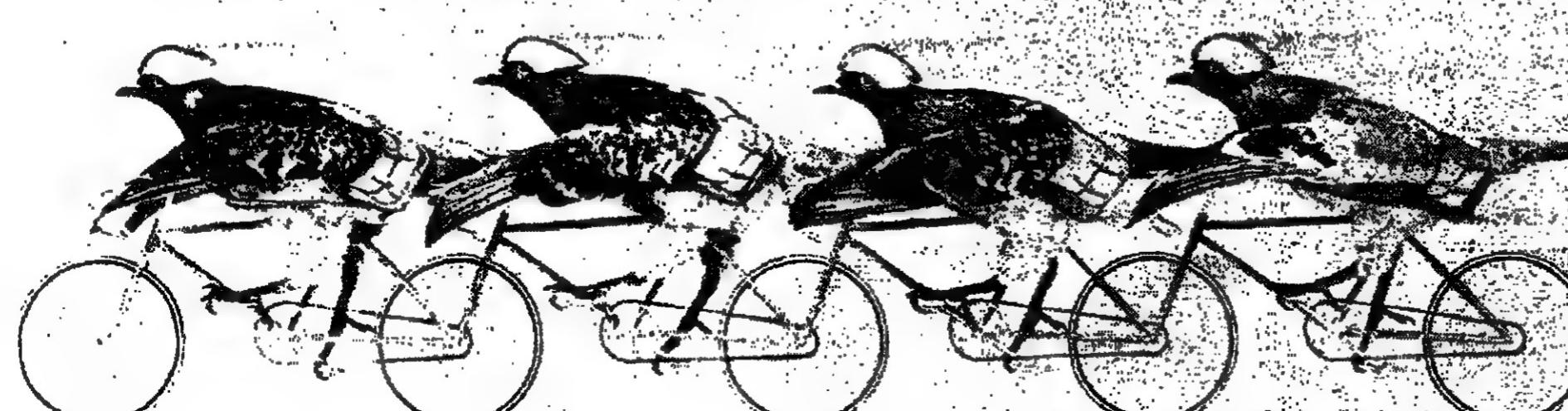
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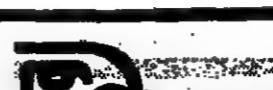
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Financial Times Tuesday November 10 1987



EAGLE EYE

by Louise Kettles

TECHNOLOGY spin-offs need to be by happenstance. Such is the case with Perceptual Systems, a spin-off of NASA's multi-billion dollar budget and the agency is taking the initiative in transferring space technology "out to the world". Indeed, NASA is promoting itself as a "national resource" to be used to boost American "competitiveness" and positively encouraging industry to tap its technical expertise.

Sometimes the serendipity still works. The "riblets" coating applied to the America's Cup winning yacht "Stars & Stripes" emanated from NASA research upon shark's skin and the reduced air or water drag effects upon grooved surfaces.

Spotted by a IBM Corporation researcher, the NASA research brief proved to be the key to the manufacture and application of the amount of detail required by the purchaser.

Space cowboys

Perceptual Systems of Houston, Texas, is typical of the type of spin-off run by former space agency employees.

The nine-year-old company was launched by a bunch of old cowboys from the space programme, co-founder Don Winkler, who used to work at the Johnson Space Center in Houston, Texas.

The chromosome charting systems that Perceptual Systems have developed have their roots in medical digital imaging systems developed at NASA's Jet Propulsion Laboratory (JPL) in the 1970s, says Kenneth Castileman, president of PSI and former director of biomedical image processing at JPL.

The PSI systems, which are used in pre-natal diagnosis of genetic disorders, produce a digitised image of chromosomes called a karyotype.

Although PSI has several competitors, its systems are significantly less expensive than others. In part, the company says, this is because all of the basic research was conducted at JPL, so research and development costs have been minimised.

Bird's eye view

Former NASA scientist Laurie Johnson credits the agency with providing an environment in which she, a biologist, had the opportunity to swap notes with engineers developing light filtering systems used in sun simulators.

Although PSI has several competitors, its systems are significantly less expensive than others. In part, the company says, this is because all of the basic research was conducted at JPL, so research and development costs have been minimised.

The stimulation of the space laboratories, but also ironically the frustrations of working within its bureaucracy, drove Johnson to her own company, Sunlighter Sunglasses.

Sunlighter's sunglasses mimic the natural microscopic light filters that block blue, violet and ultra-violet light in the eyes of penguins, eagles and other birds of prey. The glasses have become especially popular among glider pilots in the US.

The company's latest lenses are designed for use by skiers and winter sportsmen with extra protection from the reflective glints from the snow or water. As well as providing comfort and increased visual accuracy, the Sunlighter lenses can contribute toward the prevention of the eye damage caused by high energy light.

Over a three year period, research evidence suggests these glasses, with their substantial safety element, could have a preventative effect on the incidence of age-related blindness, says Michael T Hyson of JPL.

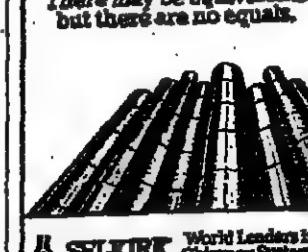
Curtained off

Putting related technology to quite another use, the Wilson Sales Company of Rosemead, California, developed safety welding curtains in conjunction with JPL scientists.

JSC developed a scalp cooler

How down to earth research has gained ground at NASA

There may be equivalents but there are no equals.



World Leader in Chimney Systems

a new ridged coating for boats and planes, trademarked "Scotical".

Today, however, the "boners" of commercial spin-offs are becoming more numerous as NASA's multi-billion dollar budget and the agency is taking the initiative in transferring space technology "out to the world". Indeed, NASA is promoting itself as a "national resource" to be used to boost American "competitiveness" and positively encouraging industry to tap its technical expertise.

This is a dramatic switch from the good old "glory days" of the US space programme when NASA scientists would hardly sleep to get involved in commercial offshoots of their primary goals.

But the transformation is not proving

easy. Establishing good lines of communication between the bureaucracy of NASA's laboratories and high-tech entrepreneurs who might take advantage of their resources may be every bit as challenging as sending back pictures of outer space.

NASA is on another planet," an one high-tech entrepreneur put it. The cultural gap between the commercial world and the space laboratory is immense.

NASA is trying hard, and the agency can boast many apparently successful commercial ventures that take advantage of its high technology expertise. Still, most of the space race spin-offs are linked to former NASA employees who hardly needed to be told of the wealth of resources within NASA's space programmes.

gramme has been established," Castileman adds.

NASA employees who have long been discouraged from taking up outside commercial interests will adapt only slowly to the new opportunities Laurie Johnson of Sunlighter.

Companies looking for "free" technology from NASA must also be aware, Castileman warns, that space technology does not come ready packaged for commercial applications. "NASA has never made a single Teflon coated frying pan," he notes. "Technology transfer cannot substitute for in-house expertise. The company needs to have its own technology resources."

Outiders can tap NASA know-how to help, suggests Johnson. An informal pipeline between JPL and industry has existed for several years in form of "Venture Technology" a company created by James Stevens, one of the JPL engineers involved in the welding curtains project.

But Stevens is an exception to the rule, "a renegade who pushed for years to win approval for his commercialisation ideas," according to former colleagues.

Bridging the gap

A new organisation aiming to bridge the cultural gap between NASA's lab and the commercial world is RimTech, a non-profit group that grew out of a Southern Californian high-tech business group's interest in exploiting the potential of NASA's Jet Propulsion Laboratories in Pasadena.

RimTech maintains that entrepreneurs, individuals who understand both the underlying science of new technologies and the market where they can be applied, are the key to transferring technology from laboratory to industry.

Acting as a kind of marriage broker, the group has brought together ten small to medium-sized high-tech companies with NASA experts over the past year. For \$25,000 a piece, the companies buy a share in the collective expertise of NASA's thousands of scientists and engineers.

Does the system work? So far, participants are pleased. "We moved farther in one day at NASA/JPL than we could have in-house in a month," acknowledges one participant. "We could not afford to buy facilities like they have at JPL, but we could pay to use them and immediately broaden our testing capability."

RimTech plans to expand its field of operations into Northern California next year, seeking wider entrepreneurial clients in the private sector. The interest in new high-tech ventures could use NASA's expertise in evaluating business plans and the progress of the companies they have invested in, suggests Andrew Paterson of RimTech.

If it is successful, RimTech will link the citadel of entrepreneurial strength with one of the most powerful scientific research organisations in the world. The combination could be explosive, but will really assist entrepreneurs, or will it simply encourage more NASA scientists to seek new challenges in the world of commercial enterprise?

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FT LAW REPORTS

HIBBY BULK CARRIERS LTD
*CANSULEX LTD
Queen's Bench Division (Commercial Court); Mr Justice Hirst; October 29 1987

COGENT AND PERSUASIVE reasons are required by case law to justify release of a litigant or solicitor from an implied undertaking to the court not to use disclosed confidential documents for a collateral purpose. And even taking account of a subsequent non-retrospective rule of court that the undertaking ceases once the document has been referred to in open court, such reference is insufficient reason in itself to justify release if it received so little publicity that confidentiality was not destroyed, and if there is a risk of prejudice to the owner of the document.

Mr Justice Hirst so held when referring an application by Hibby Bulk Carriers Ltd and its solicitors to be released from implied undertakings given in the Cambridge action not to use for a collateral purpose documents produced on discovery by Cansulex Ltd.

HIS LORDSHIP said that in the Cambridge action Hibby and its solicitors gave the court implied undertakings not to use a discovered document disclosed by the defendant, Cansulex.

They now applied to be released from the undertakings, so as to be permitted to transmit the document to Pectolus Compania Naviera SA, for use in an arbitration.

In the action Hibby claimed damages against Cansulex for corrosion to the Cambridge ship from Vancouver to Africa. The claim centred on an allegation that Cansulex shipped cargo dangerous to the vessel in that it possessed the potential to corrode, in breach of the bill of lading contract.

One of the issues was whether sulphur had that propensity, and whether Cansulex knew that it did before it was shipped. As part of discovery Cansulex disclosed a document consisting of minutes of a meeting held in a conference room in 1974, addressed by an expert in sulphur research. He adverted to research on the corrosive effects of wet sulphur on mild steel.

During the action Hibby's counsel read out in open court the body of the document, but not the details of the person who attended the meeting. It was one of a number of documents which Hibby sought to fix Cansulex with the relevant knowledge.

The following day Lloyd's List reported the action, with a headline "Court told information on corrosion was concealed". The report contained

no specific mention of nor any quotation from the document.

Use of the document was sought by Pectolus in an arbitration relating to a vessel which carried sulphur from Vancouver in summer 1977.

Neither Hibby nor Cansulex was party to the arbitration. Nor was there any connection between Hibby and Pectolus, apart from the fact that both were entered in the same defence association and were represented by the same solicitors.

The alleged significance of the document was that the list of attendees at the meeting included a Mr Y, who was said to have subsequently entered the employ of Cansulex company associated with the respondent in the arbitration. The solicitors wished to use the document to pin knowledge of the alleged corrosive potentialities of sulphur on the respondents, via Mr Y.

Order 24 rule 14A of the Rules of the Supreme Court provided that any undertaking not to use a document for a purpose other than the proceedings for which it was disclosed ceased after it was read or referred to in open court, unless the court ordered otherwise "for special reasons".

The rule only came into force on October 1 1987. It was not retrospective. While renouncing any suggestion that the new rule had retrospective effect, Mr Legh-Jones

argued that the existence of the implied undertaking had long been recognised and its importance emphasised. In *Harman v Horner* 1983 1 AC 280 Lord Diplock said an order for production of documents to a solicitor was made on the implied undertaking that he would not use them for any collateral purpose, breach of which was contempt of court.

The majority in *Harman* held that the reading out of a document in court did not bring the implied undertaking to an end. The "ratio decidendi" was that continuance of the undertaking was of paramount importance to encourage full and unreserved discovery of documents.

In *Crown v Horner* 1987 3 WLR 203 Lord Oliver said that to ensure release from the undertaking it was necessary for the applicant to demonstrate cogent and persuasive reasons why it should be released.

In *Sybron* 1985 Ch 299 Mr Justice Scott said that if the confidential nature of the document remained due to public discussion, the court should give weight to that fact when deciding whether to grant leave to use it for a collateral purpose.

While renouncing any suggestion that the new rule had retrospective effect, Mr Legh-Jones

argued that Hibby submitted that it had effected a major policy change and promoted a new discovery regime which fatally undermined the rationale in *Harman*.

He submitted the importance of encouraging full and frank disclosure no longer had parity, because disclosure on discovery would always be subject to the likelihood of the documents being read out in open court and freed from the implied undertaking.

The main majority reasoning in *Harman* was not undermined by the rule, even in the future. It would remain a paramount consideration. If the contrary were to be the case, of discovery, which was fundamental in securing in the ends of justice, would be severely undermined.

Undoubtedly the new rule enacted a new regime, but it was much too early to say how the courts would work it out in practice.

Mr Legh-Jones' submission was perilously close to introducing retrospective effect for the new rule by the back door. Such an effect could give particular advantage to Cansulex, since it had no opportunity to safeguard its position under the concluding provision of the rule.

The submission was rejected. On the other hand, it would not be right to turn a completely blind eye to the rule. The court would take it into account in the exercise of its discretion, in a manner similar to that adopted in *Sybron*.

The court was far from satisfied that all the damage had already been done, having regard to the absence of further publication. Nor, on the evidence, did it regard the potential value of the document to Pectolus as very high.

Another consideration was whether release was likely to cause prejudice to Cansulex. The court held that publication by sulphur was a fruitful field of litigation. Although the purpose of using the document in the arbitration would be to pin knowledge on the respondents, it was highly probable it would become known to all parties and their experts.

There was no evidence of likely deliberate impropriety, but there must be a real risk that the document might receive further dissemination to Cansulex's detriment. There was risk of prejudice to Cansulex.

Those considerations told against grant of the application. Even taking account of Order 24 rule 14A, the arguments in favour fell far short of the "cogent and persuasive" reasons required to justify release.

The application was refused. For Hibby: Nicholas Legh-Jones (Holman Fenwick & Williams). For Cansulex: MD McLaren (Linklaters & Paines).

By Rachel Davies Barrister

Sulphur document cannot be used

the transcript. The Lloyd's List report contained no quotation from nor reference to the document.

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By Rachel Davies Barrister

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October 12, 1987

COMMODITIES AND AGRICULTURE

Drive to bolster lobster supplies

BY DAVID BLACKWELL

THE FIRST round-up of lobsters that have been returned to the wild in an experimental "ranching" scheme by the Seafood Industry Authority is still a couple of years away.

But the experiment, launched in 1984, has been enough of a success so far for the authority to be releasing another 3,800 four-month-old specimens into Scapa Flow in the Orkney Islands today. They will need to survive the perils of the wild for at least five years before they are brought to the lobster.

The baby lobsters, which are only about three centimetres long, have been reared in captivity at the authority's marine farming unit in Ardtoe, Argyll. The Seafood Industry Authority - a statutory body charged with looking after the industry from the catcher to the table - is running the experiment with the aim of enhancing the availability of stock for commercial fishermen. Last year Scotland's lobster catch was 560 tonnes, worth £4.1m.

Irish company in mineral sands venture

By Kenneth Gooding

KENMARE RESOURCES, the Dublin-based mineral and natural resources company, has agreed a 50-50 joint venture with the Geological Survey of Yugoslavia (GEO) to develop a mineral sands project in Mozambique.

The company says that during the past five years GEO has identified proven reserves of 28m tonnes of sand with an average grade of 8 per cent mineralised material. It claims the current market value of the 2.2m tonnes of heavy minerals in the proven reserves is about \$100m.

The deposit occurs between the towns of Angoche and Sanguem on the Northeast coast of Mozambique in a strip of coastal dunes. Kenmare says the heavy mineral concentrate yields the following average constituents: zircon 15 per cent; monazite 8.8 per cent; rutile 2.6 per cent; monazite 1.3 per cent.

Metalurgical tests indicate possible recovery rates of 85 per cent to 90 per cent, the company states.

LME WAREHOUSE STOCKS (Change during week ended last Friday)

	Aluminium	Copper	Lead	Nickel	Zinc	Tin
Aluminium	-1,025 to 27,700	+5,450 to 58,700	-700 to 18,500	+300 to 3,100	-75 to 3,000	-225 to 16,000
Silver (kg)	+162,000 to 29,000,000					



Associated, which aims to support the development of commercial halibut cultivation in the UK.

Last summer the authority succeeded in breeding halibut for the first time in the Arctic research vessel. The new association, which has 20 members drawn from the fish farming industry, will provide backing for the authority to collect further potential broodstock from the wild, and to continue breeding and rearing trials.

Wheat insurance blow for Australian growers

By Chris Sherwell in Sydney

EMBATTLED AUSTRALIAN wheat farmers face an unexpected increase in their costs because of a decision by the Australian Government to raise premiums and reduce insurance coverage for the country's wheat exports.

The move is a blow at a time when Australian growers have already reduced plantings and sought alternative crops because of weak prices in the oversupplied world market.

This year Australia, which regularly ranks around third or fourth in world wheat and flour exports, is expected to produce 14.5m tonnes in 1988-89. Exports will amount to some 11.5m tonnes.

Under the new insurance terms, premiums have been increased by 25 per cent for most countries but by 50 per cent for exports to Egypt and Iraq. Australia's two largest credit customers. Another 15 per cent concessions - a type of "no claim bonus" - has been removed.

The government has also cut the cover provided by the insurance. It will now cover a flat 80 per cent of repayments. Previously it covered 85 per cent in the first year and 95 per cent in the second and third years.

Overall demand for Australian wool is likely to remain strong into 1988 despite a price drop in the market last week, according to the Australian Council of Wool Exporters. Recent reports from Sydney.

Credit sales of wheat would account for some 30 per cent of Australian wheat exports this year, the Board said, and were an important factor in world wheat trade. Australia's rates should therefore be kept competitive.

"None of our customers who purchase wheat on credit has ever failed to make their payments," Mr Condon said. "The increase in premiums fails to recognise the payment performance of our credit customers over a 15-year period."

Customers would have difficulty understanding the decision, as would wheatgrowers, the Board said.

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LONDON MARKETS

COPPER PRICES continued Friday's strong advance during morning trading on the London Metal Exchange, establishing a back-to-back, or cash premium over the three-month forward price of more than £200 a tonne. The bull trend was further boosted by the seventh successive decline in stocks at the LME warehouses last week. They fell by 5,975 tonnes to 62,250 tonnes - the lowest level since early in 1974. The fall, which was widely expected in the market, was not as steep as some traders had anticipated.

In the afternoon following the further downturn in the stock markets, trading featured a grapples profit-taking and more enthusiastic lending - that is, selling cash and buying forward. Cash copper was £10 down at the close, while the three-month price added £10, leaving the cash premium at £172.50 a tonne.

Some analysts expect the premium to widen to around £250 a tonne before investors are likely to release metal to the market in any significant quantity.

Aluminium prices continued their decline, with a smaller than expected fall in LME stocks last week helping the trend. Talk in the market that the International Primary Aluminium Institute's September stocks figure due out today, could show a fall of more than 80,000 tonnes over August failed to halt the decline.

LONDON METAL EXCHANGE TRADED OPTIONS

Aluminium (90.7%) Calls Puts

Silver price £/tonne Oct Nov Oct Nov

Gold (fine ounce) Oct Nov Oct Nov

Platinum (fine ounce) Oct Nov Oct Nov

Potato (500 kg) Oct Nov Oct Nov

Aluminium (90.7%) Calls Puts

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Aluminium (90.7%) Calls Puts

Silver price £/tonne Oct Nov Oct Nov

Gold (fine ounce) Oct Nov Oct Nov

Platinum (fine ounce) Oct Nov Oct Nov

Potato (500 kg) Oct Nov Oct Nov

Aluminium (90.7%) Calls Puts

Silver price £/tonne Oct Nov Oct Nov

Gold (fine ounce) Oct Nov Oct Nov

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Silver price £/tonne Oct Nov Oct Nov

Gold (fine ounce) Oct Nov Oct Nov

Platinum (fine ounce) Oct Nov Oct Nov

UNIT TRUST INFORMATION SERVICE

Continued on next page

ET UNIT TRUST INFORMATION SERVICE

Money Market Trust Funds

Charities Aid Funds Money Market Co Ltd			
Studio 408, Stane St, Hemel Hempstead, Herts, HP1 1JG	01-203 4441		Tester's opening price, a distribution free of tax.
CAPCASH Call Fund	01-203 4441		Periodic premium insurance plan, a Single premium
CAPCASH 2-day Fund	01-203 4441		insurance, a Closed price includes all relevant taxes
The Charities Deposit Fund			and charges, a Closed price excludes all expenses
2 Four Stars, London EC2Y 5AQ	01-588 1815		and charges, a Yield based on tester's price, 1 February
Deposit	0.4%	-	4 September, a Yield based on tester's price, 1 September
			Ex-distribution, a Yield only available to professional bodies.
			Yearly income plan, guaranteed rates of 10% minimum, no
			redemption.

LONDON STOCK EXCHANGE

Widespread losses in equities while Index-linked feature strong Gilt-edged sector

Account	Dealing Dates	Options	Last Day	Account
First	Decades	Days	Day	
Dealers	Days	Days	Day	
Oct 26	Nov 5	Nov 5	Nov 16	
Nov 9	Nov 19	Nov 20	Nov 30	
May 23	Dec 3	Dec 4	Dec 14	
20	20	20	20	20
20	20	20	20	20

20. These dealings may take place when 20.20 two additional days.

IN THE absence of firm news from the meeting in Basle of the central bankers from the major industrial nations, UK securities markets were left to speculate over the next move in global financial strategies.

UK Government bonds strongly evidenced their recent gains after a comment at the weekend from Mr Nigel Lawson, the UK Chancellor of the Exchequer that he was "ready to cut interest rates again if necessary".

However, fears of a further 4 points in Index-linked Gilt反映 worries about inflation both at home and across the Atlantic.

UK shares tumbled heavily, as investors shied away from the renewed uncertainties in the US dollar as well as in other world stock markets. London, deeply nervous of how Wall Street might react to the return of the programme traders, who were temporarily banned in the wake of the Black Monday shakeout, was around 40 FT-SE points down on Friday.

Newsrooms reflected that the Amsterdam market reported that futures contracts on the US Major Market Indices had moved to a discount against underlying indices.

When New York came in with a 50 point fall, London's losses were quickly extended. At the close of business, the FT-SE 100 Index showed a fall of 55.5 points to 1,656.2, another low point for the day, followed by a 100 point fall in the FT-SE 100, and a return to the levels recorded in the closing weeks of trading in the old-style, pre-Big Bang marketplace.

While some City analysts were prepared to take a hopeful view of the moves in Basle to open the way for a meeting of the Group of Seven ministers aimed at stabilising the dollar, their optimism cut no ice with investors.

"I was surprised it went down so far," said Mr Nick Whittaker at Waterson Securities. "There seems to have been very, very little selling business going through. We were just chasing shadows again."

Once again it was the dollar-exporting groups that took the brunt of the market fall. But turnover in these major stocks was thin, and ICI and Glaxo managed to steady above \$10 a share, with barely 1m shares traded in either case. Small price ground, also in somewhat lacklustre trading conditions.

But more serious damage was suffered by the second line stocks as unit trust managers struggled to raise cash to meet unit liquidation calls by their customers.

One manager attempted to sell

60,000 shares of a Beta quoted company quoted on the Seag screen by seven marketmakers, albeit in relatively small bargain size. He was eventually offered and refused - a bid 80p a share below screen size for his large bargain.

This kind of situation, now widespread among Beta and Gamma shares, has serious implications for the unit trust funds, many of whom are heavily invested in these second line and relatively illiquid stocks.

In addition to the difficulty of raising cash to meet liquidations, managers face the dangers of fund valuations based on share prices which are often somewhat illusory.

Mr Lawson's comments on interest rates which were taken up by many analysts at the weekend, proved little help to equities. But money market rates opened lower, as the City predicted base rates cuts of another full point as soon as agreement is reached on the US deficit.

In heavy demand, long-dated Government bonds driven ahead also by a sharp dip in the short rate, quickly recovered ahead by a full point on good retail demand, both from UK and foreign houses. A bout of profit-taking was brushed off and prices closed at the day's end, with gains of 1% in the absence of a new Government up stock on Friday, yesterday's demand implies heightened need for one in the very near future.

Index-linked Gilts (IL) bounded 100 points up from 1,700, recovered ahead by a full point on good retail demand, both from UK and foreign houses. A bout of profit-taking was brushed off and prices closed at the day's end, with gains of 1% in the absence of a new Government up stock on Friday, yesterday's demand implies heightened need for one in the very near future.

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Index-linked Gilts (IL)

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

The image shows a massive grid of names, likely company tickers or names, arranged in a grid pattern. The names are mostly two to four letters long and are repeated in a grid format. At the bottom left, there is a large, stylized logo for Marlboro cigarettes, featuring a horse and jockey on a track. The word "Marlboro" is written in its signature font above the logo.

Marlboro



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NYSE COMPOSITE CLOSING PRICES

Continued from Page 50

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

a-dividend sign extra(s). **b**-annual rate of dividend plus stock dividend. **c**-dividend dividend, clid-called. **d**-new yearly tax. **e**-dividend declared or paid in preceding 12 months. **g**-dividend in Canadian funds, subject to 15% non-residence tax. **h**-dividend declared after split-up or stock dividend. **i**-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. **k**-dividend declared or paid this year, an accumulative issue with dividends in arrears. **n**-new issue in the past 52 weeks. The high-low range begins with the start of trading, rd-next day delivery. **P/E**-price-earnings ratio. **r**-dividend declared or paid in preceding 12 months, plus stock dividend. **s**-stock split. Dividends begin with date of split, sis-sates. **t**-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high. **v**-trading halted. **w**-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. **wd**-distributed. **wh**-when issued. **ww**-with warrants. **x**-ex-dividend or ex-rights. **xd**-ex-distribution. **xw**-without warrants. **y**-ex-dividend and sales in full. **yc**-yield as of last in full.

AMEX COMPOSITE CLOSING PRICES

Index	Symbol	P/E				P/E				P/E				P/E				P/E			
		100s	High	Low	Gross	Days	100s	High	Low	Gross	Days	100s	High	Low	Gross	Days	100s	High	Low	Gross	
AT&T	T	303	95	25	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AmericaPr	AP	2	24	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Actions	A	18	13	12	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AdamsF	ADAF	204	404	40	40	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlbertB	ABBF	44	17	5	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Alphatec	ALPH	88	55	55	55	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Alta	ALTA	116	77	24	24	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Amendt	AMD	20	12	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Altered	ALTER	318	8	21	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlkAeroA	AA	5	121	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlkChem	ALK	32	8	2	2	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AMGard	AMGD	4	241	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
APM	APM	56	0	1	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
APM	APM	20	49	13	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ArmFltL171	AL	4	18	8	8	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ASCE	ASCE	138	40	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Aspael	ASP	45	59	2	2	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Asplund	ASPL	2	23	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ArCorra	AC	6	21	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Arndt	ARND	153	55	45	45	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Armng	ARMG	20	35	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Arvato	ARV	20	35	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Atari	ATI	8	455	55	55	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AtkCmml	ATCM	15	25	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Albancit	ALBC	59	59	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
BART	BART	270	8	8	8	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	8	88	7	7	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	7	51	51	51	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	20	113	35	35	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	72	10	30	24	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	20	33	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	20	23	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	20	23	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barrow	BROW	25	9	232	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Brazing	BZG	20	173	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
CCDs	CCDS	12	9	102	102	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
CCM	CCM	12	9	102	102	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Catoptr	CATP	8	22	75	75	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Chloros	CHL	20	30	10	10	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Coastal	COAST	20	12	4	14	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ChimErg	CHIM	17	45	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ChimPcs	CHIM	17	45	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ChimErg	CHIM	24	17	45	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
CityGas	CG	11	22	12	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Comanic	COMN	12	12	12	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ConCap	CONCAP	12	12	12	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Crocker	CROK	15	15	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Cross	CROSS	22	14	115	24	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
DvCP	DVCP	22	25	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
DvCP	DVCP	22	25	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Cubic	CUB	13	13	75	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Carlsba	CARL	11	11	31	31	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Costex	CDX	23	23	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AT&T	T	303	95	25	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AcmePr	AP	2	24	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Actions	A	18	13	12	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AdamsF	ADAF	204	404	40	40	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlbertB	ABBF	44	17	5	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Alpha	ALPH	116	77	24	24	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Amendt	AMD	20	12	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Altered	ALTER	318	8	21	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlkAeroA	AA	5	121	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AlkChem	ALK	32	8	2	2	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AMGard	AMGD	4	241	25	25	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
APM	APM	56	0	1	12	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
APM	APM	20	49	13	5	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ArmFltL171	AL	4	18	8	8	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ASCE	ASCE	138	40	20	20	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Aspael	ASP	45	59	2	2	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Asplund	ASPL	2	23	23	23	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
ArCorra	AC	6	21	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Arndt	ARND	153	55	45	45	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Armng	ARMG	20	35	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Arvato	ARV	20	35	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Atari	ATI	8	455	55	55	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
AtkCmml	ATCM	15	25	15	15	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	8	88	7	7	+/-	42	11	11	11	+/-	42	45	45	45	-11	42	42	42	42	
Barclay	BL	7	51	51	51	+/-	42	11	11	11	+/-	42	45								

OVER-THE-COUNTER Nasdaq national market, closing prices

Continued on Page 49

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Dollar, budget continue to depress

WALL STREET

THE DOLLAR, bonds and stocks drifted lower on Wall Street yesterday as many investors took to the sidelines to await further developments, writes Roderick Green in New York.

Bond prices slipped by about 1% as the continuing decline of the dollar sapped some investors' confidence. Another negative factor was the Washington stalemate over budget cuts.

Stocks opened weakly and fell through the morning. Several feeble attempts to rally failed. The Dow Jones industrial average closed down 58.85 points at 1,960.20, only a few points above its intraday low.

Broad market indices also fell. The Standard & Poor's 500 lost 7.22 to 243.19 and the New York Stock Exchange composite index dropped 3.69 to 136.35.

The full resumption of programme trading resulted in only a handful of trades with negligible direct impact on the market. Some traders thought, however, that some small investors might have avoided the market yesterday, fearing a resumption of the volatility which characterised business during the October massacre.

Overall, NYSE trading volume was only 161.2m, its lowest level

since before Black Monday, with declining issues outnumbering those advancing by a ratio of more than three-to-one. Traders said investors appeared to be waiting for spur, negative or positive, to move them to buy or sell.

Foreign sellers, particularly European unit trusts disturbed by the dollar's continuing decline and Wall Street's inactivity so far to build a solid floor to stock prices, were noticeably active early in the session.

Takeover stocks were prominent among the few rising shares. Timeplex rose \$14 to \$224. The manufacturer of equipment for digital data transmission networks agreed to a takeover by Unisys on the basis of a one-for-one share swap. Unisys fell \$24 to \$304.

Other computer groups were generally lower. IBM fell \$11 to \$116. Digital Equipment lost \$14 to \$132. Apple slipped \$4 to \$225. Hewlett-Packard gave up \$12 to \$49, and Cray Research was off \$4 at \$71.

Bell and Howell rose \$35 to \$61. McRobert Maxwell, the UK publisher, which suffered a 2.3 per cent stake in the publishing and information retrieval systems manufacturer. He joins a number of other suitors including Macmillan, the US publisher, which fell \$11 to \$474 yesterday.

Seaman Furniture surged \$8 to \$224 in the over-the-counter market. Kohlberg, Kravis, Roberts, the

leveraged buyout specialists, said it would make a \$26 a share offer for the company including shares held by the Seaman family.

CNA gained \$5 to \$25. The Chicago-based railway holding company has received a \$30 a share leveraged buyout offer from Gibson, Van Ameringen.

SEXP slipped \$3 to \$33 while inves-

tors awaited further news about offers from the railway, energy and real estate group from Henley Group and the Reichman family of Toronto.

A. H. Robins dropped \$14 to \$17. Signs are growing that it will have to pay out far more to women injured by its Dalkon Shield contraceptive device than planned in the takeover offer by Rorer. Rorer, down \$14 to \$33, has given no indication yet whether it will amend or drop its offer for Robins.

Other drug stocks were also sharply lower yesterday. Credit markets drifted lower in quiet trading with a stalemate between bullish bond investors noting the renewed weakness of stocks and bearish investors worried about the long term implications of the dollar's unrelenting decline.

Short-term rates softened thanks to the downturn in stocks although the flow of money from equity into credit markets was minor compared with last month's deluge. Three-month Treasury bills were unchanged at 5.85 per cent.

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EUROPE

Exporters resume sharp downturn

LONDON

FT Ordinary index lost 41.8 to 1,222.0.

Government bonds, though, performed strongly, with gains of a further 4 points in index-linked gilts on remarks from the Chancellor of the Exchequer that he was prepared to cut interest rates further if necessary.

The FT-SE 100 index closed down 55.6 at 1,363.2, while the

its lowest level since January. The market failed to take heart from lower interest rates and rumours that certain corporation rates might be reduced.

Volvo dropped SKr17 to SKr15.2; Electrolux declined SKr6 to SKr12 and Asea lost SKr13 to SKr20.

OSLO tumbled to its lowest level since April 1985 as concern mounted about the falling dollar and its effect on North Sea oil revenues.

The all-share index dropped 12.75 to 254.94 in low turnover as investors stayed away.

Norsk Hydro sank NKr21 to NKr14.3 despite announcing a dramatic increase in third quarter profits.

MILAN slumped to a new 1987 low as heavy sell-off sent prices broadly lower and the MIB index dropped 3.84 per cent to 661.

Political tension in the coalition government over redrafting of the 1988 budget and the threat of a general strike hung over the market, which aggravated the nervous mood.

Blue chips suffered in the sell-off. Fiat fell L353 to L3,963. Montedison declined L106 to L1,430. Pirelli lost L1,012 to L3,470 and Olivetti dropped L210 to L1,810.

HELSINKI remained wary of developments on world markets and slipped quietly lower with blue chips continuing to be affected by the lower dollar. The United all-share index closed 0.6 per cent lower.

MADRID was closed for a local holiday.

INVESTORS in Europe anxiously awaited the outcome of talks by central bankers in Basle, hoping that some degree of dollar stability would halt the slide on stock markets. Blue chips continued to suffer from the weaker US currency and most bourses saw a quiet day as disheartened London operators remained on the sidelines.

FRANKFURT slid sharply lower in as worries of a further drop in the value of the dollar prompted foreigners to sell West German shares.

The Commerzbank index shed 68.6, more than 6 per cent, to a year-low of 1,317.2 - the sharpest fall since the 7 per cent drop on October 18. Most shares, however, ended on their session lows.

The Federal Reserve did three-day system repurchases to add reserves to the banking system. The central bank's action was a shade more aggressive than expected but the Fed Funds rate at which banks lend reserves to each other barely moved from around 6% per cent.

The FT-SE 100 index closed down 55.6 at 1,363.2, while the

was down F1.6 to F1 28.00. KLM shed F1.10 to F1 27.70, Philips dropped F1.27 to F1 27.50, Royal Dutch fell F1 0.50 to F1 19.00 and Volkswagen slipped F1 7 to F1 9.00.

PAAH pulled itself off earlier losses, but falls were still steep in some sectors. The CAC index dropped 7.8 to 2,923, a fall of 3.85 per cent after tumbling 4.5 per cent earlier in the session.

Chemical shares were also hard hit. Ciba-Geigy was quoted at FFr180 to FFr2,720 and Sandoz lost FFr600 to FFr1,000.

AMSTERDAM resumed its free-fall as export-led stocks took another battering on the continuing weakness of the dollar.

There was a favourable reaction to the launch of a new federal government bond, which yielded 6.31 per cent at issue with a coupon of 6% per cent and a price of 100.50.

ZURICH followed Frankfurt sharply lower as worries about the US budget and trade deficits continued to weigh on the market.

With buyers scarce, most stocks widened their declines as the session progressed. The downturn accelerated after New York stocks opened lower. In hard hit blue-chips, Alcoa

around 5.5 per cent, the big four are taking flight to the country's local electricity boards in an attempt to insulate themselves against market shocks, writes William Dobson in Brussels.

Utilities in the Brussels stock market have held up surprisingly well in the chaos inflicted by the world collapse in equity prices and the local uncertainty created by the resignation of Mr Wilfried Martens as Prime Minister.

While the market as a whole

is taking flight, big-hitter GE-Inno

and Delhaize both down 45 per cent since mid-August.

The Government said it will allow brokerage houses, insurance companies and foreign investors to resume buying blue chips which had been prohibited since April 5 this year. It also announced a cut in the rate of trading commission paid by investors to brokers and said it was considering allowing 25 new brokerage houses to trade in Seoul.

Institutional share purchases were banned following government concern that the stock market was running out of control and needed restraining.

Institutional investors were allowed only to sell those shares they already held. Private investors were unaffected by the ban.

Critics of the prohibition said it distorted trading by artificially lowering the prices of blue chips since companies were forced to sell shares to raise cash they would otherwise have been able to call on from margin calling.

Financial, insurance and car stocks led gains yesterday. Daishin Securities rose won L300 to won 38,200, Daegu added won 1,500 to won 45,100.

SINGAPORE

THE market remained subdued in Singapore where reports that the economy is expected to exceed previous growth forecasts were largely discounted.

The Ministry of Finance formally decided last Saturday to issue Y700bn worth of 10-year government bonds in November at a coupon of 5.0 per cent.

On the Osaka Securities Exchange, share prices dropped with export-oriented stocks leading the fall.

Chris Sherwell in Sydney examines the divergence of prices for bullion and gold stocks

An implosion on the gold minefield

AUSTRALIAN gold stocks, down 57 per cent at the end of last week from their peak a mere seven weeks earlier, have lost more ground than the market as a whole because they were previously over-bought, according to broking analysts.

But in the wake of the worldwide share crash, analysis shows little agreement on whether gold stocks still have some way to fall or have now come to represent good value.

In thin trading yesterday, Australian market leaders moved mainly from their Friday close when they fell to a 13-month low. The All-Ordinaries index was up 13.4 points to 1,250.9, while the gold index, covering 44 companies, rose 3.7 points to 1,824.7.

For gold shares this is a small shift compared to the movements of the past three weeks. While some gold shares have been harder hit than others, none has been spared.

Of the big producers, Western Mining stood at A\$4.97 yesterday, down from its September peak of A\$12.00. Kidston was at A\$4.10, down from a high of A\$10.10, and BHP Gold was at 91 cents, down from A\$1.90.

Among the smaller groups, Elders Resources dropped to A\$1.35, having reached a high of A\$5.65 and Poseidon slid to A\$2.65, down from A\$16.20.

The rapidity and severity of this plunge in gold shares has stunned everybody. At its peak on September 21, the gold index stood at 4,132. However, there is no doubt that its meteoric rise was just as remarkable in May

1986 the index stood at just 822.

Both trends have been sharper than those in the market generally. They have also raised questions about the link between gold prices and gold share prices. On the way up, gold miners were seen as the easy way into bullion. With the share crash, though, the two largely diverged.

On October 19, bullion was above US\$481 at a 4% year high. It has since gyrated, moving down to US\$480, back up to US\$485 and, last Friday, back down to US\$478.

Although the trend appears to have reversed, the fall is far less than that suffered by equities. The decline suggests that general worries about inflation built into the bullion price before the crash have since been removed because of fears of a recession.

Either way, bullion prices have remained more constant in Australian dollar terms because the Australian currency has weakened from more than 72 US cents to around 68 US cents.

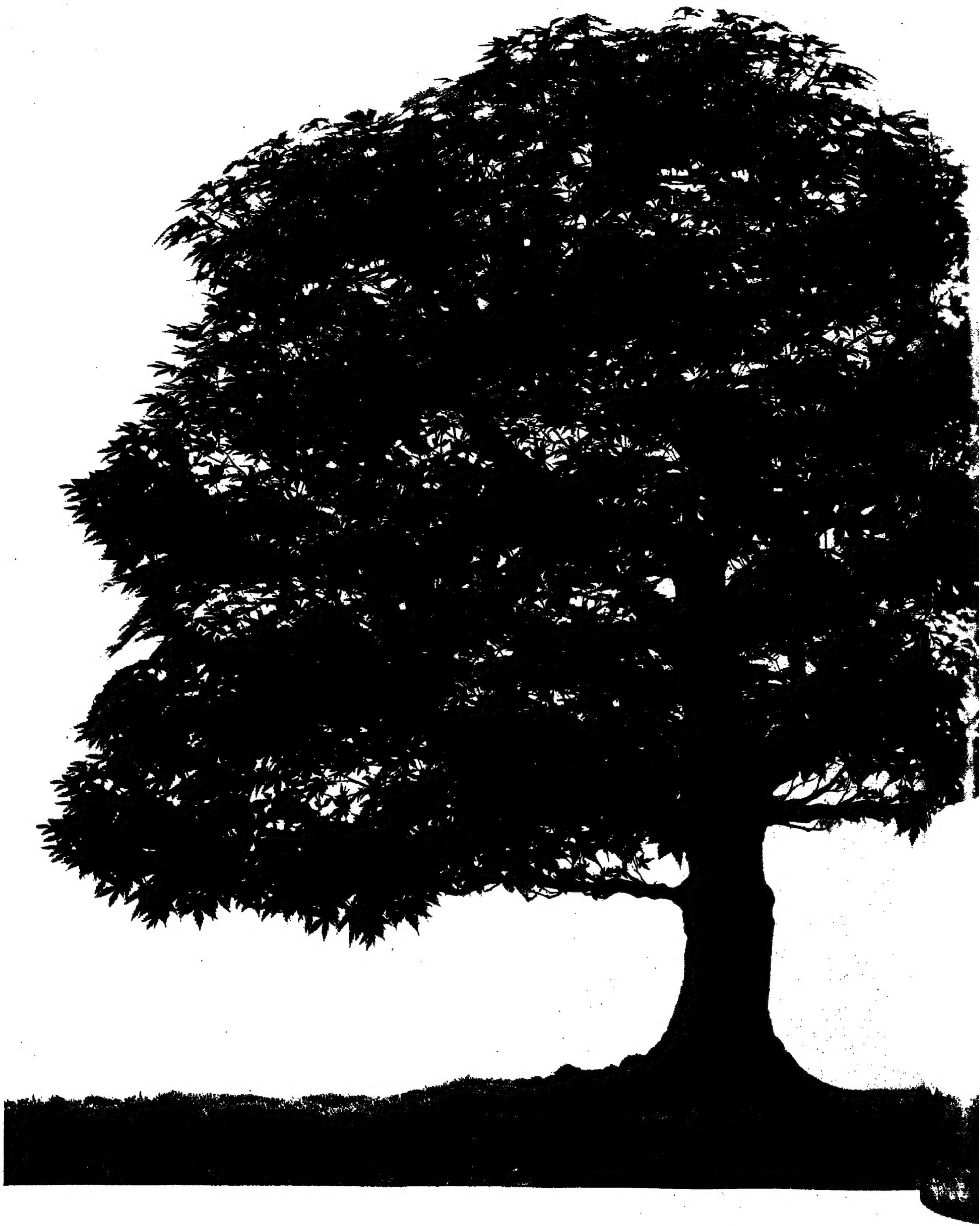
Gold prices in Johannesburg advanced R220 to R308, Veal Reefs gained R11 to R208 and Southval R125 to R156.

Among lower priced gold issues, Driefontein ended R2 higher at R57 and Harties rose 73 to R804.

Diamond share De Beers was R1 up at R31.50, while in the platinum sector, Impala advanced R2.81 to R31 and Rustenburg gained R2.35 to R31.25.

**WE STARTED WITH
A BIG IDEA.**





كتاب العقل

[Signature]

THEN WE LET NATURE TAKE ITS COURSE.

In 1919 Fredrik R. Bull started with the seed of a good idea. To produce a more efficient statistics processing tabulator.

Nearly seventy years later Groupe Bull is in the same business of data processing and communications. Though of course, the business now is light years away in terms of sophistication, innovation, application and breadth.

Bull is now an international business, operating in 75 countries with 26,800 employees (without counting Honeywell Bull Inc.). And it is the second largest sales network in the world.

This remarkable success hasn't happened just by accident. It has taken careful nurturing.

In particular the last three years leading up to the recent agreement with Honeywell and NEC have proved the most fruitful.

We knew then that we had a unique opportunity. We could provide the market with a genuine alternative source for all their data processing and communication needs.

But to do this we needed support. It was then that we hit on the solution. A very simple formula.

BULL AND ITS CUSTOMERS A WINNING TEAM.

By working with our customers on their individual problems, together we could not only produce adequate solutions, but also we would benefit from having a deeper understanding of the market needs.

So the first objective was for Bull to become flexible enough to be able to respond effectively to the individual needs in an international market.

To achieve this we decided to develop intercommunicating systems that were not only adaptable in the extreme, but that respected our customers' freedom. In other words, systems that would allow any individual workstation to plug directly into other data processing, telematic or office automation services on the system.

Everything that we have done for years in terms of development has been done in line with this strategy.

CUSTOMERS' FREEDOM.

The competitiveness of a company today depends on the quality of its people and the uses made of its capital of information. By developing systems that can communicate more freely with each other, Bull brings its customers more efficient circulation of, but also interaction with, their total capital of information.

For Bull's customers, this greater freedom to communicate means greater freedom to choose, to combine and, ultimately, to grow.

Freedom to choose among large and medium systems, among scientific and industrial minicomputers, among distributed data processing and office automation systems, among professional micro-computers.

Freedom to combine, allowing Bull's products and systems to be integrated into existing structures, even those made with material from other manufacturers.

Freedom to grow, because Bull is dedicated to adapting itself and its solutions to the evolution and growth of its customers.

THE TREE OF COMMUNICATION.

To symbolize Bull's commitment to communication, growth and flexibility, the tree was a natural choice. Constantly evolving, with its roots in solid ground and its branches reaching for the sky, the tree is present throughout the world, in as many shapes and sizes as there are businesses and organizations.

Small trees, like small systems, need to be nurtured in order to grow. And as they grow, circulation, be it of information or of life-giving sap, is of the utmost importance.

To do this, the tree must draw on all the resources in its environment. The larger the tree - or the system - grows, the more it must communicate, interact and exchange, across time and across space.

This growth happens naturally, but not always predictably, and it is Bull's strength to have understood that companies need the freedom to expand in a way that is germane to their specific concerns and needs.

HONEYWELL BULL INC.: A NEW DIMENSION.

Growing out of our aim to put Groupe Bull at the forefront of the world computer market by 1990 was our agreement with Honeywell and NEC to form Honeywell Bull Inc.

This not only gives us the complete spectrum of computer hardware and software we need for the benefit of our customers. But it will also add considerably to our detailed understanding of the global market, and give us a worldwide presence and size to face market requirements.

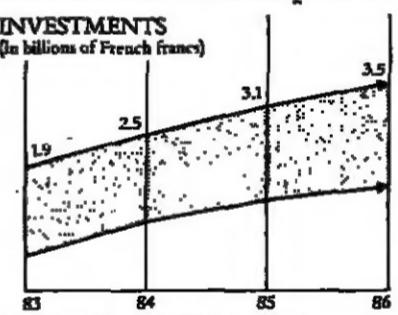
For Groupe Bull, control of Honeywell Bull Inc. is furthermore an outstanding opportunity to complete its European presence and gain access to the US market by benefiting from the close ties established between Bull's teams and those of Honeywell over the past 17 years.

In the light of this agreement, the expansion of co-operation with the Japanese group NEC is in keeping with Bull's strategy of alliances in which it is presently engaged with European industrialists.

PREPARING THE GROUND FOR FUTURE GROWTH.

Heavy commitment to a continuing program of research has to be at the root of all our future developments.

Our program is as deep as it is broad, to give us the strongest of foundations. And it is carried out in line with our strategy of cooperation in partnership with both university and industrial laboratories.



So, for instance, in conjunction with other major European computer companies, we are exploring the area of artificial intelligence and the products that can be developed from it.

We are involved with our customers to help them improve the efficiency of the software they have developed themselves.

We are part of a consortium that has developed the software now adopted by the European Esprit program.

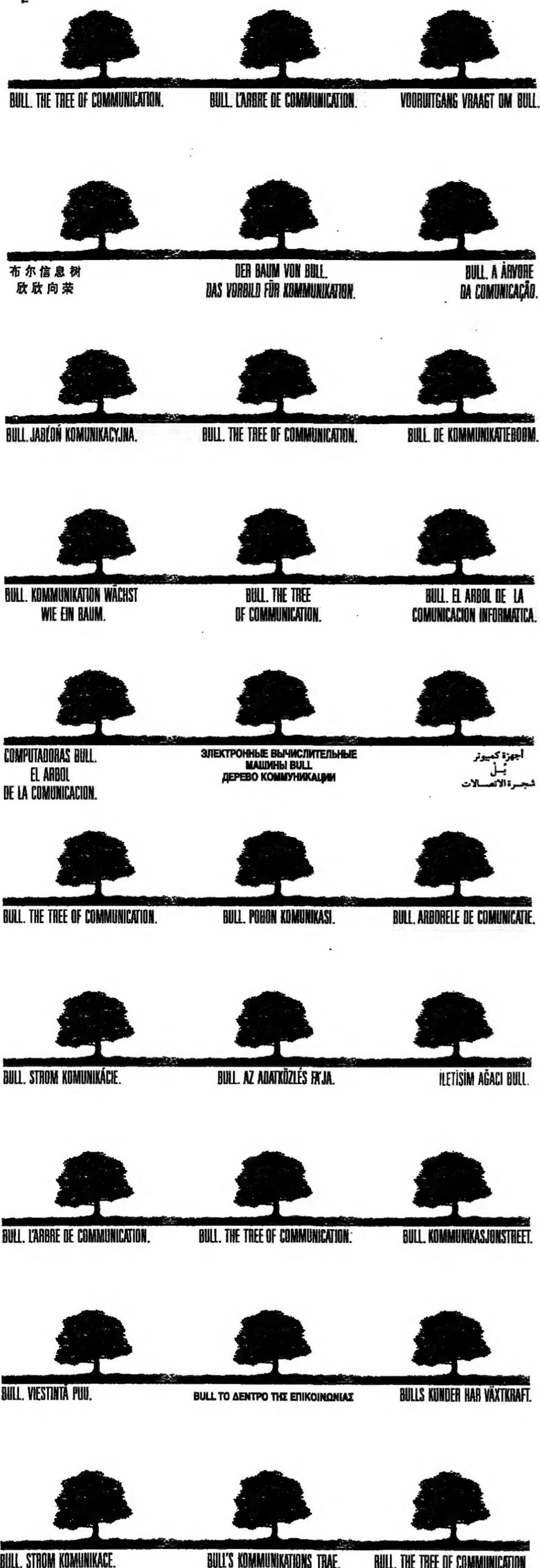
In fact, on the Esprit program alone, we are participating in over thirty projects with more than a hundred different partners in industry and the universities.

FRUITS OF PROGRESS.

True to its goal to remain in the vanguard of technological innovation, Bull is constantly seeking out new and better ways to meet its customers' information processing needs. Examples of this commitment to developing solutions are to be found in the products Bull has recently introduced.

In the area of general purpose data processing, for instance, Bull's new DPS 7000 midframe computers are a case in point.

The result of an ambitious program of research and development, Bull DPS 7000 is a departmental system which combines versatility with ease of operation. Already, it has gained the respect and admiration of computer professionals the world over. As a matter of fact, the Bull DPS 7 range of systems was given top ranking in the 1987 Datapro Research Corp. report on user satisfaction in the U.S.



NOW WE'RE SPRINGING UP ALL OVER THE WORLD.

Or, in the area of minicomputers, the new Bull DPS 6 Plus is a state of the art product particularly well suited to the fields of communication, office automation and telematics.

The Bull DPS 6 Plus not only represents a giant leap forward in terms of flexibility and ease of use, but is specifically designed for the rapidly evolving concerns and needs of its users. In this, it embodies one of Bull's key precepts: continuity through adaptability.

On a somewhat different – but no less important – scale, Bull has developed the Bull CP8* electronic micro circuit card.

With its indelible logic memory and microprocessor, the Bull CP8* card can be used to control access to central computers and data bases, while protecting the privacy of data transmitted over public and private networks in remote data processing and telematic applications.

Already in use as a means of electronic payment, the Bull CP8* card also provides the possibility of creating portable individual files containing personal and confidential data.

With these products and others, Bull is steadily and continually branching out into the future.

* Innovation Licence patent.

BRINGING IT ALL TOGETHER.

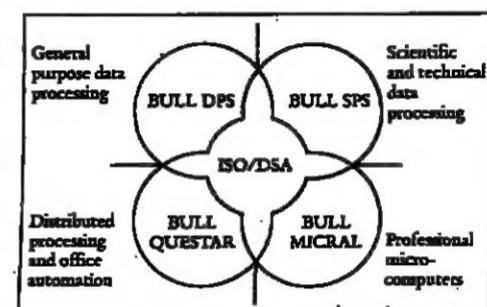
Not only present but vitally active in the four main areas of information processing, Bull has amply proven its ability to come up with creative, coherent and relevant solutions. Whether it be general purpose data processing, scientific and technical data processing, distributed processing and office automation or professional micro-computers, Bull offers well-rounded ranges of products to its customers.

Like the branches of a tree, these four areas couldn't exist coherently without a system of circulation, enabling them to work together within a single network of information. Bull's ISO/DSA network architecture does just that.

Developed in line with international standards, ISO/DSA is designed to allow the various systems to communicate within homogeneous or mixed networks.

This is just one more way that Bull guarantees its customers freedom of choice. With ISO/DSA, from the smallest network up to the largest, smooth evolution is ensured, even with structures involving elements built by other manufacturers.

At Bull, we've understood that intercommunication is what holds a sound information processing system together.



TRAINING FOR MORE FRUITFUL RESULTS.

In one way, our business is all about intelligence. And that is a human ability which is totally dependent on the quality of our international staff. A team of 26,800 men and women.

We believe the more we help these individuals develop their talents, the more we encourage them to cooperate and to work as a team, the more it will benefit our customers, ourselves and our staff.

To this end, Bull created a special quality control division in order to ensure no-fault performance at every level of the group's operations. Each of Bull's 26,800 employees, from the receptionists right up to top management, has taken an extensive quality training program to guarantee Bull's customers complete satisfaction, whatever their specific needs or requests might be.

As we believe so strongly in working in partnership with our customers, we carry out a multinational annual survey of customer satisfaction with the aim partly to correct any faults in our services, but mainly so that we can anticipate any changes in their needs.

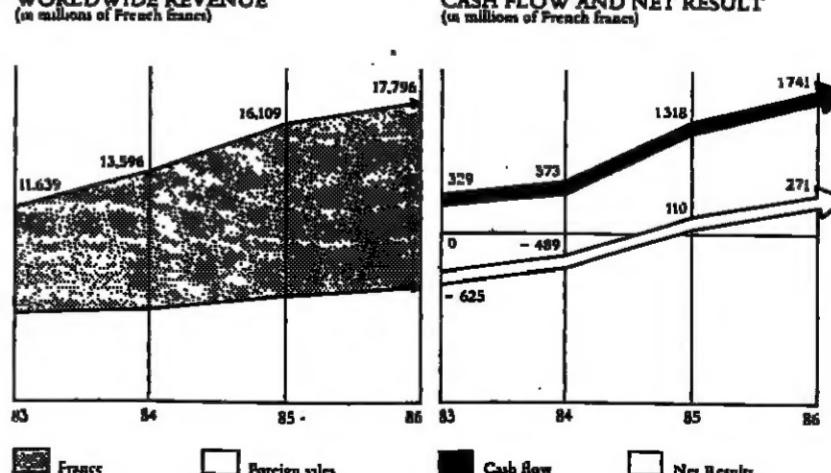
THE SWEET SMELL OF SUCCESS.

The policies which were first implemented in 1983 are beginning to bear fruit. The financial situation continued to improve during 1986. Net profit was up more than two and a half times over the previous year: FF 271 million in 1986 compared to FF 110 million in 1985.

Revenue was also up, 10.5% to FF 17.8 billion, including FF 6.1 billion realised outside France.

Cash flow represented 9.8% of revenue and was up to FF 1,741 million in 1986 against FF 1,318 million in 1985.

Bull and its customers indeed form a winning team.
Bull. The tree of communication.



Bull

Deutsche Presse-Agentur